

**NOTICE OF MEETING**

**ORDINARY COUNCIL**

Members of Council are advised that a meeting will be held in the Council Chambers 83 Mandurah Terrace, Mandurah on:

**Tuesday 24 January 2022 at 5.30pm**

**MARK R NEWMAN**  
Chief Executive Officer  
12 January 2022

# AGENDA

**1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS**

**2. ACKNOWLEDGEMENT OF COUNTRY**

**3. APOLOGIES**

**4. IMPORTANT NOTE**

Members of the public are advised that any decisions made at the meeting tonight, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

**5. ANSWERS TO QUESTIONS TAKEN ON NOTICE**

**6. PUBLIC QUESTION TIME**

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time please visit the City's website [mandurah.wa.gov.au](http://mandurah.wa.gov.au) or telephone 9550 3787.

**7. PUBLIC STATEMENT TIME**

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time please visit the City's website [mandurah.wa.gov.au](http://mandurah.wa.gov.au) or telephone 9550 3787.

**8. LEAVE OF ABSENCE REQUESTS**

**9. PETITIONS**

**10. PRESENTATIONS**

**11. DEPUTATIONS**

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation please visit the City's website [mandurah.wa.gov.au](http://mandurah.wa.gov.au) or telephone 9550 3787.

**12. CONFIRMATION OF MINUTES**

13.1 Ordinary Council Meeting: 13 December 2022

Minutes available on the City's website via [mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes](http://mandurah.wa.gov.au/council/council-meetings/agendas-and-minutes)

**13. ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)****14. DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS****15. QUESTIONS FROM ELECTED MEMBERS (WITHOUT DISCUSSION)**

16.1 Questions of which due notice has been given

16.2 Questions of which notice has not been given

**16. BUSINESS LEFT OVER FROM PREVIOUS MEETING****17. RECOMMENDATIONS OF COMMITTEES****18. REPORTS**

<b>No.</b>	<b>Item</b>	<b>Page No</b>	<b>Note</b>
1	Financial Report November 2022	4-39	Absolute Majority Required
2	Review of Wards, Boundaries and Councillor Representation Levels 2022	40-169	Absolute Majority Required

**19. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN**

19.1 Mayor Williams: Lord Mayors Distress Relief Fund

**20. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING**

**21. LATE AND URGENT BUSINESS ITEMS**

**22. CONFIDENTIAL ITEMS**

**23. CLOSE OF MEETING**

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<b>1</b>	<b>SUBJECT:</b>	Financial Report November 2022
	<b>DIRECTOR:</b>	Business Services
	<b>MEETING:</b>	Council Meeting
	<b>MEETING DATE:</b>	24 January 2023

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## Summary

The Financial Report for November 2022 together with associated commentaries, notes on investments, balance sheet information and the schedule of accounts are presented for Elected Members' consideration.

Council are requested to approve an additional allocation of \$509 to the 2022/2023 training and development allocation for Councillor Bob Pond in accordance with the Elected Member and CEO Training, Professional Development, Travel and Events Council Policy.

## Disclosure of Interest

Nil

## Previous Relevant Documentation

- G.6/6/22      28/06/2022      Adoption of Annual Budget 2022/23

## Background

Nil

## Comment

### Financial Summary

The financial report for November 2022 shows an actual surplus for this period of \$72.04 million. The reason why the first six months of any financial year has a large surplus is because over 80% of the total revenue has been recognised (from raising of rates and fees and charges), however most of the City's expenditure occurs evenly over the 12 months. This results in a timing variance and the actual surplus reduces as the financial year progresses.

The opening surplus is currently \$3.86 million. The actual opening surplus at 30 June 2022 is close to being finalised, however it may change until such time as the Audit Report and the 2021/22 Annual Financial Statements are adopted by Council which is estimated to occur in March 2023. Once the remaining surplus is finalised it will be presented to Council as part of the annual budget review in March 2023.

	Current Budget \$ 000s	YTD Budget (a) \$ 000s	YTD Actual (b) \$ 000s	Var. (b)-(a) \$ 000s	Var.% (b)-(a)/(a)
<b>Opening Funding Surplus / (Deficit)</b>	<b>600</b>	<b>600</b>	<b>3,865</b>	<b>3,265</b>	<b>544%</b>
<b>Revenue</b>					
Revenue from operating activities	124,194	110,500	113,265	2,765	3%
Capital revenue, grants and Contribution	19,369	8,071	1,652	(6,419)	-80%
	<b>143,563</b>	<b>118,570</b>	<b>114,916</b>	<b>(3,654)</b>	
<b>Expenditure</b>					
Operating Expenditure	(144,882)	(60,498)	(53,274)	7,224	-12%
Capital Expenditure	(48,175)	(16,138)	(7,815)	8,323	-52%
	<b>(193,058)</b>	<b>(76,636)</b>	<b>(61,089)</b>	<b>15,547</b>	
Non-cash amounts excluded from operating activities	30,535	12,849	13,170	321	3%
Non-cash amounts excluded from investing activities	(5,277)	-	3,382	3,382	0%
Other Capital Movements	23,097	(1,813)	(2,208)	(395)	22%
<b>Closing Funding Surplus / (Deficit)</b>	<b>(539)</b>	<b>53,570</b>	<b>72,036</b>	<b>18,466</b>	<b>34%</b>

### Key Capital Projects

The following table highlights the status of the City's key capital projects for the 2022/2023 financial year:

Project	2022/23 Actuals Incl. CMT \$`000s	2022/23 Annual Budget \$`000s	On Time / On Budget	Comment
Western Foreshore Recreation Precinct	1,348	3,330	<i>Project original date of completion was March 2022, the project was substantially complete in October 2022 with minor finishing works progressing.</i>  <i>It remains within the budget allocated.</i>	<i>Project status:</i>  The Play Space was opened to the public on Sunday, 30 October 2022.  The special feature rope tunnel and the playground boat structure are to be installed in February 2023.  Additional shade shelters (skate park and play space) are to be procured and installed in early 2023.  A review of the funding of the Waterfront Project is currently being undertaken and will be presented to Council in due course.

<p>Eastern Foreshore South Precinct</p>	<p>616</p>	<p>3,412</p>	<p><i>Completed</i></p> <p><i>Project original date of completion was January 2022, the project was substantially completed in August 2022 with minor finishing works progressing.</i></p> <p><i>It remains within the budget allocated.</i></p> <p>Project estimated to be completed by June 2023</p>	<p><i>Project status:</i></p> <p><b><u>Estuary Pool</u></b></p> <p>The Estuary Pool was opened to the public on 24 December 2021.</p> <p><b><u>Eastern Foreshore South – Reserve Area</u></b></p> <p>Carpark reconfiguration and paving is complete.</p> <p>The concrete seating wall and soft landscaping works are complete.</p> <p>Works to the southern end of the eastern foreshore area are substantially complete with minor defects and finishing works being progressed, these include:</p> <ul style="list-style-type: none"> <li>• Kick rail around pool and nearby area;</li> <li>• Bollard supply and installation;</li> <li>• Furniture supply and installation; and</li> <li>• Mobility scooter charging station.</li> </ul> <p>All the above works other than the charging station are expected to be complete in December 2022.</p> <p><b><u>Toilet Block</u></b></p> <p>Design of the new toilet block has commenced with construction expected to commence after Crab Fest (March 23) and be completed by June 2023.</p>
<p>RC Pinjarra Road Stage 4</p>	<p>550</p>	<p>1,534</p>	<p><i>Project stage 4 completion date is May 2023.</i></p> <p><i>It remains within the budget allocated</i></p>	<p><i>Project status:</i></p> <p>Reconstruction of the section between Randell Street and Foulkes Place commenced in October. It is expected that the east bound lanes will be completed in December and the west bound lanes to commence early in 2023 with completion in May 2023.</p>

RC Peel Street Stage 3	547	1,528	<i>Project stage 3 completion date is June 2023.</i>	<p><i>Project status:</i></p> <p>Utility service relocations are expected to be completed by June 2023. The electricity network operator recently advised the City that it failed to secure suitable tender submissions through its current panel members and will be seeking alternative procurement methods to complete the undergrounding power works. Other service relocation works by telecommunications, water, gas and internet providers will commence in December 2022.</p> <p>Completion of roadworks programmed for 2023-2024, subject to funding.</p>
MARC Roof repairs	118	7,536	<i>As at 30 November 2022, the contract has not been executed. Note: The contract was executed on 24 December 2022.</i>	<p><i>Project status:</i></p> <p>Council at its Special Council meeting on 16 November 2022 accepted the preferred respondent for RFQ 22-2022 MARC Roof Replacement Design and Construct Separable Portions One (Pool Hall One) and Separable Portion Two (Acoustic Panelling).</p>

## Statutory Environment

*Local Government Act 1995* Section 6.4 Financial Report  
*Local Government (Financial Management) Regulations 1996* Part 4 Financial Reports

## Policy Implications

Nil

## Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment 1.1.

## Risk Analysis

Nil

## Strategic Implications

The following strategy from the City of Mandurah Strategic Community Plan 2020 – 2040 is relevant to this report:

### Organisational Excellence:

- Ensure the City has the capacity and capability to deliver quality services and facilities through accountable and transparent business practices.

## 2022/23 Budget Variations

### City Parks Capital Projects

City Parks has undertaken market research on a number of 2022/23 capital projects to assess whether the current budget allocation will adequately fund the proposed scope of works. The market research has indicated price escalations in the following projects:

Project Name	Current Budget	Proposed Budget	Budget Variation	Proposed Funding Source
Quarry Park Softfall Replacement	\$106,703	\$126,706	\$20,000	Municipal
Kangaroo Paw Park	\$443,109	\$473,109	\$30,000	Loan
Tickner Reserve Playground	\$41,489	\$51,489	\$10,000	Loan
Karri Karri Pass Playground	\$46,593	\$51,593	\$5,000	Municipal
Bortolo Reserve Playground	\$39,489	\$59,489	\$20,000	Loan
Bruce Cresswell Reserve Playground	\$46,289	\$56,289	\$10,000	Loan
**Bruce Cresswell Reserve Stage 1 of 2	\$334,750	\$474,750	\$140,000	Loan
<b>Total</b>			<b>\$235,000</b>	

\*\*The proposed budget increase of \$140,000 for Bruce Cresswell Reserve Stage 1 of 2 is also to enable stage 2 of 2 to be brought forward by one year to 2022/23. The full scope of the Bruce Cresswell Reserve capital project included the construction of a 430-metre limestone wall, however due to cost restraints, Stage 1 was funding 300 metres of the wall and Stage 2 was funding the remaining 130 metres. As completing this project in one stage would be more cost effective and there is an opportunity to increase the budget to enable this, it is recommended that Stage 2 be brought forward to 2022/23 and the budget be increased by \$140,000.

It is proposed that the increase to the budgets detailed in the table above, be funded by the Upgrade of Playing Surface on Field 1 Peelwood Reserve capital project. This project had a budget of \$409,247 in 2022/23 (funded by \$59,247 municipal funds and \$350,000 loan funds), however the market research undertaken by City Parks indicated that the pricing to complete the original scope of works is now double the budget allocated. To date, the actual costs of the Upgrade of Playing Surface on Field 1 Peelwood Reserve incurred to date, is \$16,875, which relates to irrigation design and planning of works. Due to the significant increase in costs and the City officer advice that there should be a Master Plan of the entire area before upgrade works occur, it is recommended that this project not proceed in 2022/23. Following discussions with the relevant sporting clubs, it is proposed that this project be deferred until a Masterplan for Peelwood Reserve is developed and presented to Council for consideration.

It is proposed that the Upgrade of Playing Surface on Field 1 Peelwood Reserve capital project be reallocated to:

- Other projects as outlined in the table above. The total budget of the identified projects is \$235,000. It is proposed that \$210,000 be funded from loans and Council approve the change of the purpose of the loan borrowings from the original project to 2022/23 Parks and Reserves Upgrades. The remaining project funding of \$25,000 will be funded from municipal funds.
- Note: There is a remaining amount of \$157,372 to be allocated from the Upgrade of Playing Surface on Field 1 Peelwood Reserve capital project once City officers have reviewed all existing parks and reserves capital projects (this is calculated by the total cost approved of \$409,247, less actual costs incurred of \$16,875, less projects outlined in table above \$235,000).
- The actual spend to date will remain in the account of \$16,875.

Council are being requested to consider the transfer of loan funding of \$140,000 from the purpose of Upgrade of Playing Surface on Field 1 Peelwood Reserve to the purpose of 2022/23 Parks and Reserves Upgrades. In accordance with section 6.20(3) of the *Local Government Act 1995*, due to the purpose of the function changing, the Council must resolve, by an absolute majority, to use the borrowings for another purpose and provide one month's local public notice of the proposed change.

In summary, it is recommended that the \$350,000 loan funding approved in the 2022/23 Annual Budget is reallocated to the purpose of 2022/23 Parks and Reserves Upgrades, which includes the projects identified in the table above of \$210,000 and the remaining amount of \$140,000 be allocated at a later date once City officers complete the costing review of existing projects.

### Infrastructure Management (IM) Capital Projects

City officers have been reviewing the adequacy of the 2022/23 budget allocations for a number of capital projects and have proposed the following budget variations:

#### *Mewburn Ablution Refurbishment*

The Mewburn Ablution Refurbishment capital project was a carryover project from 2021/22 with a budget of \$170,450 in 2022/23, however the City's Executive Leadership Team is recommending that Council no longer proceed with this project in 2022/23 due to the undetermined future use of this precinct. Further planning and the future use of this building will be considered as part of the findings from the finalisation of the City Centre Masterplan which is expected to be completed by June 2023.

The Mewburn Ablution Refurbishment project was funded from the Asset Management Reserve \$128,883 and \$41,567 from the unutilised Ablutions 2020/21 and 2021/22 loan. It is recommended that:

- In order to maximise utilisation of this loan, the unutilised loan funding of \$41,567 for Mewburn Ablution is transferred to the Owen Avenue Ablution capital project.
- The \$41,567 for Owen Avenue Ablution that was being funded from the Building Reserve is transferred back into the Building Reserve.
- The \$128,883 for Mewburn Ablution that is funded from the Asset Management Reserve is transferred back into the Asset Management Reserve due to the project not commencing.

Due to the transfer of \$128,883 back into the Asset Management Reserve, it is proposed that \$128,883 be transferred to the following building renewal projects that require additional funds to complete the project:

Seascapes Village Shade Shelter	\$7,538
Mandurah Community House (MFHS & Pottery House) Roof Renewal	\$70,000
Falcon E-Library Air Conditioning	\$33,390
Dudley Park Bowling Club – Dance Floor Ceiling Replacement	\$17,955

Details on why a budget variation is required for each of these projects is provided below:

#### *Seascapes Village Shade Shelter*

The Seascapes Village Shade Shelter capital project has a current budget of \$56,002. An additional \$7,538 is required to cover the cost to increase the quality of the roof iron to colorbond ultra and to apply a 3m tape to separate the metal purlin to the underside of the roof iron. This will create a barrier to separate metals that cause rust in coastal environments.

### *Mandurah Community House (MFHS & Pottery House) Roof Renewal*

The Mandurah Community House (MFHS & Pottery House) Roof Renewal project has a current budget of \$35,213. From the time of the original estimate (2019) till budget approval, there has been a significant increase in material and labour rates. An inspection was also undertaken with City officers to reveal that the roof had further deteriorated since 2019. The additional budget required to adequately complete these works is \$70,000.

### *Falcon eLibrary Air Conditioning*

The existing ducted reverse cycle air conditioning system at the Falcon eLibrary has failed and as this is an essential service there is an urgent need to replace it. The estimated cost to replace the system is \$165,000.

There is a budget of \$146,000 for Other Building Renewals which was provided in 2022/23 to fund any adhoc capital building renewal projects that arose throughout the year. As the works required at the Falcon eLibrary fit this description, it is recommended that \$131,610 of this budget be reallocated to the new Falcon eLibrary Air Conditioning capital project, with the remaining \$33,390 to be funded from the Asset Management Reserve.

### *Dudley Park Bowling Club – Dance Floor Ceiling Replacement*

The budget for the Dudley Park Bowling Club – Dance Floor Ceiling Replacement capital project is currently \$34,528, however there has been significant increases in material and labour rates since the original estimate was completed. In addition, following a meeting with the Bowling Club to perform a more detailed inspection of the works and to discuss the requirements for the Club to remain operational during the works, it was determined that additional equipment including fencing and protective flooring would be required. As a result, an additional \$17,955 is required to complete these works.

### *Verandah on the Air Pistol Shed at Port Bouvard Pistol Club*

The Verandah on the Air Pistol Shed at Port Bouvard Pistol Club capital project has a current budget of \$25,365. The budget amount was based on a quote from a contractor dated 20/07/2020, however since that time the cost of steel has substantially increased, and the scope has increased to include the following:

- Colorbond ultra roof iron
- Structural certifications on the existing brackets that connect the verandah to the building
- Structural design and new concrete footing (original quote allowed to reuse the existing footings)
- Electrical works to isolate and reconnect
- New steel frame to be Hot Dip Galvanized (HDG)
- Building licences

The increase in costs and works is estimated to be \$28,701. It is proposed that the \$28,701 increase in budget be funded from savings in the following completed capital projects:

Mandurah Library Re Roofing Project	\$6,430
Stage 2 of Upgrades to Peelwood Reserve	\$11,562
Install of Emergency Door – Shower Service	\$10,709

### *Waste Management Centre (WMC) – Upgrade Recycling Area Stage 1*

The 2022/23 capital budget includes a \$500,000 budget for the WMC – Upgrade to Recycling Area Stage 1 project. The City is currently in the process of seeking the appropriate environmental approvals from the Department of Water and Environment Regulation which could take anywhere from 3-6 months, as such it is highly unlikely that works will commence this financial year. It is proposed that the budget for this

project by reduced to \$20,000 to enable payment of the consultation costs for obtaining the necessary approvals in 2022/23. The remaining \$480,000 is to be returned to the Waste Facilities Reserve. Subject to the environmental approvals being obtained, it will be proposed that Stage 1 and 2 of this upgrade be combined and included as part of the 2023/24 budget.

### Inspection Camera

The invoice review process completed prior to invoice payment has identified that the following invoice has been processed as a maintenance transaction through an operating account:

Ridgid Nanoreel Inspection Camera \$5,067

The purchase completed was capital in nature as the invoice value is greater than \$5,000 and the purpose was to purchase a piece of equipment. To enable capitalisation of this equipment, it is recommended that Council approve the reallocation of \$5,067 from the operating budget (CityBuild Overhead - Minor Equip/Furniture - Under \$5,000) to a new capital works project.

### Additional Allocation for Training and Professional Development

Councillor Bob Pond has proposed to use his 2021/2022 and 2022/2023 training and professional development allocation to undertake the Australian Institute of Company Directors (AICD) Course in or around May 2023. In accordance with clause 3(c) of the Elected Member and CEO Training, Professional Development, Travel and Events Council Policy, a resolution of Council is required to approve Elected Members to attend training and professional development where the estimated event expenses exceed the available balance of the Elected Member's two-year expense allocation, which is \$8,000. The total cost of the course is \$8,449 exclusive of GST. It is proposed that Council approve the additional amount of \$509 for course fees (\$449) and travel expenses (\$60). There are sufficient funds in the Elected Member training budget to cover this additional amount.

### **Conclusion**

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded.

It is recommended that Council receive the Monthly Financial Report, the Schedule of Accounts, the budget variations and approve the additional allocation of \$509 for Councillor Bob Pond to undertake the Australian Institute of Company Directors (AICD) Course in or around May 2023.

#### NOTE:

- Refer **Attachment 1.1** **Monthly Financial Report**  
**Attachment 1.2** **Schedule of Accounts (electronic only)**

### **RECOMMENDATION**

#### **That Council**

- 1 Receives the Financial Report for November 2022 as detailed in Attachment 1.1 of the report.**
- 2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 1.2 of the report:**

<b>Total Municipal Fund</b>	<b>\$ 7,523,183.72</b>
<b>Total Trust Fund</b>	<b>\$ 0.00</b>
	<b><u>\$ 7,523,183.72</u></b>

- 3 Approves the following budget variations for 2022/23 annual budget:**
- 3.1 Increase in capital expenditure for the following City Parks capital projects:**
- 3.1.1 Quarry Park Softfall Replacement \$20,000\***
  - 3.1.2 Kangaroo Paw Park \$30,000\***
  - 3.1.3 Tickner Reserve Playground \$10,000\***
  - 3.1.4 Karri Karri Pass Playground \$5,000\***
  - 3.1.5 Bortolo Reserve Playground \$20,000\***
  - 3.1.6 Bruce Cresswell Reserve Playground \$10,000\***
  - 3.1.7 Bruce Cresswell Reserve Stage 1 of 2 \$140,000\***
    - To be funded from Upgrade of Playing Surface on Field 1 Peelwood Reserve capital budget \$235,000\*
- 3.2 Approves the following capital funding re-allocations arising from the decrease in capital budget of \$170,450\* for Mewburn Ablution Refurbishment:**
- 3.2.1 Transfer the allocation of the Ablutions 2020/21 and 2021/22 unutilised loan funding of \$41,567\* from Mewburn Ablution Refurbishment to Owen Avenue Ablution. Note: Due to the loan relating to Ablutions, the purpose has not changed and does not require local public notice**
  - 3.2.2 Decrease in funding from the Asset Management Reserve of \$128,883 for Mewburn Ablution Refurbishment**
  - 3.2.3 Decrease in funding from the Building Reserve of \$41,567\* for Owen Avenue Ablution**
- 3.3 Increase in capital expenditure for the following Infrastructure Management capital projects:**
- 3.3.1 Seascapes Village Shade Shelter \$7,538\***
    - To be funded from Asset Management Reserve
  - 3.3.2 Mandurah Community House (MFHS & Pottery House) Roof Renewal \$70,000\***
    - To be funded from Asset Management Reserve
  - 3.3.3 Falcon eLibrary Air Conditioning \$165,000\***
    - To be funded from Asset Management Reserve \$33,390\*
    - To be funded from Other Buildings Renewal capital budget \$131,610\*
  - 3.3.4 Increase in capital expenditure of \$17,955\* for Dudley Park Bowling Club – Dance Floor Ceiling Replacement**
    - To be funded Asset Management Reserve
- 3.4 Increase in capital expenditure of \$28,701\* for Verandah on the Air Pistol Shed at Port Bouvard Pistol Club**
- To be funded from Mandurah Library Re Roofing Project capital budget \$6,430\*
  - To be funded from Stage 2 of Upgrades to Peelwood Reserve capital budget \$11,562\*
  - To be funded from Install of Emergency Door - Shower Service capital budget \$10,709\*
- 3.5 Decrease in capital expenditure of \$480,000\* for WMC – Upgrade to Recycling Area Stage 1**
- \$480,000\* to be allocated (decrease in funding) to the Waste Facilities Reserve
- 3.6 Unbudgeted capital expenditure of \$5,067\* for Inspection Camera**
- To be funded from CityBuild Overhead - Minor Equip/Furniture - Under \$5,000 operating budget \$5,067\*

4. Approves an additional allocation of \$509 to the 2022/2023 training and development allocation for Councillor Bob Pond in accordance with the Elected Member Entitlements Council Policy to be funded within the existing Elected Member training budget.
5. Approves\* the following borrowing amendments for the 2022/23 Annual Budget as a result of the proposed budget variations and to give one month's local public notice in accordance with section 6.20 of the *Local Government Act 1995*:

Purpose	Loan #	Interest Rate	Proposed New Loan Amount	Budget Principal repayment	Budget Interest Repayment	Proposed Principal Outstanding at 30 June 2023
Upgrade of Playing Surface on Field 1 Peelwood Reserve (loan 2022/23 16)	Not proceeding with the \$350,000 loan approved in 2022/2023 Annual Budget					
2022/23 Parks and Reserves Upgrades	22/23	3.5%	\$350,000	\$29,756	\$11,776	\$320,244

**\*ABSOLUTE MAJORITY REQUIRED**

# Monthly Financial Report

## November 2022



# City of Mandurah November 2022

## \$539.4K

Estimated Deficit at 30 June 2023 with proposed budget amendments

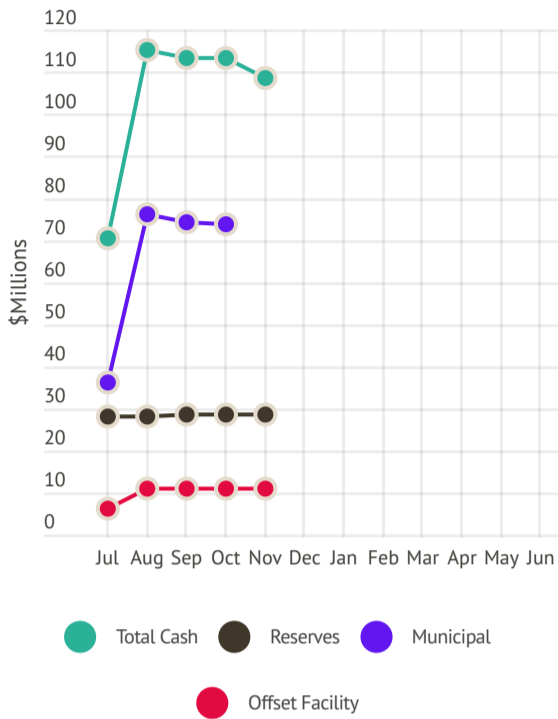
## \$72.04 million

Year to Date Actual Surplus

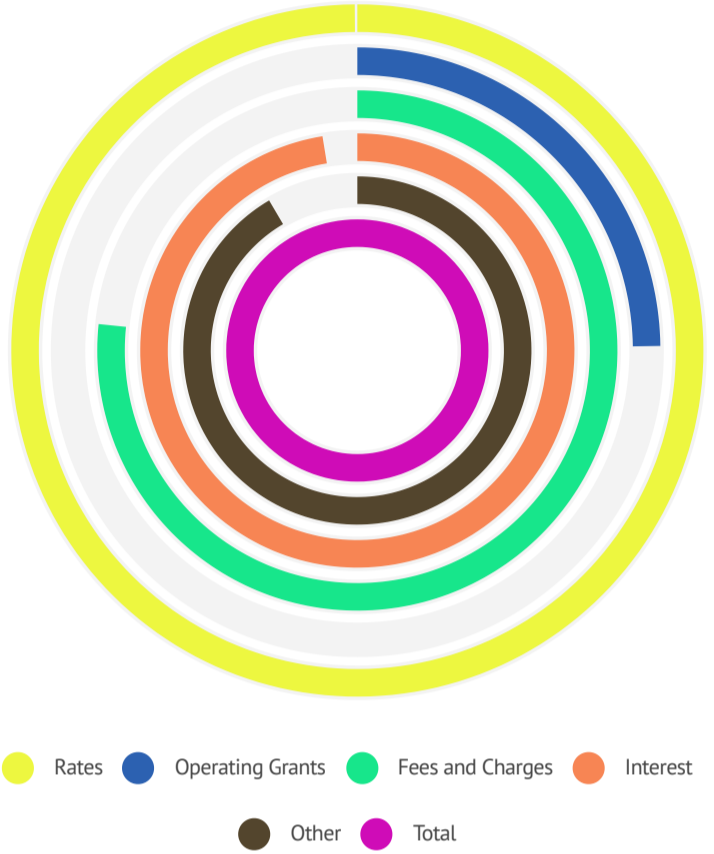
## Summary

- Actual Rates Raised \$87.0M ▲
- Actual Rates Received \$64.2M (72% collected) ▲
- Actual Operating Revenue \$113.3M ▲
- Actual Capital Revenue \$1.65M ▲
- Actual Operating Expenditure \$53.3M ▲
- Actual Capital Expenditure \$7.8M ▲
- Actual Proceeds from Sale of Assets \$142K ▬

## Investments



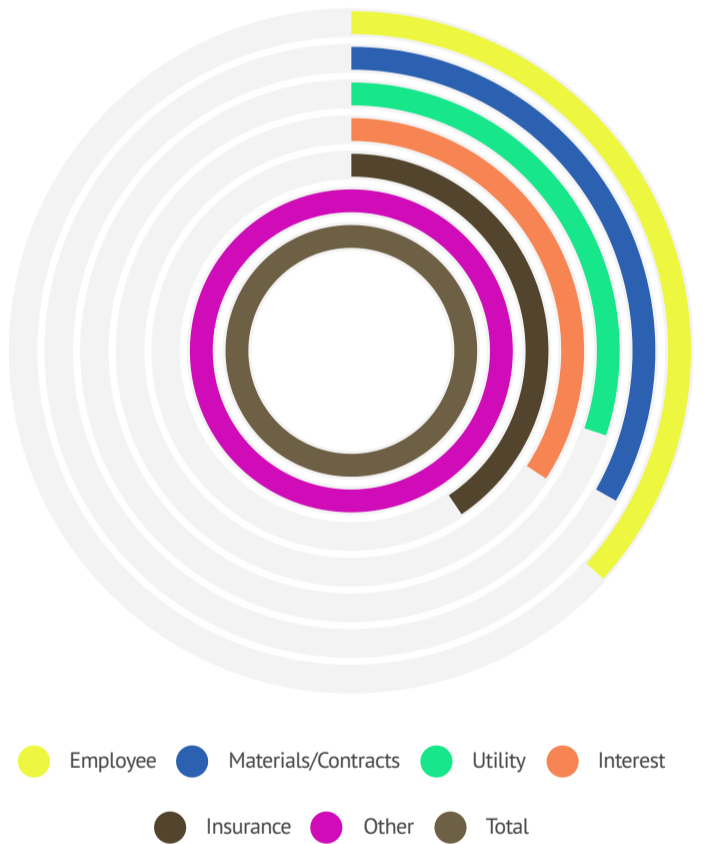
## Year to Date Revenue Actuals Compared to Current Budget



## Loans

- Actual Principal Outstanding \$22.1M ▼
- Actual Principal Repayments Made \$1.7M ▲
- Actual Interest Paid \$237K ▲
- Actual New Loans Drawdown \$0M ▬
- Amount of Interest Saved from Loan Offset Facility \$63K ▲

## Year to Date Expenditure Actuals Compared to Current Budget



## Rates Outstanding

- 23 Properties with >\$10K outstanding ▬
- 116 Properties \$3K to \$10K outstanding ▼
- 0 Properties commenced legal action in 22/23 ▬
- \$2.12M Rates Exemptions ▬

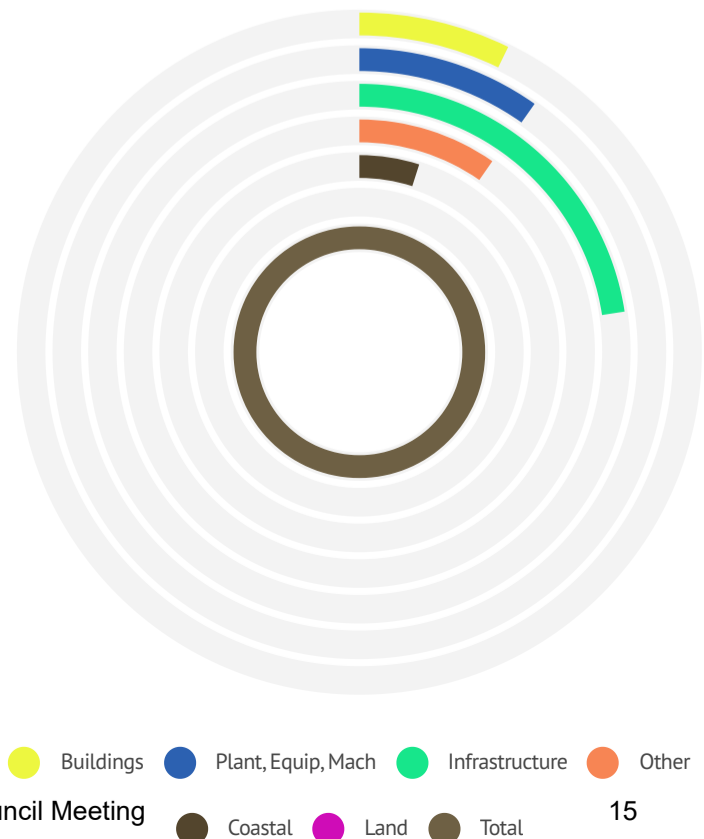
## Sundry Debtors Outstanding

- 168 current accounts due (\$1.8M) ▲
- 203 accounts overdue i.e >30 days (\$175K) ▼

## Budget Proposed Amendments

- Increase in CityParks capital projects totalling \$235k (refer to Note 12 for individual project listing) funded from Upgrade of Playing Surface on Field 1 Peelwood Reserve \$235k
- Increase in Infrastructure Management capital projects \$260,493 (refer to Note 12 for individual project listing) funded from Asset Management Reserve \$128,883 and Other Buildings Renewal \$131,610
- Increase in capital budget for Verandah on the Air Pistol Shed at Port Bouvard Pistol Club \$28,701 funded from Mandurah Library Re-roofing \$6,430, Stage 2 of Upgrades to Peelwood Reserve \$11,562 and Emergency Door - Shower Service \$10,709
- Decrease in capital budget of \$480k for WMC - Upgrade to Recycling Area Stage 1
- New capital budget for Inspection Camera \$5,067 funded from CityBuild Overhead operating budget \$5,067

## Year to Date Capital Actuals Compared to Current Budget



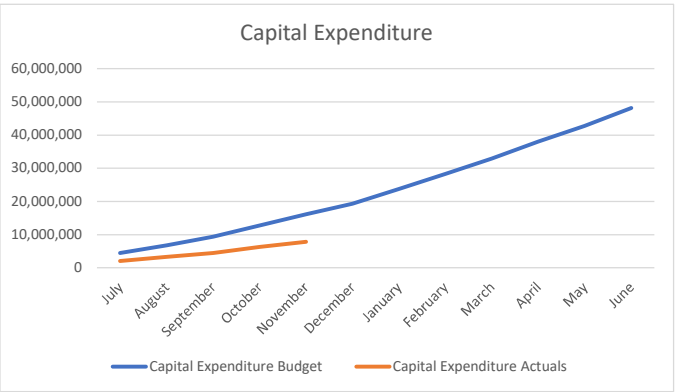
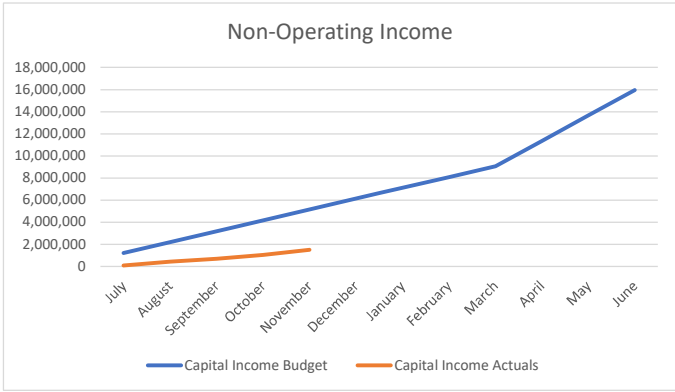
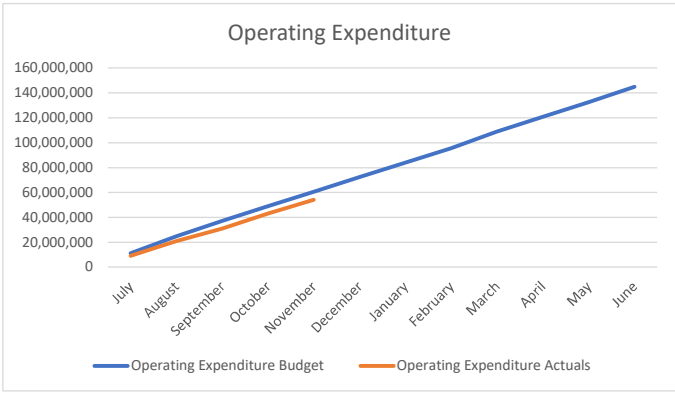
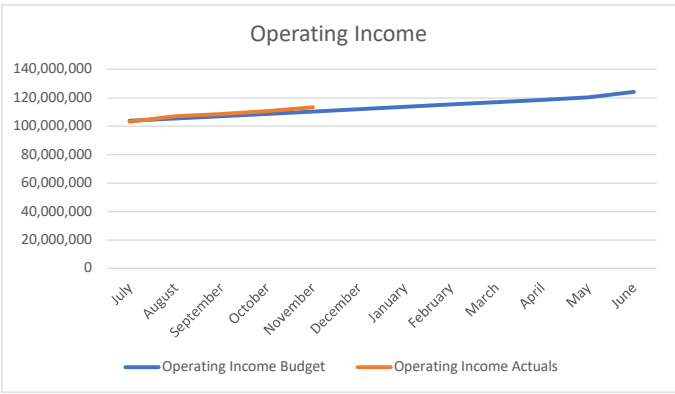
- 7 Tenders awarded during the month through CEO delegation ▬

- 13.1% Council Grants received for the 22/23 year ▲

Council Meeting

15

24 January 2023



**CITY OF MANDURAH**  
**MONTHLY FINANCIAL REPORT**  
**For the Period Ended 30 November 2022**

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STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	%	
<b>Opening Funding Surplus / (Deficit)</b>		600,000	600,000	<b>3,864,653</b>			
<b>Revenue from operating activities</b>							
Rates		87,148,305	86,782,800	<b>87,044,723</b>	261,923	0.30%	
Operating grants, subsidies and contributions		4,998,860	1,185,775	<b>1,237,524</b>	51,749	4.36%	
Fees and charges		29,770,724	21,604,396	<b>22,811,553</b>	1,207,157	5.59%	
Interest earnings		1,480,000	616,667	<b>1,441,948</b>	825,281	133.83%	▲
Other revenue		796,103	310,043	<b>728,777</b>	418,734	135.06%	▲
		<b>124,193,992</b>	<b>110,499,681</b>	<b>113,264,525</b>	2,764,844	2.50%	
<b>Expenditure from operating activities</b>							
Employee costs		(50,250,312)	(20,798,285)	<b>(18,421,077)</b>	2,377,208	11.43%	▲
Materials and contracts		(57,014,636)	(23,891,289)	<b>(18,934,985)</b>	4,956,304	20.75%	▲
Utility charges		(4,561,221)	(1,900,507)	<b>(1,372,714)</b>	527,793	27.77%	▲
Depreciation on non-current assets		(30,575,421)	(12,849,078)	<b>(12,836,948)</b>	12,130	0.09%	
Interest expenses		(1,222,929)	(534,781)	<b>(418,768)</b>	116,013	21.69%	▲
Insurance expenses		(1,257,846)	(524,102)	<b>(510,067)</b>	14,035	2.68%	
Other expenditure		-	-	<b>(36,370)</b>	(36,370)	100.00%	▼
Loss on disposal of assets	1(a) & 4	-	-	<b>(743,333)</b>	(743,333)	100.00%	▼
		<b>(144,882,365)</b>	<b>(60,498,042)</b>	<b>(53,274,262)</b>	7,223,780	11.94%	
Non-cash amounts excluded from operating activities	1(a)	30,535,421	12,849,078	<b>13,170,421</b>	321,343	2.50%	
<b>Amount attributable to operating activities</b>		<b>9,847,048</b>	<b>62,850,717</b>	<b>73,160,684</b>	10,309,967	(16.40%)	
<b>Investing activities</b>							
Non-operating grants, subsidies and contributions	10	15,963,753	6,651,564	<b>1,509,912</b>	(5,141,652)	(77.30%)	▼
Proceeds from disposal of assets	4	3,405,703	1,419,043	<b>141,906</b>	(1,277,137)	(90.00%)	▼
Payments for property, plant and equipment	6	(48,175,421)	(16,138,265)	<b>(7,814,918)</b>	8,323,348	51.58%	▲
<b>Amount attributable to investing activities</b>		<b>(28,805,965)</b>	<b>(8,067,659)</b>	<b>(6,163,099)</b>	1,904,559	23.61%	
Non-cash amounts excluded from investing activities	1(b)	(5,277,120)	-	<b>3,381,831</b>	3,381,831	100.00%	
<b>Amount attributable to investing activities</b>		<b>(34,083,085)</b>	<b>(8,067,659)</b>	<b>(2,781,268)</b>	5,286,390	65.53%	
<b>Financing Activities</b>							
Proceeds from new debentures	7	6,407,463	-	-	0	0.00%	
Unspent Loans Utilised		3,083,698	-	-	0	0.00%	
Repayment of debentures	7	(4,365,891)	(1,819,121)	<b>(1,732,066)</b>	87,055	4.79%	
Payment of lease liability		(588,199)	(294,100)	<b>(240,603)</b>	53,497	18.19%	▲
Proceeds from new interest earning liability		1,109,469	554,735	-	(554,735)	(100.00%)	▼
Principal elements of interest earning liability		(551,075)	(275,538)	<b>(261,732)</b>	13,806	5.01%	
Proceeds from community loans		50,271	20,946	<b>26,614</b>	5,668	27.06%	▲
Transfer from reserves	8	20,676,724	-	-	0	0.00%	
Transfer to reserves	8	(2,725,843)	-	-	0	0.00%	
<b>Amount attributable to financing activities</b>		<b>23,096,617</b>	<b>(1,813,078)</b>	<b>(2,207,787)</b>	(394,709)	(21.77%)	
<b>Closing Funding Surplus / (Deficit)</b>	1(d)	<b>(539,420)</b>	<b>53,569,981</b>	<b>72,036,283</b>	18,466,302	34.47%	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.

Refer to Note 13 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
<b>Non-cash items excluded from operating activities</b>			
	\$	\$	\$
<b>Adjustments to operating activities</b>			
Movement in liabilities associated with restricted cash	(40,000)	-	42,800
Movement in pensioner deferred rates (non-current)	-	-	(47,697)
Movement in employee benefit provisions (non-current)	-	-	(404,963)
Add: Loss on asset disposals	4	-	(5,334)
Add: Loss on asset write offs	-	-	748,667
Add: Depreciation on assets	30,575,421	12,849,078	12,836,948
<b>Total non-cash items excluded from operating activities</b>	<b>30,535,421</b>	<b>12,849,078</b>	<b>13,170,421</b>

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

**Adjustments to investing activities**

Movement in non current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity			
Movement in current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity associated with restricted cash	(5,277,120)	-	3,381,831
<b>Total non-cash amounts excluded from investing activities</b>	<b>(5,277,120)</b>	<b>-</b>	<b>3,381,831</b>

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

	Budget Closing 30 Jun 2022	Budget Closing 30 Jun 2023	Year to Date 30 Nov 2022
<b>Adjustments to net current assets</b>			
Less: Reserves - restricted cash	(24,888,945)	(31,689,865)	(51,301,746)
Less: Unspent loans	(207,137)	(295,779)	(3,470,667)
Less: Other receivables	(80,000)	-	(23,656)
Less: Prepaid Rates	-	-	-
Add: Borrowings	7	9,826,754	4,158,994
Add: Other liabilities	3,417,743	1,115,424	8,602,877
Add: Lease liability	759,243	-	174,295
Add: Provisions - employee	5,216,724	4,206,636	4,940,289
Add: Loan Facility offset	-	-	11,000,000
<b>Total adjustments to net current assets</b>	<b>(5,955,618)</b>	<b>(22,504,590)</b>	<b>(27,100,312)</b>

(d) Net current assets used in the Statement of Financial Activity

<b>Current assets</b>				
Cash and cash equivalents	2	23,842,754	45,752,832	96,873,283
Rates receivables	3	2,480,445	2,365,697	24,847,731
Receivables	3	4,341,798	3,257,820	8,147,964
Other current assets		549,233	1,488,370	3,597,853
<b>Less: Current liabilities</b>				
Payables		(9,848,897)	(17,503,876)	(12,212,160)
Borrowings	7	(5,105,388)	(4,158,994)	(2,978,296)
Interest earning liabilities		-	16,848	(272,495)
Unspent non-operating grant, subsidies and contributions liability		(1,065,909)	-	(8,783,756)
Lease liabilities		(759,243)	(421,216)	(174,295)
Provisions		(8,396,241)	(8,832,311)	(9,909,235)
<b>Less: Total adjustments to net current assets</b>	<b>1(c)</b>	<b>(5,955,618)</b>	<b>(22,504,590)</b>	<b>(27,100,312)</b>
<b>Closing Funding Surplus / (Deficit)</b>		<b>82,934</b>	<b>(539,420)</b>	<b>72,036,283</b>

**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

	Total Amount	Interest rate	Total Interest Earnings at		Institution	S&P rating	Deposit Date	Maturity Date	Term days
			Maturity Date						
<b>Cash on hand</b>									
Westpac Municipal Bank Account (inc. Bonds Investments & Notice Savers)	13,677,871	Variable			Westpac	AA-	NA	NA	
	13,677,871								
<b>Municipal Investments</b>									
Muni 10 - 9652-46197	29,885	0.75%	56		ANZ	AA-	1/10/2022	31/12/2022	91
Muni 40 - 24-879-6372	3,059,135	3.40%	50,998		NAB	AA-	29/08/2022	27/02/2023	182
Muni 41 - 24-055-4504	3,064,995	3.70%	28,015		NAB	AA-	28/11/2022	27/02/2023	91
Muni 42 - 98-829-1441	6,074,732	0.80%	51,061		NAB	AA-	19/09/2022	19/12/2022	91
Muni 45 - 88-286-2250	3,030,082	3.05%	30,082		NAB	AA-	22/08/2022	20/12/2022	120
Muni 46 - B33713404.115	3,081,112	3.98%	59,956		CBA	AA-	22/11/2022	23/05/2023	182
Muni 47 - B33713404.114	3,092,399	4.06%	71,243		CBA	AA-	22/11/2022	22/06/2023	212
Muni 48 - B33713404.116	3,030,378	3.08%	30,378		CBA	AA-	24/08/2022	22/12/2022	120
Muni 49 - 97-760-7420	3,083,288	4.15%	61,836		NAB	AA-	23/11/2022	22/05/2023	180
Muni 50 - B33713404.117	3,068,976	3.82%	47,745		CBA	AA-	23/11/2022	24/04/2023	152
Muni 51 - B33713404.118	3,058,752	3.77%	37,448		CBA	AA-	24/11/2022	24/03/2023	120
Muni 52 - B33713404.120	3,069,801	3.88%	48,496		CBA	AA-	24/11/2022	24/04/2023	151
Muni 53 - B33713404.119	3,052,373	3.54%	52,373		CBA	AA-	26/08/2022	22/02/2023	180
Muni 54 - 27-028-9270	3,049,942	3.70%	27,878		NAB	AA-	28/11/2022	27/02/2023	91
Muni 55 - B33713404.121	3,038,582	3.33%	16,817		CBA	AA-	28/11/2022	28/01/2023	61
Muni-56 - B33713404.122	3,031,128	3.13%	31,128		CBA	AA-	29/08/2022	28/12/2022	121
MNS 31 - 582058	157,202	3.45%	467		Westpac	AA-	31/10/2022	30/11/2022	30
MNS 60 - 582007	6,456,808	3.60%	19,972		Westpac	AA-	31/10/2022	30/11/2022	30
	55,529,570								
<b>Reserve Investments</b>									
Reserve 42 - 36-976-7906	3,054,900	3.00%	44,537		NAB	AA-	22/06/2022	19/12/2022	180
Reserve 44 - 70-586-3025	3,052,663	3.55%	27,073		NAB	AA-	27/09/2022	28/12/2022	92
Reserve 45 - 70-568-6989	3,079,747	4.05%	60,635		NAB	AA-	27/09/2022	27/03/2023	181
Reserve 47 - B33713404.106	4,072,989	3.52%	35,047		CBA	AA-	19/10/2022	17/01/2023	90
Reserve 48 - B33713404.106	6,158,255	3.87%	115,329		CBA	AA-	19/10/2022	17/04/2023	180
RNS 31 - 581565	5,942,538	3.45%	17,653		Westpac	AA-	31/10/2022	30/11/2022	30
RNS 60 - 581573	3,281,121	3.60%	10,149		Westpac	AA-	31/10/2022	30/11/2022	30
	28,642,213								
<b>Total Municipal and Reserve Funds</b>	<b>97,849,655</b>		<b>976,372</b>						

		Interest Earned
Investment Interest Accrued	307,724	\$1,441,948
Investment Interest Matured	573,832	
Rates Interest	560,392	
	<u>1,441,948</u>	

Loan Offset Facility	Amount	Interest rate on loans	Interest Saved	YTD Interest Saved
Westpac	11,000,000	4.00%	13,502	62,791

**KEY INFORMATION**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Total Municipal Cash	Unrestricted
\$108.85 M	\$80.21 M

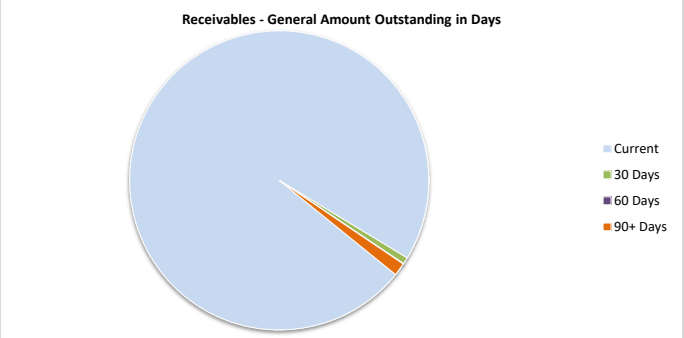
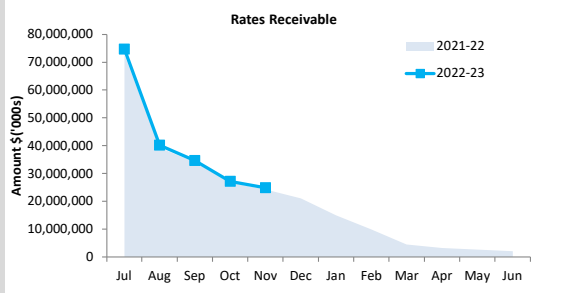
Rates Receivable	30-Jun-22	30-Nov-21	30 Nov 22
	\$		\$
Opening Arrears Previous Years	3,093,324	3,093,324	2,028,200
Rates levied	82,607,155	82,449,747	87,044,723
Less - Collections to date	(83,672,279)	(61,212,763)	(64,225,192)
Equals Current Outstanding	<b>2,028,200</b>	<b>24,330,308</b>	<b>24,847,731</b>
<b>Net Rates Collectable</b>	<b>2,028,200</b>	<b>24,330,308</b>	<b>24,847,731</b>
% Collected	97.6%	71.6%	72.1%

Receivables - General	30-Nov-21	Current	30 Days	60 Days	90+ Days	30 Nov 22
	\$	\$	\$	\$	\$	\$
<b>Balance per Trial Balance</b>						
Sundry receivable	2,276,006	2,210,287	57,513	3,817	113,505	2,385,122
Recreation Centres	143,958	207,944				207,944
Mandurah Ocean Marina	0	0	0	0		0
GST receivable	427,175	473,496				473,496
Allowance for impairment of receivables	(158,610)	(210,870)				(210,870)
Infringements	975,749	856,426				856,426
Pensioners rates and ESL deferred	3,529,436	3,670,396				3,670,396
Other Receivables	850,598	775,697				775,697
<b>Total Receivables General Outstanding</b>	<b>8,044,312</b>	<b>7,983,377</b>	<b>57,513</b>	<b>3,817</b>	<b>113,505</b>	<b>8,158,212</b>
Percentage		97.9%	0.7%	0%	1.4%	

	30 Nov 21	30 Nov 22
- No. of Legal Proceedings Commenced for the financial year	7	0
- No. of properties > \$10,000 outstanding	24	23
- No. of properties between \$3,000 and \$10,000 outstanding	174	116
- Value of Rates Concession	69,766	68,587
- Value of Rates Exemptions	2,027,889	2,117,724

**KEY INFORMATION**

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



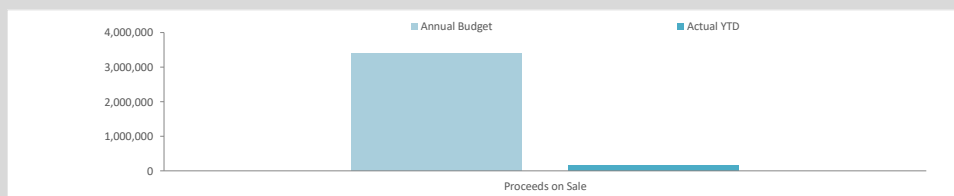
<b>Debtors Due</b>
<b>\$8,158,212</b>
<b>Over 30 Days</b>
<b>2%</b>
<b>Over 90 Days</b>
<b>1%</b>

Collected	Rates Due
<b>72.1%</b>	<b>\$24,847,731</b>

Asset	Asset ID	Asset Owner	Budget		YTD Actual			
			Net Book Value	Proceeds	Net Book Value	Proceeds	Profit	(Loss)
			\$	\$	\$	\$	\$	\$
<b>Land</b>								
Land			2,000,000	2,000,000	0	0	0	0
<b>Infrastructure Assets</b>								
<b>Light Passenger Vehicles - Replacement</b>								
Toyota Rav4 MH8428A	C00918	Infrastructure Management	11,096	11,096	0	0	0	0
Toyota Rav4 MH8442A	C06018	Development Compliance	14,891	14,891	0	0	0	0
Toyota Rav4 MH8976A	C06218	Infrastructure Management	13,088	13,088	0	0	0	0
Subaru Outback MH4947B	C03418	Strategic Planning	21,773	21,773	0	0	0	0
Toyota Rav4 MH9326A	C06818	Community Capacity Building	15,593	15,593	0	0	0	0
Honda HR-V MH8513A	C00619	CityParks	14,853	14,853	0	0	0	0
Toyota Prius MH9886A	C07019	Youth Development	12,400	12,400	0	0	0	0
Subaru XV MH8534A	C07519	Design and Development	15,460	15,460	0	0	0	0
<b>Light Commercial Vehicles - Replacement</b>								
Holden Trailblazer MH8622A	C05018	Development Compliance	13,708	13,708	0	0	0	0
Holden Colorado MH8957A	U03518	Rangers	21,003	21,003	0	0	0	0
Holden Colorado MH8958A	U04018	CityWorks	16,547	16,547	0	0	0	0
Isuzu D'MAX MH7872A	U04218	Marina	19,990	19,990	0	0	0	0
Ford Ranger MH7913A	U07518	CityWorks	21,365	21,365	0	0	0	0
Isuzu D'MAX MH7534A	U07618	Marina	17,094	17,094	0	0	0	0
Ford Ranger MH8305A	U04318	CityWorks	21,848	21,848	0	0	0	0
Ford Ranger MH8349A	U01918	CityWorks	17,927	17,927	0	0	0	0
Nissan Navara MH9384A	U06818	CityBuild	16,826	16,826	0	0	0	0
Mitsubishi Triton MH8327A	U07918	Festival and Events	16,871	16,871	0	0	0	0
Holden Colorado MH9619A	U01218	Rangers	19,425	19,425	0	0	0	0
Isuzu D'MAX MH9172A	U01319	ICT	18,445	18,445	0	0	0	0
Ford Ranger MH0438B	U08019	CityParks	24,359	24,359	0	0	0	0
Holden Colorado MH1036B	U02819	Rangers	15,438	15,438	0	0	0	0
Holden Trailblazer MH0176B	C07819	CityFleet	17,087	17,087	0	0	0	0
<b>Trucks &amp; Buses Replacements</b>								
Hino FG1628 5	T006	Built & Natural Environment	44,376	44,376	0	0	0	0
Hino 500-FG1628-HIAB-88	T026	Built & Natural Environment	48,954	48,954	0	0	0	0
Nissan PK16 28	T002	Built & Natural Environment	44,443	44,443	0	0	0	0
Hino 300-716-KEVREK-1000	T005	Built & Natural Environment	35,985	35,985	0	0	0	0
Hino 300-716-KEVREK-1500	T007	Built & Natural Environment	35,985	35,985	0	0	0	0
<b>Trailers</b>								
<b>Parks &amp; Mowers</b>								
Kubota Outfront Mower 60 F369	M03018	Parks South	10,853	10,853	0	0	0	0
Kubota Outfront Mower 72 F369	M03618	Parks North	10,853	10,853	0	0	0	0
Kubota Outfront Mower 72 F369	M02118	Parks Central	10,853	10,853	0	0	0	0
John Deere Outfront Mower 60I	M02717	Parks Assets	13,044	13,044	0	0	0	0
Kubota Outfront Mower 72	M01419	Parks Assets	18,113	18,113	0	0	0	0
Kubota Outfront Mower 60 F369	M03119	Parks Central	12,253	12,253	0	0	0	0
Toro Zero Turn 72	M02219	Parks South	20,094	20,094	0	0	0	0
Toro Zero Turn 72	M01119	Parks Central	20,094	20,094	0	0	0	0
Toro Zero Turn 72	M00419	Parks South	20,795	20,795	0	0	0	0
<b>Minor Equipment &gt;\$5000</b>								
<b>Construction Vehicles - Replacement</b>								
KOMATSU WHEEL LOADER	G004	Built & Natural Environment	109,579	109,579	0	0	0	0
<b>Plant disposals carried over from 2021/22 budget:</b>								
<b>Light Passenger Vehicles - Replacement</b>								
Mazda CX-5 MH3806A	C04016	Place & Communities - RECREATION SERVICES	16,150	16,150	0	0	0	0
SUBARU-OUTBACK MH6704A	C02518	People & Communities - GENERAL MANAGER MPAC	15,765	15,765	0	0	0	0
TOYOTA-RAV4 MH7382A	C03818	Built & Natural - DESIGN & DEVELOPMENT SERVICES	12,326	12,326	0	0	0	0
MAZDA-CX-5 MH7550A	C04318	Built & Natural - CIVIL MAINTENANCE	15,478	15,478	0	0	0	0
MITSUBISHI-LS OUTLANDER MH5475A	C04717	Built & Natural - ENGINEERING COORDINATOR	12,500	12,500	0	0	0	0
MAZDA-CX-5 MH8253A	C07618	Business Services - RANGER SERVICES COORDINATOR	15,400	15,400	0	0	0	0
Toyota Prado MH7056A	C01117	Mayor's Office	24,367	24,367	0	0	0	0
HYUNDAI-SANTE MH7641A	FEC01718 - C01718	Built & Natural - DESIGN & DEVELOPMENT SERVICES	15,836	15,836	0	0	0	0
<b>Light Commercial Vehicles - Replacement</b>								
FORD-RANGER MH7859A	U00417	Built & Natural -CITYWORKS	20,353	20,353	0	0	0	0
FORD-RANGER MH8377A	U01018	Built & Natural -CITYWORKS	12,451	12,451	0	0	0	0
HOLDEN-COLORADO MH6352A	U02317	Built & Natural -CITYBUILD	16,569	16,569	17,753	27,313	9,560	0
FORD-RANGER MH8056A	U02418	Built & Natural -SURVEYING SERVICES	19,329	19,329	0	0	0	0
HOLDEN-COLORADO MH6112A	U03117	Built & Natural -CITYBUILD	18,228	18,228	0	0	0	0
FORD-RANGER MH7543A	U03417	Built & Natural -TRAFFIC MANAGMENT	20,507	20,507	0	0	0	0
HYUNDAI-ILOAD MH6241A	U03617	Built & Natural -PARKS MAINTENANCE - RETIC	18,607	18,607	0	0	0	0
HOLDEN-COLORADO MH6110A	U06717	Built & Natural -CITYBUILD	18,228	18,228	0	0	0	0
HYUNDAI-ILOAD MH6169A	U07117	Built & Natural -CITYBUILD	20,157	20,157	0	0	0	0
FORD-RANGER MH4982A	U07417	Built & Natural -CITYWORKS	16,048	16,048	0	0	0	0
HOLDEN-COLORADO MH9283A	U07818	Built & Natural -RANGERS	22,036	22,036	0	0	0	0
TOYOTA-HILUX MH6817A	U03817	Built & Natural -CITYBUILD	17,486	17,486	0	0	0	0
ISUZU-D'MAX MH5394A	U05717	Business Services -ENVIRONMENTAL HEALTH COORDINATOR	18,815	18,815	0	0	0	0
Mazda CX-5 MH5068A	C05517	Asset Management	0	0	15,824	22,072	6,248	0
<b>Trucks &amp; Buses Replacements</b>								
<b>Trailers</b>								
Wastech Semi Trailer	V05020-	Built & Natural	35,327	35,327	0	0	0	0
Wastech Semi Trailer	V05120-	Built & Natural	35,327	35,327	0	0	0	0
<b>Parks &amp; Mowers</b>								
TORO - ZERO TURN 60" SD DECK	M00117	Built & Natural -PARKS CENTRAL	12,000	12,000	0	0	0	0
TORO - ZERO TURN 72" RD DECK	M01817	Built & Natural -PARKS SOUTHERN	7,643	7,643	0	0	0	0

Asset	Asset ID	Asset Owner	Budget		YTD Actual			
			Net Book Value	Proceeds	Net Book Value	Proceeds	Profit	(Loss)
<b>Minor Equipment &gt;\$5000</b>								
PUMPS AUSTRALIA-HPM WATER CLEANER HOT AND COLD	P61517	Built & Natural -CITYBUILD	2,500	2,500	0	0	0	0
PUMPS AUSTRALIA-HPM WATER CLEANER HOT AND COLD	P61617	Built & Natural -CITYBUILD	2,500	2,500	0	0	0	0
HAKO-CITYMASTER	P61817	Built & Natural -CIVIL MAINTENANCE	25,000	25,000	0	0	0	0
<b>Construction Vehicles - Replacement</b>								
KOMATSU - WHEEL LOADER	G005	Built & Natural -WORKS CONSTRUCTION	65,410	65,410	0	0	0	0
<b>Plant disposals from 2021/22 budget:</b>								
<b>Light Commercial Vehicles - Replacement</b>								
FORD RANGER PU MK11 - MH3964A	U02617	Business Services - Ranger Services		0	16,100	22,086	5,986	0
FORD RANGER PU MK11 - MH4447A	U06617	Business Services - Ranger Services		0	18,311	29,359	11,048	0
<b>Construction Vehicles - Replacement</b>								
BOMAG - MULTI-TYRE ROLLER BW24R	R002	Build & Natural - Civil Construction		0	48,584	32,818	0	(15,766)
<b>Parks &amp; Mowers</b>								
TORO - REEL MASTER 7000-D	M02517	Built & Natural -PARKS		0	20,000	8,258	0	(11,742)
			<b>3,405,703</b>	<b>3,405,703</b>	<b>136,572</b>	<b>141,906</b>	<b>32,842</b>	<b>(27,508)</b>

KEY INFORMATION



Proceeds on Sale		
Annual Budget	YTD Actual	%
<b>\$3,405,703</b>	<b>\$141,906</b>	<b>4%</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 5  
TENDERS/QUOTES AWARDED FOR THE MONTH**

CEO delegation – accepted/rejected tenders during the month  
Awarded under Financial Authorisation \$250,000 and above

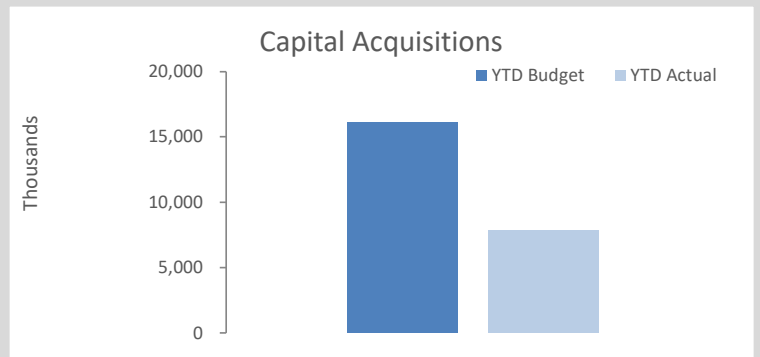
<b>Tender code</b>	<b>Tender Description</b>	<b>Company Awarded to</b>	<b>Contract Term</b>	<b>Contract Amount</b>
T22-2022	Supply and Installation of Landscape Concrete Kerbing	The M&J Griffiths Family Trust t/as Landscape Kerbing	For a period of two (2) years with an option to extend for a further two (2) years	\$170,413.48 ex GST over the term of the contract
RFQ29-2022	Cleaning of Stormwater Drainage Structures and Pipes	Drainflow	For a period of two (2) years with a further three (3) year option period	Estimated value \$800,000 over contract term
T15-2022	Provision of Tree Watering Services	Beard Family Trust trading as Oasis Watering Services	For a period of date of contract execution until 30 September 2023 and a further one (1) year option,	Estimated value \$2,373,176.50 over contract term
T24-2022	Supply, Delivery and Laying of Turf	GTF Pty Ltd t/as Greenacres Turf Group	For a period three (3) years with the option to extended for an additional one (1) year	Estimated value is \$600,000.00 over contract term of three years.
RFQ32-2022	Provision of Employee Rostering System	Tambla Limited	For a period of four (4) years with one (1) option to extend for a further four (4) years	Estimated value \$211,344 over contract term (this estimate does not include consultant time/cost) and Lump sum price \$32,700
RFQ27-2022	Riverside Gardens Paddle Craft Launching Facility - Design and Construct	Universal Marina Systems (WA) Pty Ltd	Project Completion	\$277,376.13 exclusive GST
RFQ30-2022	Supply and Application of Turf Fertiliser and Wetting Agent	A.K.C. Pty Ltd T/as Baileys Fertilisers	For a period of one (1) year, with two (2) one (1) year option periods	Estimated value \$480,000.00 over contract term

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	\$		\$	\$	\$
Buildings	2,855,325	13,202,570	2,351,497	952,912	(1,398,584)
Equipment	95,853	129,480	72,280	32,865	(39,415)
Machinery	3,495,770	5,606,144	2,723,065	528,232	(2,194,833)
Infrastructure - Roads	10,939,402	12,967,861	4,751,067	3,448,357	(1,302,710)
Bridges	370,137	595,326	405,633	38,542	(367,090)
Parks	4,721,351	12,538,233	4,671,409	2,164,117	(2,507,292)
Drainage	756,649	1,104,671	460,039	491,194	31,155
Coastal & Estuary	375,698	794,796	203,527	39,001	(164,526)
Other Infrastructure	275,634	1,236,341	499,750	119,697	(380,053)
<b>Capital Expenditure Totals</b>	<b>23,885,819</b>	<b>48,175,421</b>	<b>16,138,265</b>	<b>7,814,918</b>	<b>(8,323,348)</b>
<b>Capital Acquisitions Funded By:</b>					
	\$		\$	\$	\$
City of Mandurah Contribution	11,268,603	11,258,368	10,392,032	6,163,099	(4,228,932)
Capital grants and contributions	5,262,383	15,963,753	5,160,524	1,509,912	(3,650,612)
Borrowings	4,159,000	9,491,161	-	-	-
Other (Disposals & C/Fwd)	853,359	1,405,703	585,710	141,906	(443,803)
Cash Backed Reserves					
Building Reserve	-	474,833	-	-	-
Asset Management Reserve	890,474	6,228,111	-	-	-
Cultural Centre Reserve	-	213,495	-	-	-
Sustainability Reserve	77,000	196,000	-	-	-
Sanitation Reserve	1,275,000	1,654,695	-	-	-
City Centre Land Acquisition Reserve	100,000	100,000	-	0	0
Plant Reserve	-	1,189,302	-	-	-
<b>Capital Funding Total</b>	<b>23,885,819</b>	<b>48,175,421</b>	<b>16,138,265</b>	<b>7,814,918</b>	<b>(8,323,348)</b>

**SIGNIFICANT ACCOUNTING POLICIES**

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

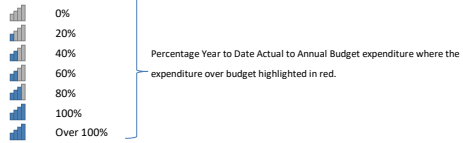
**KEY INFORMATION**



Acquisitions	Annual Budget	YTD Actual	% Spent
	<b>\$48.18 M</b>	<b>\$7.81 M</b>	<b>16%</b>
Capital Grant	Annual Budget	YTD Actual	% Received
	<b>\$15.96 M</b>	<b>\$1.51 M</b>	<b>9%</b>

Capital Expenditure Total

Level of Completion Indicators



Level of completion indicator, please see table at the end of this note for further detail.

Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
<b>Land</b>						
<b>Buildings</b>						
750686 22-23 Enhancements to Reserve Changerooms	56,316	56,316	6,316	6,316	50,000	Design only.
750687 22-23 LED Buildings Plan	77,418	77,418	418	418	77,000	Ongoing program 2022/23.
750688 22-23 MPAC Internal Refurb	122,858	122,858	22,858	22,858	100,000	Design only.
750689 Works & Services Building Refurb	218,644	218,644	85,311	18,644	200,000	Construction to commence Q3/4.
750690 Install walls and roof to the Camera Deck at Rushton Main	25,350	25,350	5,350	5,350	20,000	Design only.
750691 Install of Emergency Door - Shower Service	52,423	26,423	4,423	11,207	15,216	Construction complete. Finances to be finalised. Budget variation source.
750692 Upgrade to the Bortolo Pavilion Kitchen	13,263	13,263	3,263	3,263	10,000	Scope of work to be confirmed.
750693 Minor Improvements to Lakelands Community House	24,423	24,423	4,423	22,991	2,032	Construction complete. Finances to be finalised.
750694 Tims Thicket Waste Facility - Decommissioning	150,000	150,000	0	0	150,000	Design only.
750695 WMC - Upgrade Fire Fighting Infrastructure	150,000	150,000	0	0	150,000	Construction to commence Q3.
750696 MPAC - External Steelwork	95,426	95,426	10,426	10,426	85,000	Scope of work to be confirmed.
750697 Minor Improvements to Sutton Hall	57,098	57,098	23,765	46,294	10,804	Construction to commence Q2.
750699 Admin. Building Foyer - Front Door Reveals Replacement	8,006	8,006	6,172	2,506	5,500	Construction to commence Q3.
750700 Administration Building - Foyer Upgrade	238,435	238,435	18,435	18,435	220,000	Construction to commence Q3.
750701 Billy Dower Flooring	60,637	60,637	25,971	8,637	52,000	Construction to commence Q2.
750702 Civic Building Roof Renewal	89,535	89,535	64,535	14,535	75,000	Construction to commence Q3.
750703 Dudley Park Bowling Club - Dance Floor Ceiling Replacement	34,528	34,528	4,528	4,528	30,000	Construction to commence Q3. Budget variation required to increase budget by \$17,955 due to cost and scope increases.
750704 Mandurah Bridge Club - Air Conditioner	56,203	56,203	37,870	1,203	55,000	Construction to commence Q2.
750705 Mandurah Community House (MFHS & Pottery House) Roof Renewal	35,213	35,213	5,213	5,213	30,000	Construction to commence Q3. Budget variation required to increase budget by \$70,000 due to cost and scope increases.
750706 Mandurah Community Museum Roof & Gutters	179,326	179,326	14,326	14,326	165,000	Construction to commence Q2.
750707 MARC - Creche Blind Replacement	53,053	53,053	36,387	3,053	50,000	Construction to commence Q2.
750708 MARC Sauna Expansion & Refurbishment	48,742	28,742	8,742	8,742	20,000	Construction to commence Q4.
750710 PBSLSC - External Steelwork Painting	25,314	25,314	314	314	25,000	Construction to commence Q2/3.
750711 Mandurah Tennis Club	34,423	34,423	4,423	4,423	30,000	Construction to commence Q3.
750712 Refurbishment of Billy Dower Youth Centre	57,372	57,372	7,372	7,372	50,000	Concept development only.
750713 Port Bouvard Surf Life Saving Club Floor	16,158	16,158	11,825	3,158	13,000	Construction to commence Q2.
750714 Rushton Park North Pavilion Roof (inc Verandah Redesign)	58,847	58,847	42,180	8,847	50,000	Design only.
750715 Rushton Park Stadium - External Painting Walls and Steelwork	35,209	61,209	209	209	61,000	Construction to commence Q2.
750718 Verandah on the air pistol shed at Port Bouvard Pistol Club	25,365	25,365	5,365	5,365	20,000	Construction to commence Q3.
750719 22-23 Reserve Meter Replacement Program	50,418	50,418	418	418	50,000	Ongoing program 2022/23.
750720 22-23 Site Main Switchboard Program	50,418	50,418	418	10,418	40,000	Ongoing program 2022/23.
750649 Falcon Family Centre - External Works	58,401	58,401	8,401	8,401	50,000	Scope of work to be confirmed.
750655 MARC Leisure Pool Acoustics	218,435	325,835	18,435	18,435	307,400	Works to be undertaken in conjunction with MARC Roof Repairs project.
750722 Admin Building - CEO Area Refurbishment	82,065	82,065	71,232	69,110	12,956	Construction 95% complete.
750725 Other Buildings Renewal	296,000	146,000	0	0	146,000	Budget variation to be processed to allocate \$131,610 to Falcon eLibrary Air Conditioning.
750647 Dawesville Community Centre	0	692,899	288,708	22,445	670,454	Design only.
750657 MPAC Internal Refurb	0	328,800	274,000	1,668	327,132	Construction to commence Q3.
750660 WMC Tipping Shed	0	155,215	64,673	1,276	153,939	Construction to commence Q3.
750661 Works & Services Building Refurb	0	186,400	77,667	33,070	153,330	Construction to commence Q3/4.
750671 Mandurah Library Re Roofing Project	0	165,365	137,804	132,785	32,580	Construction complete. Finances to be finalised. Budget variation source.
750673 Mewburn Ablution Refurbishment	0	170,450	142,042	0	170,450	Project is not proceeding in 2022-23. Budget to be reallocated as per budget variations in November 2022 Financial Report.
400030 Owen Avenue Ablution	0	144,090	120,075	98,030	46,060	Construction 95% complete.
750623 Administration Building - Foyer Security	0	22,758	18,965	8,481	14,277	Complete.
750633 Stage 2 of Upgrades to Peelwood Reserve	0	253,343	211,119	232,351	20,992	Construction complete. Finances to be finalised. Budget variation source.
750643 Falcon Family Centre Upgrade	0	71,796	59,830	0	71,796	Scope of work to be confirmed.
750679 Solar Plan 2021/22	0	119,000	99,167	0	119,000	Construction to commence Q3.
750678 ManPAC RVIF Lighting	0	238,495	198,746	740	237,755	Construction to commence Q3.
750644 Council Meeting Room	0	7,535,654				Refer to Financial Report, Key Capital Projects table.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
750684	Southern Operations Ramp	0	20,000	16,667	640	19,360	Construction to commence Q2.
750685	Visitors Centre Transit Station	0	15,000	12,500	0	15,000	Scope of work to be confirmed.
750721	Rushton Park Main - Staircase Remedial Work	0	18,000	15,000	13,910	4,090	Complete.
750726	Changing Places - Eastern Foreshore Mandurah	0	140,075	0	0	140,075	Construction to commence Q4.
750728	MARC Additional CCTV	0	32,506	13,544	2,506	30,000	Construction to commence Q4.
750729	MPAC Fly Tower and Auditorium Façade Cladding and Roof	0	100,000	41,667	1,389	98,611	Design only.
<b>Bridges</b>							
880014	Cambria Island Abutment Walls Repair	370,137	370,137	311,804	20,137	350,000	Design only.
880012	Lakelands-Madora Bay Pedestrian Bridge	0	225,189	93,829	18,405	206,784	Durability report options being assessed.
<b>Parks</b>							
700518	Eastport Foreshore Upgrade	164,384	164,384	63,586	13,186	151,198	Construction to commence Q3.
700519	South East Dawesville - Boundary Fence	79,115	79,115	54,115	4,115	75,000	Construction to commence Q2.
700520	Bortolo Reserve Soccer Goals	11,199	11,199	1,199	12,158	(959)	Construction to commence Q3.
700521	Lakes Lawn Cemetery - Plinths and Irrigation Upgrade	56,791	56,791	56,791	6,791	50,000	Construction to commence Q2.
700522	Capital Replacement Cost of Artesian Pump Assets	53,106	53,106	3,106	15,118	37,988	Construction to commence Q4.
700523	Kangaroo Paw Park	443,109	443,109	163,109	31,548	411,561	Construction to commence Q2/3. Budget variation required to increase budget by \$30k due to price escalations.
700524	Relocate Hard Wicket on Northern Oval at Lakelands Park	26,926	26,926	1,926	1,926	25,000	Construction to commence Q3.
700525	Westbury Way Offset Bird Waterer	27,389	27,389	1,389	16,609	10,780	Construction complete. Finances to be finalised.
700526	Seascapes Village Shade Structure	56,002	56,002	6,002	59,270	(3,268)	Construction to commence Q3. Budget variation required to increase budget by \$7,538 due to cost increases.
700529	Observation Deck, Watersun Drive	39,831	39,831	2,831	2,831	37,000	Construction to commence Q3.
700527	Mandurah Ocean Marina Bocce Court Upgrade	22,256	22,256	15,589	2,256	20,000	Construction to commence Q2/3.
700530	Falcon Bay Stage 5 of 5	423,334	423,334	23,334	23,334	400,000	Construction to commence Q4.
700531	2022-23 Falcon Reserve Activation Plan - Implementation	53,149	53,149	13,149	13,149	40,000	Construction to commence Q3.
700532	Merlin Street Activation Plan - Implementation	56,593	56,593	6,593	6,593	50,000	Design only.
700533	2022-23 South Harbour Paving Upgrades	160,482	160,482	3,082	3,082	157,400	Construction to commence Q2.
700534	Riverside Boardwalk	121,643	121,643	18,143	19,393	102,250	Construction to commence Q3/4.
700535	St Ives Boardwalk	119,402	119,402	18,352	18,352	101,050	Construction to commence Q3/4.
700536	Seascapes boardwalk, steps lookout node	326,639	326,639	23,727	23,727	302,912	Construction to commence Q3/4.
700537	Duverney Park - track renewal	104,981	104,981	104,981	98,749	6,232	Construction to commence Q3.
700538	Orion Street Beach Access Fencing	21,147	21,147	21,147	16,634	4,513	Complete.
700539	Lakes Lawn Cemetery - Stage 2 Fencing	33,592	33,592	33,592	3,592	30,000	Construction to commence Q2.
700540	Diadem Place Fencing	17,650	8,650	8,650	1,284	7,366	Construction complete. Finances to be finalised.
700541	Philante Street Carpark Fencing	10,711	3,711	3,711	2,411	1,300	Complete.
700542	Karinga Foreshore Car Park Fencing	10,411	4,411	4,411	3,491	920	Complete.
700543	Dawesville Channel South Fencing	12,232	9,232	9,232	1,632	7,600	Construction to commence Q2.
700544	Central Irrigation Management System	96,317	96,317	6,317	6,317	90,000	Construction to commence Q4.
700545	Suncrest Meander Playground	41,489	41,489	41,489	6,489	35,000	Construction to commence Q3.
700546	Bruce Cresswell Reserve Playground	46,289	46,289	46,289	6,489	39,800	Construction to commence Q3. Budget variation required to increase budget by \$10k due to price escalations.
700547	Tickner Reserve Playground	41,489	41,489	23,989	6,489	35,000	Construction to commence Q3. Budget variation required to increase budget by \$10k due to price escalations.
700548	Karri Karri Pass Playground	46,593	46,593	46,593	6,593	40,000	Construction to commence Q3. Budget variation required to increase budget by \$5k due to price escalations.
700549	Bortolo Reserve Playground	39,489	39,489	39,489	7,099	32,390	Construction to commence Q3. Budget variation required to increase budget by \$20k due to price escalations.
700550	Signage new	45,689	45,689	19,022	5,689	40,000	Ongoing program 2022/23.
700551	Signage renewal	45,689	45,689	19,022	5,689	40,000	Ongoing program 2022/23.
700552	Quarry Park Softfall Replacement	106,703	106,703	71,703	1,703	105,000	Construction to commence Q2. Budget variation required to increase budget by \$20k due to price escalations.
700553	Signature Circle (Edgbaston Road) Softfall Replacement	31,926	31,926	21,926	4,276	27,650	Construction to commence Q2.
700554	Floribunda Park Softfall Replacement	28,889	28,889	19,722	1,389	27,500	Construction to commence Q2.
700555	Lilac Park Softfall Replacement	12,889	25,278	17,778	1,389	23,889	Construction to commence Q2.
700556	Seascapes Village Softfall Replacement	16,389	0	0	0	0	Construction to commence Q2.
700557	Caterpillar Park Softfall Replacement	31,389	31,389	21,389	27,792	3,597	Construction complete. Finances to be finalised.
700558	Osprey Waters Softfall Replacement	19,351	19,351	13,185	851	18,500	Construction to commence Q2.
700559	Greenhouse Park Softfall Replacement	10,851	14,851	10,185	851	14,000	Construction to commence Q2.
700561	Upgrade of Playing Surface on Field 1 Peelwood Reserve	409,247	409,247	9,247	16,875	392,373	Project to be cancelled. Budget to be reallocated as per budget variation requests.
700562	Basketball Court Suncrest Meander	65,584	65,584	45,584	54,991	10,594	Construction 50% complete
700563	Shelters Florida Foreshore	19,856	19,856	3,856	3,856	16,000	Construction to commence Q3.
700564	Estuary Road Foreshore - shelter	25,106	25,106	17,773	8,385	16,721	Construction to commence Q2.
700565	Duverney Park - drinking fountain	11,449	11,449	11,449	11,722	(274)	Complete.
700566	Bruce Cresswell Reserve Stage 1 of 2	334,750	334,750	8,297	9,423	325,327	Construction to commence Q2/3. Budget variation required to increase budget by \$140k due to increased scope.
700567	Peelwood Reserve Cricket Nets	37,545	62,545	62,545	7,818	54,728	Construction to commence Q4.
700568	Path Connection Bridgewater	46,593	46,593	33,260	6,593	40,000	Construction to commence Q3.
700494	Pleasant Grove Foreshore	80,559	80,559	12,559	12,559	68,000	Construction to commence Q3.
700515	Mandurah Netball Feasibility Study - CSRF	38,219	78,219	66,552	8,219	70,000	Feasibility study in progress.
700516	Yalgorup National Park	448,940	477,045	23,940	49,870	427,175	Consultant work underway.
700440	Major Public Artworks	90,000	90,000	0	0	90,000	Ongoing program 2022/23.
700478	Meadow Springs Golf Course Fence	0	40,000	33,333	0	40,000	Construction to commence Q2
700480	Central Irrigation Management System Renewal	0	90,000	0	0	90,000	Construction to commence Q4.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
700481 Bin Enclosures for Eastern/Western foreshore	0	50,000	41,667	48,130	1,870	Complete.
700485 Bortolo Park Drainage Basin	0	50,000	41,667	3,234	46,766	Construction to commence Q3.
700495 Kangaroo Paw Park	0	28,248	11,770	7,780	20,468	Construction to commence Q3/4.
700498 Tickner Reserve Final Stage	0	75,170	62,642	4,796	70,374	Construction to commence Q3/4.
700443 Falcon Bay Upgrade - Stage 4 of 5	0	18,117	15,097	0	18,117	Construction 95% complete
700444 Novara Foreshore Stage 4	0	14,832	12,360	13,763	1,070	Construction complete. Finances to be finalised.
700462 Madora Bay Beach	0	100,000	0	0	100,000	Construction to commence Q3.
700511 Mandurah Parks - Shade Sails	0	56,443	47,036	550	55,893	Construction to commence Q2.
700514 Bortolo Fire Track Water Infrastructure	0	100,000	83,333	13,267	86,733	Construction to commence Q2
700571 MBRC Resurface	0	39,897	0	0	39,897	CSRF contribution for club capital works.
700572 SM Tennis Club Resurface	0	11,830	0	0	11,830	CSRF contribution for club capital works.
<b>Roads</b>						
501130 City Centre Streetscape Upgrades	120,023	120,023	53,357	20,023	100,000	Design only.
501131 Dawesville Channel SE Foreshore Upgrade	173,107	173,107	73,107	23,107	150,000	Design only.
501134 MARC Carpark Additional & Formalise Overflow Carpark	74,792	74,792	14,792	14,792	60,000	Construction to commence Q4.
501135 Resurface of the Driveway to the Mandurah Tennis Club	31,794	31,794	17,127	15,467	16,327	Construction to commence Q2/3.
501136 Senior Citizens Carpark	117,826	117,826	17,826	17,826	100,000	Construction to commence Q4.
501137 Torcello Mews Canal PAW Renewal	134,058	134,058	90,058	2,058	132,000	Construction to commence Q2.
501138 Upgrade Luminaries to LED's at the PBSRC	11,861	11,861	7,907	13,047	(1,186)	Complete.
501139 WMC - Upgrade Recycling Area Stage 1	500,000	500,000	0	0	500,000	Construction to commence Q3.
501132 Installation of Flood Lighting at Mandurah Tennis Club	178,228	232,228	107,061	17,656	214,572	Construction to commence Q3.
501141 SL Car Park lighting replacement	100,523	100,523	523	44,881	55,642	Ongoing program 2022/23.
501142 SL Light pole replacement	120,523	120,523	523	16,325	104,198	Ongoing program 2022/23.
501143 SL Marina Pole Canal light poles	79,482	79,482	11,482	11,482	68,000	Ongoing program 2022/23.
501144 SL Parks and Reserves	90,523	90,523	523	523	90,000	Ongoing program 2022/23.
501145 RC Pinjarra Road Stage 4	1,533,896	1,533,896	462,468	414,713	1,119,183	Refer to Financial Report, Key Capital Projects table.
501146 RR Mariners Cove/Hudson Drives Roundabout	421,615	421,615	421,615	377,502	44,113	Construction complete. Finances to be finalised.
501148 RR Olive Road	421,615	421,615	21,615	27,578	394,037	Construction to commence Q3.
501150 RR Harlem Place	301,170	301,170	301,170	222,927	78,243	Construction complete. Finances to be finalised.
501151 RR Ocean Road/Dandaragan Drive	170,000	170,000	0	0	170,000	Construction to commence Q2/3.
501152 RS Flavia Street, Falcon	64,839	64,839	24,839	4,839	60,000	Construction to commence Q3.
501153 RS Flinders Street, Falcon	59,944	59,944	23,277	4,944	55,000	Construction to commence Q3.
501154 RS Baloo Crescent, Falcon	233,195	233,195	93,195	23,195	210,000	Construction to commence Q2/3.
501155 RS Kyrean Street, Falcon	33,059	33,059	12,392	2,059	31,000	Construction to commence Q2/3.
501156 RS Cesia Lane, Falcon	15,059	15,059	6,392	2,059	13,000	Construction to commence Q3.
501157 RS Burna Street, Falcon	29,059	29,059	11,059	2,059	27,000	Construction to commence Q3.
501158 RS Ivanhoe Crescent, Falcon	141,334	141,334	51,334	6,334	135,000	Construction to commence Q3.
501159 RS Yeedong Road, Falcon	54,754	54,754	20,087	2,754	52,000	Construction to commence Q3.
501160 RS Dewar Street, Wannanup	84,363	84,363	32,363	6,363	78,000	Construction to commence Q3.
501161 RS Cathryn Street, Halls Head	88,944	88,944	32,944	4,944	84,000	Construction to commence Q3.
501162 RS Hill Street, Halls Head	252,485	252,485	95,818	17,485	235,000	Construction to commence Q3.
501163 RS Amar Close, Herron	22,059	22,059	8,726	2,059	20,000	Construction to commence Q3.
501164 RS Caledonia Close, Herron	22,468	22,468	8,468	1,468	21,000	Construction to commence Q3.
501165 RS Clifton Downs Road, Herron	34,059	34,059	12,726	2,059	32,000	Construction to commence Q3.
501166 RS Dunkeld Drive, Herron	29,559	29,559	11,226	4,513	25,046	Construction to commence Q3.
501167 RS Hexham Close, Herron	40,184	40,184	20,851	11,184	29,000	Construction to commence Q3.
501168 RS Raywood Road, Bouvard	42,559	42,559	15,559	2,059	40,500	Construction to commence Q3.
501169 RS Stock Road, Parklands	52,859	52,859	19,525	4,659	48,200	Construction to commence Q4.
501113 SP Halls Head PSP	820,835	820,835	687,502	20,835	800,000	Construction to commence Q2/3.
501171 SP Lanyon Street Stage 2	51,726	51,726	44,892	23,273	28,453	Ongoing program 2022/23.
501172 SP Lewis Street	35,614	35,614	31,448	27,578	8,037	Ongoing program 2022/23.
501173 Missing Links	37,477	37,477	31,810	3,477	34,000	Ongoing program 2022/23.
501174 SP Baloo Crescent	115,617	115,617	98,457	12,657	102,960	Construction to commence Q2/3.
501175 22-23 TM Discretionary Traffic Management	166,079	166,079	142,616	59,167	106,912	Ongoing program 2022/23.
501176 Baloo Crescent/Yeedong Road Intersection	44,866	44,866	38,199	4,866	40,000	Construction to commence Q2/3.
501177 Halls Head Parade Car Park Stage 2a	73,148	73,148	63,148	68,071	5,077	Construction 50% complete.
501178 Merlin Street Reserve Southern Car Park	92,057	92,057	92,057	13,611	78,446	Construction to commence Q3/4.
501179 22-23 SF Street Furniture New Program	53,581	53,581	24,415	3,581	50,000	Ongoing program 2022/23.
501180 22-23 SL Street Lighting New Program	74,684	74,684	33,615	49,350	25,334	Ongoing program 2022/23.
501127 Falcon Reserve Activation Plan - Stage 3	428,252	428,252	28,252	36,043	392,209	Construction to commence Q3/4.
501089 RC Peel Street Stage 3	1,528,100	1,528,100	28,100	157,349	1,370,751	Refer to Financial Report, Key Capital Projects table.
501116 SP Pleasant Grove POS	52,289	52,289	10,789	10,789	41,500	Construction to commence Q3.
501181 TM Estuary Road Delineation	37,814	37,814	33,202	10,142	27,672	Construction to commence Q2/3.
501182 SL Old Coast Road/McLarty Road/Leeward Road Ent	48,903	48,903	2,295	2,295	46,608	Construction to commence Q4.
501183 SL Lakes Road/Murdoch Drive	103,224	103,224	14,433	14,433	88,791	Construction to commence Q4.
501129 Trails Project	997,321	997,321	22,321	55,497	941,823	Consultant work underway.
501084 Old Road Renewals	296,000	296,000				Ongoing program 2022/23.

Level of completion indicator, please see table at the end of this note for further detail.

Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
501090 RC Pinjarra Road Stage 3	0	512,225	426,854	655,788	(143,562)	Refer to Financial Report, Key Capital Projects table. Overspend being investigated, budget to be adjusted at Budget Review.
501091 SL Street Lighting New Program	0	98,263	40,943	0	98,263	Ongoing program 2021/22.
501115 SP Biara Court PAW Renewal	0	64,855	27,023	0	64,855	Planning only.
501124 Emulsion tank with bunding	0	45,000	0	0	45,000	Acquisition to be completed in Q4.
501101 Halls Head Beach Car Park Stage 2	0	106,307	44,294	149,714	(43,408)	Construction complete. Finances to be finalised. Overspend being investigated, budget to be adjusted at Budget Review.
500016 Smart Street Mall Upgrade	0	660,679	275,283	390,148	270,531	Construction 95% complete.
501084 Peel Street - Power Relocation	0	479,671	399,726	313,477	166,194	Construction to commence Q3/4.
501123 Ayrton St POS Carpark	0	7,460	7,460	21,275	(13,815)	Carried over from 2021/22. Overspend being investigated, budget to be adjusted at Budget Review.
<b>Drainage</b>						
600188 Install Drainage in Bin Storage Area	13,993	13,993	10,659	12,313	1,680	Construction to commence Q2.
600189 DR 130 Mandurah Terrace	41,227	41,227	16,227	16,227	25,000	Construction to commence Q4.
600190 DR 30 George Street Drainage Improvement	62,872	62,872	15,872	15,872	47,000	Construction to commence Q2.
600191 DR Baloo Crescent Drainage Upgrade	198,813	198,813	111,063	23,313	175,500	Construction to commence Q2/3.
600192 DR Cervantes Drive	36,499	36,499	15,977	15,977	20,522	Construction to commence Q3.
600193 DR Colonial Court Drainage Upgrade - Stage 1	221,108	221,108	17,108	20,172	200,937	Construction to commence Q3.
600194 Discretionary Drainage Projects	43,028	43,028	20,278	9,327	33,701	Ongoing program 2022/23.
600195 DR Hopetoun Bend Drainage Upgrade	68,150	68,150	15,150	15,150	53,000	Construction to commence Q3.
600196 DR Loton Road/Ashley Terrace Intersection Stage 1	70,960	70,960	12,960	15,640	55,319	Construction to commence Q3.
600183 Halls Head Pde Beach Central CP Stage 2	0	108,740	90,617	122,124	(13,384)	Construction complete. Finances to be finalised. Overspend being investigated, budget to be adjusted at Budget Review.
600184 DR Mathew Street, Falcon	0	156,656	65,273	197,610	(40,954)	Construction complete. Finances to be finalised. Overspend being investigated, budget to be adjusted at Budget Review.
600186 DR Yeedong Road, Falcon - Stage 2	0	82,626	68,855	27,470	55,156	Construction 75% complete.
<b>Coastal &amp; Estuary</b>						
910071 Mandjar Bay Lower Landing Jetty Replacement Stage 1	67,261	67,261	2,261	2,261	65,000	Construction to commence Q3.
910075 Birchley Road Boat Ramp Jetty	80,328	80,328	5,328	5,502	74,826	Construction to commence Q3.
910076 Dawesville Foreshore Reserve (Leura Street) Rock Protection	86,165	86,165	2,465	2,465	83,700	Construction to commence Q3.
910077 Dawesville Foreshore Reserve (Avon Court) Rock Protection	99,611	99,611	2,611	2,611	97,000	Construction to commence Q3.
910078 Hall Park (Leighton Place) Rock Protection	42,333	42,333	1,744	1,744	40,589	Construction to commence Q3.
910108 South Harbour Paving Upgrade Stage 3 to 6	0	16,103	13,419	7,293	8,811	Construction complete. Finances to be finalised.
910109 Cambria Island Abutment Walls Repair	0	389,649	162,354	3,780	385,869	Design only.
911000 Riverside Retaining Wall	0	13,345	13,345	13,345	0	Complete.
<b>Equipment</b>						
820188 MARC Replacement Pool Inflatable	12,506	0	0	0	0	Acquisition to be completed Q2.
820189 MARC Stadium Court 3 Scoreboard Replacement	12,506	12,506	12,506	2,506	10,000	Acquisition to be completed Q2.
820191 Senior Citizens Stage Curtain	15,585	15,585	15,585	3,085	12,500	Acquisition to be completed Q2.
820190 22-23 Furniture & Equipment	55,257	55,257	5,793	8,293	46,964	Balance of ongoing program from 2021/22.
820185 All Terrain Wheelchair	0	8,500	7,083	0	8,500	Acquisition to be completed Q2.
820186 Sand Cleaning Machine	0	18,673	18,673	18,982	(309)	Complete.
820192 MARC Court Netting	0	18,960	12,640	0	18,960	Acquisition to be completed Q3.
<b>Plant &amp; Machinery</b>						
770001 Replacement Light Passenger Vehicles	256,000	551,827	229,928	130,256	421,571	Ongoing program 2022/23.
770002 Replacement Light Commercial Vehicles	606,230	1,112,200	463,417	35,224	1,076,976	Ongoing program 2022/23.
770005 New - Light Passenger Vehicles	0	40,000	16,667	0	40,000	Ongoing program 2022/23.
770006 Trucks and Buses	780,000	780,000	325,000	0	780,000	Ongoing program 2022/23.
770007 Trailers	346,040	630,838	262,849	18,150	612,688	Ongoing program 2022/23.
770008 Construction Vehicles	282,000	564,648	235,270	0	564,648	Ongoing program 2022/23.
770009 Parks and Mowers	362,000	432,599	180,250	0	432,599	Ongoing program 2022/23.
770010 New - Heavy Vehicles Plant and Equipment	680,000	770,865	770,865	0	770,865	Ongoing program 2022/23.
770011 Miscellaneous Equipment	6,000	525,667	219,028	338,147	187,520	Ongoing program 2022/23.
770012 New - Vehicle and Small Plant Program	27,500	7,500	3,125	6,455	1,045	Ongoing program 2022/23.
770018 New - Light Commercial Vehicles	0	40,000	16,667	0	40,000	Ongoing program 2022/23.
770020 Tim's Thicket Weighbridge	150,000	150,000	0	0	150,000	Construction to commence Q3.
<b>Other Infrastructure</b>						
930039 CSRF Program - Small Grants	106,065	338	0	0	338	To date funding has been allocated to Upgrade luminaries to LED's at PBSRC (\$11,861), Installation of Flood Lighting at Mandurah Tennis Club (\$32,074), SM Tennis Club Resurface (\$11,830) and MBRC Resurface (\$39,891).
930040 22-23 Christmas Decorations Program	169,569	169,569	144,569	66,569	103,000	Ongoing program 2022/23.
930035 Restart Mandurah - Other	0	852,434	355,181	0	852,434	Remaining balance of Restart Mandurah funds.
930038 MARC Geothermal Pump & VSD	0	214,000	0	53,128	160,872	Construction to commence Q3.
700053 Lakelands DOS Sports Specific Infrastructure	0	332,398	138,499	151,034	181,364	Construction of Diamond 2 complete.
700055 Eastern Foreshore South Precinct	0	3,412,166	1,421,736	231,651	3,180,515	Refer to Financial Report, Key Capital Projects table.
700056 Western Foreshore Recreation Precinct	0	3,329,677	1,387,365	1,009,268	2,320,409	Refer to Financial Report, Key Capital Projects table.
<b>Grand Total</b>	<b>23,885,819</b>	<b>48,175,421</b>	<b>16,138,265</b>	<b>7,814,918</b>	<b>40,360,504</b>	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022

FINANCING ACTIVITIES  
NOTE 7  
BORROWINGS

Repayments - Borrowings

Information on Borrowings Particulars	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments		
	1 July 2022	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Law, order, public safety</b>									
Bortolo Fire Track Water Infrastructure		0	40,000	0	0	0	40,000	0	
<b>Community amenities</b>									
Compactor Waste Trailers and Dolly [336]	123,407	0	0	24,250	59345	99,157	63885	1,880	3367
Waste Water Reuse [349]	100,257	0	0	9,199	22475	91,057	77632	1,476	3145
Halls Head Ablution Block [350]	66,864	0	0	6,131	14978	60,733	51783	984	2098
Halls Head Recycled Water 2019/20	164,810	0	0	6,716	17864	158,094	145028	2,664	5416
Ablutions 2020/21	0	0	0	0	21265	0	228735	0	0
Ablutions 2021/22	250,051	0	0	6,920	0	243,131	0	4,685	8411
<b>Recreation and culture</b>									
Rushton Park Redevelopment [318(ii)]	147,980	0	0	38,946	90350	109,034	58,812	785	3661
Meadow Springs Recreation Facility [318(iii)]	111,159	0	0	29,255	68838	81,904	42,210	590	2789
Mandurah Football & Sporting Club [324]	1,703	0	0	1,703	1701	0	0	0	5
Mandurah Rugby Club [325]	158	0	0	158	148	0	0	(0)	0
Bowling Club Relocation [326]	13	0	0	13	-	0	0	(13)	0
Ablutions - Netball Centre [329(i)]	4	0	0	4	-	0	0	(4)	0
Parks Construction [329(v)]	4	0	0	4	-	0	0	(4)	0
Halls Head Bowling Club upgrade [331]	235,855	0	0	14,584	35791	221,271	199,730	3,526	7673
Parks - Falcon Bay Reserve [333(i)]	22,699	0	0	10,160	22669	12,539	0	289	400
MARC Redevelopment [338]	431,781	0	0	68,547	158725	363,234	272,846	2,828	12575
MARC Redevelopment Stage 1 [340]	334,858	0	0	32,919	80362	301,940	254,226	4,911	10430
MARC Redevelopment Stage 2 [341]	823,803	0	0	93,372	208805	730,431	614,366	4,248	25483
Eastern Foreshore Wall [344]	541,704	0	0	60,161	134904	481,542	406,548	3,049	16800
MARC Stage 2 [345]	806,207	0	0	86,430	193127	719,777	612,473	4,505	25117
Falcon Bay Seawall [351]	167,937	0	0	15,373	37557	152,564	130,139	2,472	5271
MARC Solar Plan [353]	132,135	0	0	8,039	19733	124,097	112,210	1,976	4303
Novara Foreshore Development [355]	264,429	0	0	15,934	39459	248,495	224,592	4,096	8613
Falcon Bay Foreshore Upgrades [356]	264,225	0	0	16,078	39466	248,147	224,385	3,952	8606
Mandjar Square Development [358]	328,933	0	0	20,116	49368	308,817	279,299	4,919	10716
Lakelands DOS [360]	1,713,179	0	0	133,681	281019	1,579,498	1,430,886	6,509	55437
Mandjar Square Stage 3 and 4	367,421	0	0	16,928	86589	350,494	221,671	5,922	23091
Falcon Seawall	708,669	0	0	41,725	42827	666,944	710,844	3,975	12013
Novara Foreshore Stage 3	148,124	0	0	6,752	17089	141,372	129,170	2,388	4847
Smart Street Mall Upgrade 2019/20	401,335	0	0	18,844	45040	382,491	351126	6,466	13148
Falcon Bay Foreshore Stage 3 of 4	247,218	0	0	10,075	26795	237,144	217,551	3,996	8125
Mandjar Square Final Stage	247,205	0	0	10,075	26795	237,131	217,538	3,995	8125
Falcon Skate Park Upgrade	96,801	0	0	4,515	10796	92,286	84,761	1,560	3172
Westbury Way North side POS Stage 3	164,825	0	0	6,716	17863	158,108	145,043	2,664	5417
Eastern/ Western Foreshore 2020/21	1,031,140	0	0	48,274	96793	982,866	923,037	4,216	34151
Smart Street Mall 2020/21	1,004,804	0	0	39,808	93163	964,996	901,520	6,767	33329
Novara Foreshore Stage 4	91,576	0	0	3,131	8435	88,445	82,172	1,469	3037
Bortolo Reserve - Shared Use Parking and Fire Track Facility	274,702	0	0	9,393	25330	265,309	246,491	4,407	9110
Falcon Bay Upgrade - Stage 4 of 5	256,387	0	0	8,767	23633	247,620	230,066	4,113	8503
Enclosed Dog Park	18,466	0	0	629	1704	17,837	16,559	296	612
South Harbour Paving Upgrade Stage 2	45,794	0	0	1,565	4218	44,228	41,086	735	1518
Falcon Skate Park Upgrade 2020/21	69,102	0	0	2,361	6373	66,741	61,995	1,109	2291
Eastern/ Western Foreshore 2021/22	1,534,700	0	0	62,789	130452	1,471,911	1,403,935	7,391	51624
Smart Street Mall 2021/22	630,568	0	0	24,328	53609	606,240	576,830	4,627	21211
Enclosed Dog Park 2021/22	179,886	0	0	5,035	15297	174,851	164,552	3,370	6051
Novara Foreshore Stage 4 2021/22	230,047	0	0	6,380	19562	223,667	210,438	4,310	7738
Falcon Bay Upgrade - Stage 4 of 5 2021/22	71,455	0	0	2,123	6081	69,332	65,359	1,337	2403
Parks and Reserves Upgrades 2021/22	495,101	0	0	19,254	42098	475,847	452,902	3,526	16654
Mandurah Library Re Roofing Project	115,023	0	0	3,291	9787	111,733	105,213	2,154	3869
Falcon Reserve Activation Plan Stage 3	0	0	400,000	0	34014	0	365,986	0	13458
Pleasant Grove Foreshore	0	0	59,000	0	5023	0	53,977	0	1985
Kangaroo Paw Park	0	0	400,000	0	34014	0	365,986	0	13458
Falcon Bay Stage 5 of 5	0	0	350,000	0	29756	0	320,244	0	11776
2022/23 South Harbour Upgrades	0	0	150,000	0	12761	0	137,239	0	5047
Upgrade of Playing Surface Peelwood Parade	0	0	350,000	0	29756	0	320,244	0	11776
Bruce Creswell Reserve	0	0	300,000	0	25511	0	274,489	0	10093
Seascapes Boardwalk	0	0	200,000	0	17007	0	182,993	0	6729
Mandurah Community Museum Roof and Gutters	0	0	150,000	0	12761	0	137,239	0	5047
Stage 2 of Upgrades to Peelwood Reserve	0	0	70,000	0	0	0	0	0	0
Smart Street Mall Upgrade	0	0	267,396	0	0	0	0	0	0
Eastern Foreshore South Precinct	0	0	94,683	0	0	0	0	0	0
Western Foreshore Recreation Precinct	0	0	800,000	0	0	0	0	0	0
<b>Transport</b>									
Drainage [318(iv)]	36,821	0	0	9,691	21512	27,131	16,602	195	872
Road Construction [318(v)]	369,604	0	0	97,274	232329	272,330	133,359	1,960	9414
Road Construction [329(ii)]	9	0	0	9	0	0	0	(9)	0
Drainage Construction [329(iii)]	3	0	0	3	0	0	0	(3)	0
Peelwood Oval - Parking [329(iv)]	1	0	0	1	0	0	0	(1)	0
Path Construction [329(vi)]	1	0	0	1	0	0	0	(1)	0
Street Lighting [329(viii)]	1	0	0	1	0	0	0	(1)	0
Road Construction [333(ii)]	103,407	0	0	46,286	103271	57,120	0	1,315	1822
New Pedestrian Bridge Construction [335]	243,718	0	0	49,087	120092	194,631	123,290	3,703	6604
New Road Construction [339]	313,715	0	0	45,780	113063	267,936	200,409	5,060	9169
New Road Construction [342]	425,086	0	0	46,242	103930	378,844	320,960	2,568	13214
WMC Tims Thicket [343]	67,049	0	0	6,340	15484	60,709	51,461	985	2096

Repayments - Borrowings

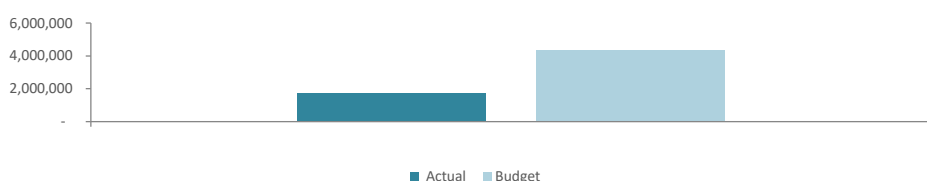
Information on Borrowings Particulars	1 July 2022	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Road Construction [346]	263,877	0	0	24,221	59172	239,656	204,336	3,884	8280
MARC Carpark [347]	200,493	0	0	18,399	44949	182,094	155,258	2,951	6291
MPAC Forecourt [348]	83,566	0	0	7,665	18726	75,901	64,715	1,230	2622
Mandurah Marina [352]	132,128	0	0	8,039	19733	124,090	112,203	1,976	4303
MARC Carpark [354]	198,193	0	0	12,055	29593	186,138	168,318	2,965	6455
Mandurah Foreshore Boardwalk Renewal [357]	296,245	0	0	18,099	44419	278,146	251,604	4,431	9653
New Road Construction [359]	864,540	0	0	63,055	142058	801,485	721,781	7,790	27970
Smoke Bush Retreat Footpath [361]	66,065	0	0	4,022	9873	62,043	56,090	988	2151
New Boardwalks 18/19	369,640	0	0	16,891	42735	352,749	322,592	5,959	12105
Coodanup Drive - Road Rehabilitation	74,083	0	0	3,376	8544	70,707	64,602	1,194	2424
Pinjarra Road Carpark	148,124	0	0	6,752	17089	141,372	129,170	2,388	4847
New Road Construction 2018/19	1,172,269	0	0	69,962	142756	1,102,307	1,013,818	5,438	38204
New Road Construction 2019/20	703,305	0	0	38,191	81755	665,114	612,092	7,369	22981
South Harbour Upgrade 2019/20	189,552	0	0	7,721	20542	181,831	166804	3,064	6230
New Roads 2020/21	543,876	0	0	25,014	56675	518,862	481,409	2,587	17929
Carryover Roads 2020/21	500,102	0	0	14,581	42518	485,520	457,482	8,249	16822
Roads 2021/22	250,051	0	0	6,607	21265	243,444	228,735	4,688	8411
SP Halls Head PSP	0	0	200,000	0	17007	0	182,993	0	6729
Carparks 2021/22	165,673	0	0	4,651	14095	161,021	151,544	3,104	5573
RC Peel Street	0	0	500,000	0	42518	0	457,482	0	16822
Cambria Island Abutment Wall	58,989	0	0	1,786	5024	57,203	53,953	1,104	1984
Senior Citizens Carpark	0	0	100,000	0	8504	0	91,496	0	3364
Torcello Mews Canal PAW Renewal	0	0	100,000	0	8504	0	91,496	0	3364
MARC Carpark Additional and overflow	0	0	50,000	0	4258	0	45,742	0	1682
Halls Head Parade Car Park Stage 2a	0	0	50,000	0	4258	0	45,742	0	1682
RC Pinjarra Road Stage 4	0	0	500,000	0	42518	0	457,482	0	16822
Cambria Island Abutment Walls Repair	0	0	300,000	0	25511	0	274,489	0	10093
RC Pinjarra Road Stage 3	0	0	500,000	0	0	0	0	0	0
Halls Head Pde Beach Central CP Stage 2	0	0	135,361	0	0	0	0	0	0
Cambria Island Abutment Walls Repair	0	0	341,023	0	0	0	0	0	0
<b>Economic services</b>			0		0				0
Mandurah Ocean Marina Chalets Refurbishment	150,031	0	0	4,235	12761	145,796	137,239	2,810	5047
<b>Other property and services</b>			0		0				0
IT Communications Equipment [318(i)]	29,179	0	0	7,680	17210	21,500	12,827	155	697
IT Equipment [329(vii)]	1	0	0	1	0	0	0	(1)	0
Land Purchase [330]	3	0	0	3	0	0	0	0	0
Civic Building - Tuckey Room Extension	369,237	0	0	16,898	42761	352,340	321,815	5,953	12079
	<b>23,853,143</b>	<b>0</b>	<b>6,407,463</b>	<b>1,732,066</b>	<b>4,365,891</b>	<b>22,121,077</b>	<b>23,569,427</b>	<b>237,162</b>	<b>906,534</b>
<b>Total</b>	<b>23,853,143</b>	<b>0</b>	<b>6,407,463</b>	<b>1,732,066</b>	<b>4,365,891</b>	<b>22,121,077</b>	<b>23,569,427</b>	<b>237,162</b>	<b>906,534</b>
Current borrowings	4,365,891		6,407,463	1,732,066	4,365,891	2,978,296	4,365,891	237,162	906,534
Non-current borrowings	19,487,252					19,142,781	19,203,536		
	23,853,143					22,121,077	23,569,427		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

2022/23 Principal Repayments



**Principal**  
**\$1,732,066**

**Interest Expense**  
**\$237,162**

**Loans Due**  
**\$22.12 M**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022

OPERATING ACTIVITIES  
NOTE 8  
CASH RESERVES

Cash Backed Reserve

Reserve Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Building	1,627,162	12,443	0	0	0	(474,833)	0	1,164,771	1,627,162
Parking	481,438	6,412	0	0	0	0	0	487,851	481,438
Asset Management	15,417,266	119,918	0	2,000,000	0	(6,235,111)	0	11,302,073	15,417,266
Cultural Centre	215,975	0	0	0	0	(213,495)	0	2,480	215,975
Property Acquisition	0	0	0	0	0	0	0	0	0
Sustainability	531,204	4,902	0	0	0	(196,000)	0	340,105	531,204
Waste Facilities Reserve Fund	6,053,666	41,850	0	0	0	(1,686,611)	0	4,408,906	6,053,666
Traffic Bridge	0	0	0	0	0	0	0	0	0
Interest Free Loans	145,562	0	0	0	0	0	0	145,562	145,562
CLAG	11,917	16	0	0	0	0	0	11,933	11,917
Mandurah Ocean Marina	177,997	2,371	0	0	0	0	0	180,368	177,997
Waterways	811,550	9,515	0	0	0	(63,377)	0	757,689	811,550
Port Mandurah Canals Stage 2 Maintenance	93,112	1,240	0	0	0	0	0	94,352	93,112
Mariners Cove Canals	84,837	1,130	0	0	0	0	0	85,967	84,837
Port Bouvard Canal Maintenance Contributions	267,030	3,556	0	0	0	0	0	270,587	267,030
Unspent Grants & Contributions	8,773,649	0	0	0	0	(7,655,333)	0	1,118,316	8,773,649
Long Service Leave	4,592,006	0	0	0	0	(905,791)	0	3,686,215	4,592,006
Bushland and Environmental Protection	1,307,640	17,090	0	200,000	0	0	0	1,524,731	1,307,640
Coastal Storm Contingency	258,494	3,443	0	0	0	0	0	261,937	258,494
Digital Futures	56,866	929	0	0	0	0	0	57,795	56,866
Decked Carparking	1,008,622	13,433	0	0	0	0	0	1,022,056	1,008,622
Specified Area Rates - Waterside Canals	116,972	1,496	0	0	0	(6,738)	0	111,730	116,972
Specified Area Rates - Port Mandurah Canals	212,247	1,903	0	64,900	0	(1,131)	0	277,919	212,247
Specified Area Rates - Mandurah Quay Canals	222,331	2,917	0	8,965	0	0	0	234,213	222,331
Specified Area Rates - Mandurah Ocean Marina	564,257	5,392	0	151,390	0	0	0	721,039	564,257
Specified Area Rate - Port Bouvard Canals	131,740	1,609	0	588	0	0	0	133,937	131,740
Specified Area Rate - Mariners Cove	10,331	69	0	0	0	(5,317)	0	5,083	10,331
Specified Area Rate - Eastport	43,891	476	0	0	0	(31)	0	44,336	43,891
Sportclubs Maintenance Levy	242,545	2,681	0	0	0	0	0	245,226	242,545
City Centre Land Acquisition Reserve	1,010,931	13,215	0	0	0	(100,000)	0	924,146	1,010,931
Lakelands Community Infrastructure Reserve	1,102,123	14,679	0	0	0	0	0	1,116,802	1,102,123
Plant Reserve	2,014,060	10,966	0	0	0	(1,189,302)	0	835,724	2,014,060
Workers Compensation Reserve	673,563	6,349	0	0	0	0	0	679,912	673,563
Restricted Cash Reserve	3,040,759	0	0	0	0	(1,943,654)	0	1,097,105	3,040,759
	<b>51,301,746</b>	<b>300,000</b>	<b>0</b>	<b>2,425,843</b>	<b>0</b>	<b>(20,676,724)</b>	<b>0</b>	<b>33,350,865</b>	<b>51,301,746</b>

OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability				Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Operating Grants and Subsidies</b>								
<b>General purpose funding</b>								
Financial Assistance Grant - General Purpose	0	0	0	0	1,903,527	0	1,903,527	320,183
Financial Assistance Grant - Local Roads	0	0	0	0	1,439,746	0	1,439,746	164,755
<b>Law, order, public safety</b>								
Southern Districts Bush Fire Brigade LGGs: DFES	0	0	0	0	32,928	0	32,928	15,057
SES LGGs: DFES	0	0	0	0	57,629	0	57,629	28,815
Bushfire Mitigation Activity Fund (MAF) Grants: DFES	0	22,800	0	22,800	65,000	0	65,000	0
<b>Education and welfare</b>								
Waterwise Verge Grant: Water Corp	0	0	0	0	10,000	0	10,000	0
International Day of People with Disability: Development Dis:	0	1,000	(1,000)	0	0	0	0	1,000
<b>Recreation and culture</b>								
Christmas Pageant: Lotterywest	0	20,000	0	20,000	10,000	0	10,000	0
Crabfest: Tourism WA	0	0	0	0	145,250	0	145,250	0
Every Club Funding 2022: DLGSC	40,000	0	0	40,000	0	0	40,000	0
Every Club Funding 2023: DLGSC	0	0	0	0	21,325	0	21,325	0
Wearable Art	0	0	0	0	41,500	0	41,500	0
Gnoonie Youth Football Cup: Healthway	0	2,000	(2,000)	0	1,500	0	1,500	2,000
2 & 5 Children's Week: Healthway	0	1,000	(1,000)	0	0	0	0	1,000
CHRMAP: DPLH	0	0	0	0	0	0	37,500	22,500
	<b>40,000</b>	<b>46,800</b>	<b>(4,000)</b>	<b>82,800</b>	<b>3,728,405</b>	<b>0</b>	<b>3,805,905</b>	<b>555,309</b>
<b>Operating Contributions</b>								
<b>Recreation and culture</b>								
She Codes Workshop: PDC	5,000	0	0	5,000	0	5,000	5,000	0
	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>
<b>TOTALS</b>	<b>45,000</b>	<b>46,800</b>	<b>(4,000)</b>	<b>87,800</b>	<b>3,728,405</b>	<b>5,000</b>	<b>3,810,905</b>	<b>555,309</b>

Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability				Non Operating Grants, Subsidies and Contributions Revenue			
	Liability	Increase in Liability	Liability Reduction (As revenue)	Liability	Adopted Budget Revenue	Budget Variations	Annual Budget	YTD Revenue Actual (b)
	1-Jul			30-Jun	\$	\$	\$	\$
<b>Non-Operating Grants and Subsidies</b>								
<b>Community amenities</b>				0				
Changing Places - Eastern Foreshore	45,454	0	0	45,454	0	140,075	140,075	0
<b>Recreation and culture</b>								
Eastern Foreshore South Precinct: DoH	2,500,000	0	0	2,500,000	0	2,500,000	2,500,000	0
Eastern Foreshore South Precinct: DoH 22-23	0	2,500,000	0	2,500,000	0	0	0	0
Eastern Foreshore South Precinct: RfR	729,490	0	(231,651)	497,839	0	729,490	729,490	231,651
Mandurah Parks - Shade Sails: DPIRD	56,235	0	0	56,235	0	56,443	56,443	0
MPAC Internal Refurb: DPIRD	155,716	0	(1,668)	154,048	0	155,716	155,716	1,668
22-23 MPAC Internal Refurb	0	0	0	0	50,000	0	50,000	0
Mandurah Netball Feasibility Study - CSRFF	11,200	0	0	11,200	0	11,200	11,200	0
Mandurah Netball Feasibility Study - Netball WA	4,545	0	0	4,545	0	4,545	4,545	0
Stage 2 of Upgrades to Peelwood Reserve	66,465	0	(66,465)	0	0	66,465	66,465	66,465
All Terrain Wheelchair	8,500	0	0	8,500	0	8,500	8,500	0
Dawesville Community Centre	0	1,000,000	0	1,000,000	0	673,052	673,052	0
Yalgorup National Park	300,000	0	(49,870)	250,130	225,000	0	225,000	49,870
Merlin Street Activation Plan - Implementation	150,000	0	0	150,000	0	0	0	0
MARC Roof Repairs	740,545	0	(38,806)	701,739	0	0	1,618,069	38,806
SP Halls Head PSP	0	25,000	0	25,000	400,000	0	400,000	0
Trails Project	155,655	0	(55,497)	100,158	900,000	0	900,000	55,497
<b>Transport</b>								
RC Peel Street Stage 3	400,000	0	(157,349)	242,651	1,000,000	0	1,000,000	157,349
Peel Street - Power Relocation	140,320	0	(140,320)	0	0	479,671	479,671	140,320
RC Pinjarra Road Stage 4	0	400,000	(400,000)	0	1,000,000	0	1,000,000	400,000
RR Mariners Cove/Hudson Drives Roundabout	0	300,000	(300,000)	0	300,000	0	300,000	300,000
RR Olive Road	0	200,000	(27,578)	172,422	300,000	0	300,000	27,578
RR Harlem Place	0	40,708	(40,708)	0	240,000	0	240,000	40,708
TM Estuary Road Delineation	0	7,379	0	7,379	18,448	0	18,448	0
SL Lakes Road/Murdoch Drive	0	23,678	0	23,678	59,194	0	59,194	0
SL Old Coast Road/McLarty Road/Leeward Road Ent	0	18,643	0	18,643	46,608	0	46,608	0
RS Baloo Crescent, Falcon	0	122,000	0	122,000	122,000	0	122,000	0
RS Ivanhoe Crescent, Falcon	0	100,000	0	100,000	100,000	0	100,000	0
RS Hill Street, Halls Head	0	154,335	0	154,335	146,411	0	146,411	0
Installation of Flood Lighting at Mandurah Tennis Club	0	0	0	0	53,524	0	53,524	0
	<b>5,464,125</b>	<b>4,891,743</b>	<b>(1,509,912)</b>	<b>8,845,956</b>	<b>4,961,185</b>	<b>4,825,156</b>	<b>11,404,410</b>	<b>1,509,912</b>
<b>Non-Operating Contributions</b>								
<b>Recreation and culture</b>								
PEET - Cash in Lieu Contribution	1,065,909	0	0	1,065,909	0	0	0	0
Eastport Foreshore Upgrade	0	0	0	0	151,198	0	151,198	0
MARC Roof Repairs	0	0	0	0	0	4,000,000	4,000,000	0
<b>Transport</b>								
Dawesville Channel SE Foreshore Upgrade	0	0	0	0	150,000	0	150,000	0
<b>Other property and services</b>								
MARC Geothermal Pump & VSD	0	0	0	0	0	63,897	63,897	0
Trailers	0	0	0	0	0	18,896	18,896	0
Miscellaneous Equipment	0	0	0	0	0	175,352	175,352	0
	<b>1,065,909</b>	<b>0</b>	<b>0</b>	<b>1,065,909</b>	<b>301,198</b>	<b>4,258,145</b>	<b>4,559,343</b>	<b>0</b>
<b>Total Non-operating grants, subsidies and contributions</b>	<b>6,530,034</b>	<b>4,891,743</b>	<b>(1,509,912)</b>	<b>9,911,865</b>	<b>5,262,383</b>	<b>9,083,301</b>	<b>15,963,753</b>	<b>1,509,912</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 11  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	Budget Adoption		Opening Surplus/(Deficit)				(560,210)
100010-3780-1263-41400	Every Club Funding Operating Grant	June FR G.8/7/22	Operating Revenue		40,000		(520,210)
	Contract Liability	June FR G.8/7/22	Other	(40,000)			(560,210)
100010-5850-1263-41400	CHRMAP Operating Grant	June FR G.8/7/22	Operating Revenue		37,500		(522,710)
	Unspent Grant Reserve	June FR G.8/7/22	Other: Transfer Out of Reserve		39,099		(483,611)
	2021/22 Operating Carryover - Unspent Grants	June FR G.8/7/22	Operating Expenses			(39,099)	(522,710)
	Restricted Cash Reserve	June FR G.8/7/22	Other: Transfer Out of Reserve		2,050,114		1,527,404
	2021/22 Operating Carryovers	June FR G.8/7/22	Operating Expenses			(2,050,114)	(522,710)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Capital Expenses			(19,076,830)	(19,599,540)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Other: Proceeds from Debentures		2,248,463		(17,351,077)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Other: Unutilised Loans		3,247,526		(14,103,551)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Other: Proceeds From Sale of Assets		552,344		(13,551,207)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Capital Revenue		6,431,383		(7,119,824)
	Capital Works 2021/22 Carryovers - various reserve reductions	June FR G.8/7/22	Other: Transfer Out of Reserve		2,657,365		(4,462,459)
	Capital Works 2021/22 Carryovers	June FR G.8/7/22	Other	(4,541,456)			(9,003,915)
	Capital Works 2021/22 Carryovers - Unspent Grant Reserve	June FR G.8/7/22	Other: Transfer Out of Reserve		4,541,456		(4,462,459)
	Capital Works 2021/22 Carryovers - Restricted Cash Reserve	June FR G.8/7/22	Other: Transfer Out of Reserve		3,939,749		(522,710)
100010-4530-1263-41450	Mandurah Libraries - Contributions - Operating (She Codes Workshop)	June FR G.8/7/22	Operating Revenue		5,000		(517,710)
	Falcon Library - Library Learning Projects (She Codes Workshop)	June FR G.8/7/22	Operating Expenses			(5,000)	(522,710)
100010-4540-1343-61001	Other Buildings Renewal	June FR G.8/7/22	Capital Expenses		50,000		(472,710)
750725-6100-1045-61129	CEO Corporate Projects	July FR G.7/9/22	Operating Expenses		35,000		(437,710)
100010-1000-1169-61001	Environmental Services Corporate Projects	July FR G.7/9/22	Operating Expenses			(35,000)	(472,710)
700540-6600-1045-61129	Diadem Place Fencing	July FR G.7/9/22	Capital Expenses		9,000		(463,710)
700541-6600-1045-61129	Philante Street Carpark Fencing	July FR G.7/9/22	Capital Expenses		7,000		(456,710)
700541-6600-1045-61129	Karinga Foreshore Car Park Fencing	July FR G.7/9/22	Capital Expenses		6,000		(450,710)
700543-6600-1045-61129	Dawesville Channel South Fencing	July FR G.7/9/22	Capital Expenses		3,000		(447,710)
700567-6600-1045-61129	Peelwood Cricket Nets	July FR G.7/9/22	Capital Expenses			(25,000)	(472,710)
101870-4210-1263-61129	Environmental Education Project	July FR G.7/9/22	Operating Expenses			(4,000)	(476,710)
100010-4210-1263-41450	Environmental Services Operating Contribution	July FR G.7/9/22	Operating Revenue		4,000		(472,710)
770007-6300-1045-41403	DFES Capital Contribution	July FR G.7/9/22	Capital Revenue		18,896		(453,814)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 11  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
770011-6300-1045-41403	DFES Capital Contribution	July FR G.7/9/22	Capital Revenue		175,352		(278,462)
770007-6300-1045-61001	Trailers	July FR G.7/9/22	Capital Expenses			(18,896)	(297,358)
770011-6300-1045-61001	Miscellaneous Equipment	July FR G.7/9/22	Capital Expenses			(175,352)	(472,710)
New-6100-1045-41403	Department of Communities Grant	July FR G.7/9/22	Capital Revenue		140,075		(332,635)
New-6100-1045-61129	Changing Places - Eastern Foreshore Mandurah	Aug FR G. 8/9/22	Capital Expenses			(140,075)	(472,710)
105000-5570-2150-61129	MARC - Facility Management	Aug FR G. 8/9/22	Operating Expenses		18,960		(453,750)
820192-6700-1045-61129	MARC Court Netting	Aug FR G. 8/9/22	Capital Expenses			(18,960)	(472,710)
501123-6250-1045-xxxx	Ayrton St POS Carpark	Aug FR G. 8/9/22	Capital Expenses			(7,460)	(480,170)
100010-4000-1114-61129	Administration - Director of Place & Community - Consultants	Aug FR G. 8/9/22	Operating Expenses			(59,250)	(539,420)
162000-4410-1366-xxxx	Emergency Management	Aug FR G. 8/9/22	Operating Expenses		31,460		(507,960)
100010-1110-1045-61001	Administration - Economic Development	Aug FR G. 8/9/22	Operating Expenses		205,000		(302,960)
	Restricted Cash Reserve	Aug FR G. 8/9/22	Other: Transfer Out of Reserve			(236,460)	(539,420)
	Capital Works 2021/22 Carryovers Reconciliation	Aug FR G. 8/9/22	Capital Expenses		391,348		(148,072)
	Capital Works 2021/22 Carryovers Reconciliation	Aug FR G. 8/9/22	Capital Revenue			(64,336)	(212,408)
	Capital Works 2021/22 Carryovers Reconciliation - Contract Liability	Aug FR G. 8/9/22	Other: Transfer Out of Reserve	64,336			(148,072)
	Capital Works 2021/22 Carryovers Reconciliation - Unspent Grants	Aug FR G. 8/9/22	Other: Transfer Out of Reserve			(64,336)	(212,408)
	Capital Works 2021/22 Carryovers Reconciliation	Aug FR G. 8/9/22	Other: Unutilised Loans			(163,828)	(376,236)
	Capital Works 2021/22 Carryovers Reconciliation	Aug FR G. 8/9/22	Other: Transfer Out of Reserve			(163,184)	(539,420)
750708-6100-1045-61129	MARC Sauna Expansion and Refurbishment	Sept FR G.6/10/22	Capital Expenses		20,000		(519,420)
820188-6700-1045-61001	MARC Replacement Pool Inflatable	Sept FR G.6/10/22	Capital Expenses		12,506		(506,914)
750728-6100-1045-61129	MARC Additional CCTV's	Sept FR G.6/10/22	Capital Expenses			(32,506)	(539,420)
700555-6600-1045-61129	Lilac Park Softfall Replacment	Sept FR G.6/10/22	Capital Expenses			(12,389)	(551,809)
700559-6600-1045-61129	Greenhouse Park Softfall Replacement	Sept FR G.6/10/22	Capital Expenses			(4,000)	(555,809)
700556-6600-1045-61129	Seascapes Village Softfall Replacement	Sept FR G.6/10/22	Capital Expenses		16,389		(539,420)
750715-6100-1045-61129	Rushton Park Stadium - External Painting Walls and Steelwork	Sept FR G.6/10/22	Capital Expenses			(26,000)	(565,420)
750691-6100-1045-61129	Install of Emergency Door - Shower Service	Sept FR G.6/10/22	Capital Expenses		26,000		(539,420)
770011-6300-1045-61001	Miscellaneous Equipment	Sept FR G.6/10/22	Capital Expenses			(20,000)	(559,420)
770012-6300-1045-61001	New - Vehicle & Small Plant Program	Sept FR G.6/10/22	Capital Expenses		20,000		(539,420)
750729-6100-1045-61129	MPAC Fly Tower and Auditorium Facade Cladding and Roof	Sept FR G.6/10/22	Capital Expenses			(100,000)	(639,420)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 11  
BUDGET AMENDMENTS APPROVED**

Amendments to original budget since budget adoption. Surplus/(Deficit)  
A positive number in the amended budget running balance represents an estimated closing surplus.  
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
750725-6100-1045-61129	Other Buildings Renewal	Sept FR G.6/10/22	Capital Expenses		100,000		(539,420)
124032-5850-2150-61129	Erosion Control - Waterways	Oct FR G.8/11/22	Operating Expenses		13,345		(526,075)
New-6400-1045-61129	Riverside Retaining Wall	Oct FR G.8/11/22	Capital Expenses			(13,345)	(539,420)
501132-6250-1045-61129	Installation of Flood Lighting at Mandurah Tennis Club	Oct FR G.8/11/22	Capital Expenses			(54,000)	(593,420)
930039-6500-1045-61129	CSRFF Program - Small Grants	Oct FR G.8/11/22	Capital Expenses		54,000		(539,420)
750681-6100-1263-41452	MARC Insurance Claim	SP.1/11/22	Capital Revenue		4,000,000		3,460,580
	Asset Management Reserve	SP.1/11/22	Other: Transfer Out of Reserve		1,280,033		4,740,613
750681-6100-1045-61129	MARC Roof Repairs	SP.1/11/22	Capital Expenses			(5,172,633)	(432,020)
750655-6100-1045-61129	MARC Acoustic Panelling	SP.1/11/22	Capital Expenses			(107,400)	(539,420)
930039-6500-1045-61129	CSRFF Program - Small Grants	G.10/8/22	Capital Expenses		51,727		(487,693)
700571-6600-1045-61129	MBRC Resurface	G.10/8/22	Capital Expenses			(39,897)	(527,590)
700572-6600-1045-61129	SM Tennis Club Resurface	G.10/8/22	Capital Expenses			(11,830)	(539,420)
				<b>(4,517,120)</b>	<b>32,479,090</b>	<b>(27,941,180)</b>	<b>(539,420)</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 12  
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL**

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
			Opening Surplus/(Deficit)				(539,420)
700561-6600-1045-xxxx	Upgrade of Playing Surface on Field 1 Peelwood Reserve		Capital Expenses		235,000		(304,420)
700552-6600-1045-61129	Quarry Park Softfall Replacement		Capital Expenses			(20,000)	(324,420)
700523-6600-1045-61001	Kangaroo Paw Park		Capital Expenses			(30,000)	(354,420)
700547-6600-1045-xxxx	Tickner Reserve Playground		Capital Expenses			(10,000)	(364,420)
700548-6600-1045-xxxx	Karri Karri Pass Playground		Capital Expenses			(5,000)	(369,420)
700549-6600-1045-xxxx	Bortolo Reserve Playground		Capital Expenses			(20,000)	(389,420)
700546-6600-1045-xxxx	Bruce Cresswell Reserve Playground		Capital Expenses			(10,000)	(399,420)
700566-6600-1045-61129	Bruce Cresswell Reserve Stage 1 of 2		Capital Expenses			(140,000)	(539,420)
750703-6100-1045-61129	Dudley Park Bowling Club - Dance Floor Ceiling Replacement		Capital Expenses			(17,955)	(557,375)
	Asset Mangement Reserve		Other: Transfer Out of Reserve		17,955		(539,420)
750718-6100-1045-61129	Verandah on the Air Pistol Shed at Port Bouvard Pistol Club		Capital Expenses			(28,701)	(568,121)
750671-6100-1045-61129	Mandurah Library Re Roofing Project		Capital Expenses		6,430		(561,691)
750633-6100-1045-61129	Stage 2 of Upgrades to Peelwood Reserve		Capital Expenses		11,562		(550,129)
750691-6100-1045-61129	Install of Emergency Door - Shower Service		Capital Expenses		10,709		(539,420)
750673-6100-1045-61129	Mewburn Ablution Refurbishment		Capital Expenses		170,450		(368,970)
	Asset Mangement Reserve		Other: Transfer Out of Reserve			(128,883)	(497,853)
	Mewburn Ablution Refurbishment		Other: Unutilised Loans			(41,567)	(539,420)
	Owen Avenue Ablution		Other: Unutilised Loans		41,567		(497,853)
	Building Reserve - Owen Avenue Ablution		Other: Transfer Out of Reserve			(41,567)	(539,420)
750256-6600-1045-61129	Seascapes Village Shade Shelter		Capital Expenses			(7,538)	(546,958)
	Asset Mangement Reserve		Other: Transfer Out of Reserve		7,538		(539,420)
750705-6100-1045-xxxx	Mandurah Community House (MFHS & Pottery House) Roof Renewal		Capital Expenses			(70,000)	(609,420)
	Asset Mangement Reserve		Other: Transfer Out of Reserve		70,000		(539,420)
New-6100-1045-61129	Falcon eLibrary Air Conditioning		Capital Expenses			(165,000)	(704,420)
750725-6100-1045-61129	Other Building Renewal		Capital Expenses		131,610		(572,810)
	Asset Mangement Reserve		Other: Transfer Out of Reserve		33,390		(539,420)
501139-6250-1045-61129	WMC - Upgrade Recycling Area Stage 1		Capital Expenses		480,000		(59,420)
	Waste Facilities Reserve		Other: Transfer Out of Reserve			(480,000)	(539,420)
100010-5550-1045-61001	CityBuild Overhead - Minor Equip/Furniture - Under \$5,000		Operating Expenses		5,067		(534,353)
New-6700-1045-61001	Inspection Camera		Capital Expenses			(5,067)	(539,420)
				<b>0</b>	<b>1,221,278</b>	<b>(1,221,278)</b>	

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 NOVEMBER 2022**

**NOTE 13  
EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2022-23 year is 10.00%

Reporting Program	Var. \$	Var. %	Timing/ Permanent	Explanation of Variance
	\$	%		
<b>Revenue from operating activities</b>				
Interest earnings	825,281	133.83%	▲ Permanent	Favourable variance primarily due to unforeseen increase in rates.
Other revenue	418,734	135.06%	▲ Permanent	Variance primarily due to unbudgeted reimbursements received.
<b>Expenditure from operating activities</b>				
Employee costs	2,377,208	11.43%	▲ Timing	Variance due to vacant positions not yet filled, to be monitored as the year progresses.
Materials and contracts	4,956,304	20.75%	▲ Timing	Variance due to operating projects which haven't commenced, to be monitored as year progresses.
Utility charges	527,793	27.77%	▲ Timing	Variance due to utility invoices not yet received, to be monitored as year progresses.
Interest expenses	116,013	21.69%	▲ Timing	Favourable variance an indication of interest savings due to loan offset facility.
Other expenditure	(36,370)	100.00%	▼ Permanent	Variance due to small debt write off in accordance with the Write-Off Debts Delegation (DA-FCM06).
Loss on disposal of assets	(743,333)	100.00%	▼ Permanent	Unfavourable non-cash variance due to asset disposals/write-offs. Refer to note 4 for the asset disposals.
<b>Investing Activities</b>				
Non-operating Grants, Subsidies and Contributions	(5,141,652)	(77.30%)	▼ Timing	Capital grants are recognised in line with capital expenditure. Will be monitored throughout the remainder of the year.
Proceeds from Disposal of Assets	(1,277,137)	(90.00%)	▼ Timing	Will be monitored throughout the year. Refer to note 4.
Capital Acquisitions	8,323,348	51.58%	▲ Timing	Refer to note 6.
<b>Financing Activities</b>				
Payment of lease liability	53,497	18.19%	▲ Timing	Varying repayment terms on lease agreements. Will be monitored throughout the remainder of the year.
Proceeds from new interest earning liability	(554,735)	(100.00%)	▼ Timing	Proceeds not yet received from MAIA as dependent on timing of new lease take ups.
Proceeds from community loans	5,668	27.06%	▲ Timing	Varying repayment terms on loan agreements. Will be monitored throughout the remainder of the year.

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<b>2</b>	<b>SUBJECT:</b>	Review of Wards, Boundaries and Councillor Representation Levels 2022
	<b>DIRECTOR:</b>	Business Services
	<b>MEETING:</b>	Council Meeting
	<b>MEETING DATE:</b>	24 January 2023

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## Summary

Under section 2.2 of the *Local Government Act 1995* (the Act), the City of Mandurah (City) is required to review its wards from time to time and at least every eight years.

Following the six-week public consultation process, Council is requested to consider the submissions received on the options presented. City officers are recommending that the City's ward, boundaries and councillor representation levels, be either of the following options:

- Option 1: Four Wards, Boundary Adjustment, 12 Councillors
- Option 2: Four Wards, Boundary Adjustment, 8 Councillors

Council is now requested to adopt the preferred Option (refer **Option 1 Attachment 2.3** and **Option 2 Attachment 2.4**) and make a recommendation to the Local Government Advisory Board.

## Disclosure of Interest

N/A. The Department of Local Government, Sport and Cultural Industries have advised that the *Local Government Act 1995* places responsibilities on elected members to conduct reviews and make recommendations as part of their role.

## Previous Relevant Documentation

- G.16/9/2022 27 September 2022 Review of Wards, Boundaries and Councillor Representation Levels 2022

## Background

The current ward system and its boundaries were last reviewed in 2014. Since 1992, the City has had four wards with 12 Councillors. The last ward review, conducted in 2014, resulted in no changes to the ward system or councillor representation levels.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City's electors and 12 Councillors elected from four Wards, with three councillors representing each Ward. At its meeting held on 27 September 2022, Council adopted a Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (Discussion Paper) (refer **Attachment 2.1**).

Following Council adoption of the Discussion Paper, the City undertook a six-week local public notice process to inform the community of the proposed review and invite comments and submissions which will inform the review process.

## Comment

The *Local Government Act 1995* requires every local government to review its wards, boundaries and council representation levels at least every eight years. The City's last Ward Review was conducted in 2014, requiring the Council to make a recommendation to the Local Government Advisory Board by no later than the 31 January 2023.

Since 1992, the City has had four Wards with 12 councillors. Due to the rapid population growth within the District of Mandurah an adjustment to the Ward boundaries is required to ensure the ratio between councillor and elector remains within a deviation of plus or minus 10%. However, a councillor to elector deviation of greater than plus or minus 10% will be considered by the Local Government Advisory Board if the local government can provide adequate justification for such circumstances (for example where development and subsequent population growth is expected to correct over representation in a future period).

### Current ratio of councillors to electors

Over the last two decades, the District of Mandurah has experienced a rapid expansion in the size of its population, with annual growth of more than 3 per cent per annum between 2000 and 2020. According to the Australian Bureau of Statistics Census Population for Mandurah District, the City has a current population of 93,414. It is anticipated that the population by 2036, will be 119,877 (Forecast id).

The purpose of the review is to assess the City's current structure and to evaluate options to ensure that the ward system and representation levels best suit the characteristics of the district and community.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City's electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

The City's current Ward system, demonstrates that there is an imbalance in representation across the City as following:

- North Ward and Coastal Ward being under-represented (-16.44% and -10.79% respectively).
- Town Ward and East Ward are considered to be over-represented (13.20% and 14.03% respectively).

The percentage ratio deviation shown in the table below, provides an indication of the current percentage difference between the average Councillor/elector ratio for the whole of the City district (one Councillor to 5,602 electors) and the Councillor/elector ratio for each Ward (Statistical Area Level 1, Western Australia Electoral Commission, 14 September 2022). The information is set out in the table below:

Ward Name	Suburb (No. of Electors)	No. of Electors Per Ward	No. Councillors	Councillor: Elector Ratio	% Ratio Deviation	Comment
<b>Coastal Ward</b>	Bouvard (732) Dawesville (5,259) Clifton (0) Erskine (4,559) Falcon (4,449) Herron (366) Wannanup (3,254)	18,619	3	1 : 6,206	-10.79%	<i>Ratio of councillor to elector is under-represented</i>
<b>East Ward</b>	Coodanup (3,265) Dudley Park (4,954) Greenfields (4,680) Mandurah (1,548)	14,447	3	1 : 4,816	14.03%	<i>Ratio of councillor to elector is over-represented</i>
<b>North Ward</b>	Greenfields (2,948) Lakelands (3,998) Madora Bay (2,704) Mandurah (1,521) Meadow Springs (6,066) Parklands (453) San Remo (773) Silver Sands (1,105)	19,568	3	1 : 6,523	-16.44%	<i>Ratio of councillor to elector is under-represented</i>
<b>Town Ward</b>	Dudley Park (398) Halls Head (10,710) Mandurah (3,480)	14,588	3	1 : 4,863	13.20%	<i>Ratio of councillor to elector is over-represented</i>
<b>TOTAL</b>		<b>67,222</b>	<b>12</b>	<b>1 : 5602</b>		

## Public submissions on the Discussion Paper

Following extensive Elected Member consultation, a Discussion Paper (refer **Attachment 2.1**) outlining five options was adopted by Council on 27 September 2022. The Discussion Paper was prepared to encourage discussion and input from the community. The options detailed in the Discussion Paper were provided for discussion purposes only and were not intended to be all encompassing or to indicate which options would be supported by the Council.

The following options were proposed in the discussion paper:

- Option 1 - Four Wards, 12 Councillors (boundary adjustment)
- Option 2 - Four Wards, 8 Councillors (boundary adjustment)
- Option 3 - No Wards, 12 Councillors
- Option 4 - No Wards, 10 Councillors
- Option 5 - No Wards, 8 Councillors
- Opportunity for other options to be recommended by the community

Members of the community were invited to provide any options for change to the City for consideration as part of the ward and representation review process. The Discussion Paper included in its review the current wards, boundaries, councillor representation levels and the following assessment criteria as required by the Act:

- community of interests;
- physical and topographic features;
- demographic trends;
- economic factors; and
- the ratio of councillors to electors in the various wards.

Each of the above factors were addressed for the District of Mandurah as a whole and where relevant, addressed within the context of each option within the Discussion Paper.

Through an extensive engagement process a total of 64 submissions were received. The individual submissions have been summarised in Public Submissions Wards, Boundaries and Councillor Representation Levels (refer **Attachment 2.2**).

A summary of the submission results is below:

- 47% of the public submissions (30 out of 64) supported the Council retaining the current level of Councillors, noting that of the 30 responses in favour of the current level, 23 supported Option 1, 5 supported Option 3 (retain 12 Councillors/no Ward System) and 2 provided alternative options which retained the current levels of councillor representation and proposed to:
  - Retain the four wards/12 Councillors and investigate a system of indigenous engagement; and
  - Retain the four wards/12 Councillors and increase Councillor representation levels in Coastal and North to 4 per ward and in the East and Town 2 per ward.
- 53% (34 out of 64) supported the Council reducing the Councillor representation levels, noting that 24 out of 64 supported Option 2 (reduction to 8 Councillors), 2 supported Option 4 (10 Councillors/no Ward System), 5 supported Option 5 (8 councillors/no Ward System) and 3 other options suggested by the community proposed a reduction to the number of Councillors:
  - Remove wards and reduce Councillors to 5;
  - Retain 4 wards and reduce Councillors to 10; and
  - Retain 4 wards but reduce Councillors to Town and East to 2 per ward (overall 10 Councillors).
- 81% (52 out of 64) supported retaining the Ward System.

Options for Council consideration

Options 1 and 2 propose to retain the current four Ward System, noting a boundary adjustment is required for both options due to the current ratios. Option 1 retains the same number of Councillors and Option 2 proposes a reduction to the number of Councillors to 8.

The following options are proposed for Council consideration:

**Option 1 – Four Wards, 12 Councillors**

An overview of Option 1 is below:

- 12 Councillors
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio

Due to significant growth forecast for the North Ward a ratio marginally greater than 10% (10.15%) is proposed for this Ward. A summary of the ratio of Councillor to Electors is provided in the table below:

<b>Option 1: Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	3	5,618	-0.29%
East Ward	17,489	3	5,830	-4.07%
North Ward	15,099	3	5,033	10.15%
Town Ward	17,779	3	5,926	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>12</b>	<b>5,602</b>	

Refer to the Final Report Review of Wards, Boundaries and Councillor Representation Levels **Attachment 2.3** setting out the assessment factors for this option. If Option 1 is selected this Final Report will be submitted to the Local Government Advisory Board with the following reference documents:

- Council Resolution and Submission
- Minute Number G.16/9/2022, 27 September 2022, Report 9 Review of Wards, Boundaries and Councillor Representation Levels Council
- Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (released) (Refer **Attachment 2.1**)
- Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels (Refer **Attachment 2.2**)
- Survey Submission Form, Review of Wards, Boundaries and Councillor Representation Levels (Refer **Attachment 2.3**)
- Public Notice, social media and community engagement (Refer **Attachment 2.3**)
- District of Mandurah Boundary Maps (Refer **Attachment 2.3**)

**Option 2 – Four Ward, 8 Councillors**

An overview of Option 2 is below:

- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 (reducing North and Coastal to a total of two councillors per ward between 2023-2025 resulting in only one seat that is vacant at the 2023 election) and the final adjustment

is made at the 2025 Local Government Election where the representation reduces to 8 (reducing the East Ward and Town Ward to a total of two councillors per ward resulting in only one seat that is vacant at the 2025 election).

- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio

Due to significant growth forecast for the North Ward, a ratio marginally greater than 10% (10.15%) is proposed for this Ward. A summary of the ratio of Councillor to Electors is provided in the table below:

<b>Option 2 - Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	2	8,428	-0.29%
East Ward	17,489	2	8,745	-4.07%
North Ward	15,099	2	7,550	10.15%
Town Ward	17,779	2	8,890	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>8</b>	<b>8,403</b>	

Refer to **Attachment 2.4** setting out the assessment factors for this option. If Option 2 is selected this Final Report will be submitted to the Local Government Advisory Board with the following reference documents:

- Council resolution of the decision
- Minute Number G.16/9/2022, 27 September 2022, Report 9 Review of Wards, Boundaries and Councillor Representation Levels Council
- Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (released) (Refer **Attachment 2.1**)
- Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels (refer **Attachment 2.2**)
- Survey Submission Form, Review of Wards, Boundaries and Councillor Representation Levels (refer **Attachment 2.4**)
- Public Notice, social media and community engagement (refer **Attachment 2.4**)
- District of Mandurah Boundary Maps (refer **Attachment 2.4**)

## Consultation

The Ward Review Discussion Paper (refer **Attachment 2.1**) was advertised for public comment for 46 days from 29 September 2022 to 14 November 2022 via the following methods:

- Local Public Notice
  - Website
  - Newspaper
  - Public Noticeboards
  - Social Media
- Online via the Mandurah Matters Website;
- Emails to all Residents Associations
- Community Engagement
  - Information stand at the Wearable Art Festival, Sunday 16 October 2022
  - Place Enrichment Strategy Community Workshops
    - Greenfields Community Centre
    - Mandurah Aquatic and Recreation Centre

## Statutory Environment

### 2.2. Districts may be divided into wards

(1) *The Governor, on the recommendation of the Minister, may make an order —*

- (a) dividing a district into wards; or*
- (b) creating new wards in a district that is already divided into wards; or*
- (c) changing the boundaries of a ward; or*
- (d) abolishing any or all of the wards into which a district is divided; or*
- (e) as to a combination of any of those matters.*

(2) *For the purposes of this Act —*

- (a) an order that divides a district into wards is to be regarded as establishing a ward system for the district; and*
- (b) an order that abolishes all of the wards into which a district is divided and does not create new wards, is to be regarded as discontinuing the ward system for the district.*

(3) *Schedule 2.2 (which deals with wards and representation) has effect.*

(4) *The Minister can only make a recommendation under subsection (1) if the Advisory Board has recommended under Schedule 2.2 that the order in question should be made.*

### 2.18. Fixing and changing number of councillors

(1) *When a local government is newly established the Governor, by order made on the recommendation of the Minister, is to —*

- (a) specify the number of offices of councillor on the council of the local government; and*
- (b) if the district is to have a ward system, specify the numbers of offices of councillor for the wards.*

(2) *When an order is made under section 2.2 discontinuing a ward system for a district, the number of offices of councillor on the council remains unchanged unless the order specifies otherwise.*

(3) *The Governor, on the recommendation of the Minister, may make an order —*

- (a) changing the number of offices of councillor on a council; or*
- (b) specifying or changing the number of offices of councillor for a ward; or*
- (c) as to a combination of those matters.*

(4) *The Minister can only make a recommendation under subsection (1) or (3) if the Advisory Board has recommended under Schedule 2.2 that the order in question should be made.*

### Policy Implications

N/A

### Financial Implications

In considering the options for the review, the option to reduce councillor numbers would have financial implications relating to savings of four Elected Member fees and allowances.

### Risk Analysis

The review is required to be carried out in accordance with the Act. Failure to do so may result in the City's process being rejected by the Local Government Advisory Board, who makes a recommendation to the Minister.

It should be noted that if Council support Option 2 and transition over two election cycles, a future council could potentially decide (between 2023-25) to not reduce the size of council further.

## Strategic Implications

The following strategies from the City of Mandurah Strategic Community Plan 2020 – 2040 are relevant to this report:

### Social:

- Promote and encourage community connection to create social interaction and a strong sense of belonging.

### Organisational Excellence:

- Demonstrate regional leadership and advocate for the needs of our community.
- Provide professional customer service, and engage our community in the decision making process.

## Conclusion

Council is requested to consider the Options set out in this report (refer **Attachment 2.3** and **Attachment 2.4**) and make a recommendation to the Local Government Advisory Board.

### NOTE:

- Refer **Attachment 2.1** **Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (released)**  
**Attachment 2.2** **Public Submission Wards, Boundaries and Councillor Representation Levels**  
**Attachment 2.3** **Option 1 – Final Report to the Local Government Advisory Board**  
**Attachment 2.4** **Option 2 – Final Report to the Local Government Advisory Board**

## RECOMMENDATION

That Council:

### Option 1: Four Wards, 12 Councillors

\*In accordance with clause 9 of Schedule 2.2 of the *Local Government Act 1995*, proposes to the Local Government Advisory Board that:

1. An order be made under section 2.2(1)(c) of the *Local Government Act 1995* to change the ward boundaries of the City of Mandurah as detailed in Attachment 2.3.
2. No change occurs to the councillor representation levels for the City's wards and that all councillors will continue to represent their respective wards and that their terms continue in line with their relevant Local Government Election result.
3. Requests the Chief Executive Officer to forward this resolution, the City of Mandurah Final Report as detailed in Attachment 2.3, Attachments 2.1 and 2.2 to the Local Government Advisory Board for its consideration.

### Option 2: Four Wards, 8 Councillors

**That Council:**

**\*In accordance with clause 9 of Schedule 2.2 of the *Local Government Act 1995*, proposes to the Local Government Advisory Board that:**

- 1. An order be made under section 2.2(1)(c) of the *Local Government Act 1995* to change the ward boundaries of the City of Mandurah as detailed in Attachment 2.4.**
- 2. An order be made under section 2.18(3) of the *Local Government Act 1995* to decrease the number of councillors for the City of Mandurah from twelve (12) to eight (8) to take effect over a transition period of two Local Government Elections as set out below:**
  - a. At the 2023 Local Government Election decrease the number of councillors for the City of Mandurah from twelve (12) to ten (10), reducing the North Ward and Coastal Ward to a total of two councillors per Ward between 2023-2025, and only one (1) office for the North Ward and one (1) office for the Coastal Ward at the 2023 Local Government Election is vacant.**
  - b. At the 2025 Local Government Election reduce the East Ward and Town Ward to a total of two councillors and only one (1) office for the East Ward and one (1) office for the Town Ward at the 2025 Local Government Election is vacant.**
- 3. Requests the Chief Executive Officer to forward this resolution, the City of Mandurah Final Report as detailed in Attachment 2.4, Attachments 2.1 and 2.2 to the Local Government Advisory Board for its consideration.**

**\*ABSOLUTE MAJORITY REQUIRED\***



# Discussion Paper

## Review of Wards, Boundaries and Councillor Representation Levels

The City of Mandurah invites the community to consider the current ward system and councillor representation levels and suggest options for change. Details of the current ward system, the review process and, to assist with providing feedback, the options for change, are set out in this Discussion Paper.

If you have questions please contact the Governance Services team on 9550 3777 or [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au) for more information.

Submissions must be received by 4:30pm, Monday 14 November 2022

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## Introduction

In accordance with the *Local Government Act 1995*, the City of Mandurah (the City) is reviewing its Ward system, Ward boundaries and Councillor representation levels across the City of Mandurah District.

The purpose of the Ward review is to assess the City's current structure and to evaluate options to ensure that the Ward system and representation levels best suit the characteristics of the district and community.

This Discussion Paper outlines five options which have been developed to encourage discussion and input from the community. It should be noted that the options presented do not represent all possible options, and through this Discussion Paper the City is seeking input from the community on the options set out within, or suggestions for an alternative.

## Summary of Statutory Requirements

Under the *Local Government Act* (the Act) the City is required to review its wards from time to time and at least every eight years. The current Ward system and its boundaries were last reviewed in 2014.

A local government's ward and representation requirements are set out in the Act.

The key requirements are:

- a Council must comprise of no fewer than six and no more than 15 elected members including a Mayor popularly elected (section 2.17); and
- a district (local government area) can be divided into wards (section 2.2).

A ward system provides for the division of the local government district into wards with councillors elected from each ward. A no ward system provides for all councillors to be elected by all electors throughout its district. Regardless of whether a local government has a ward system or not, the Act sets out that councillors are to represent all the electors and residents across the entire local government district, not just those electors within their respective ward.

Schedule 2.2 of the Act provides that a local government that has a ward system is required to carry out reviews of:

- a) its ward boundaries; and
- b) the number of offices of councillor for each ward from time to time so that not more than eight years elapse between successive reviews.

The Act provides that when undertaking a review of wards and representation any of the following may be considered:

- Creating new wards in a district already divided into wards
- Changing the boundaries of a ward
- Abolishing any or all of the wards into which a district is divided
- Changing the name of a district or a ward

- Changing the number of offices of councillor on a council
- Specifying or changing the number of offices of councillor for a ward.

## Community Consultation

Prior to conducting the review, the City must provide at least six weeks local public notice that a review will be carried out. The purpose of the local public notice is to inform the community of the proposed review and invite comments and submissions which will inform the review process.

The public is invited to consider the City's current ward system and suggest options for ward and representation change, and the local government can facilitate this by providing some options of ward and representation change as suggestions.

The City cannot constrain the public to certain options, and must consider all options put forward by the public. Upon receiving the public comments, the City will conduct a review, taking into account the public comments and with regard to the following assessment factors:

- Physical and topographic features
- Demographic trends
- Economic factors
- Community of interest
- Ratio of Councillors to electors in the various Wards

The results of this review and consultation process is expected to be completed early 2023 to ensure the changes are in place for the next ordinary local government election in October 2023.

## How to make a Submission

Submissions must be received by **4:30pm, Monday 14 November 2022**.

Please email your submission to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au). Submissions can also be hand delivered to the City of Mandurah Administration Building at 3 Peel St, Mandurah or posted to PO Box 210, Mandurah, WA 6210.

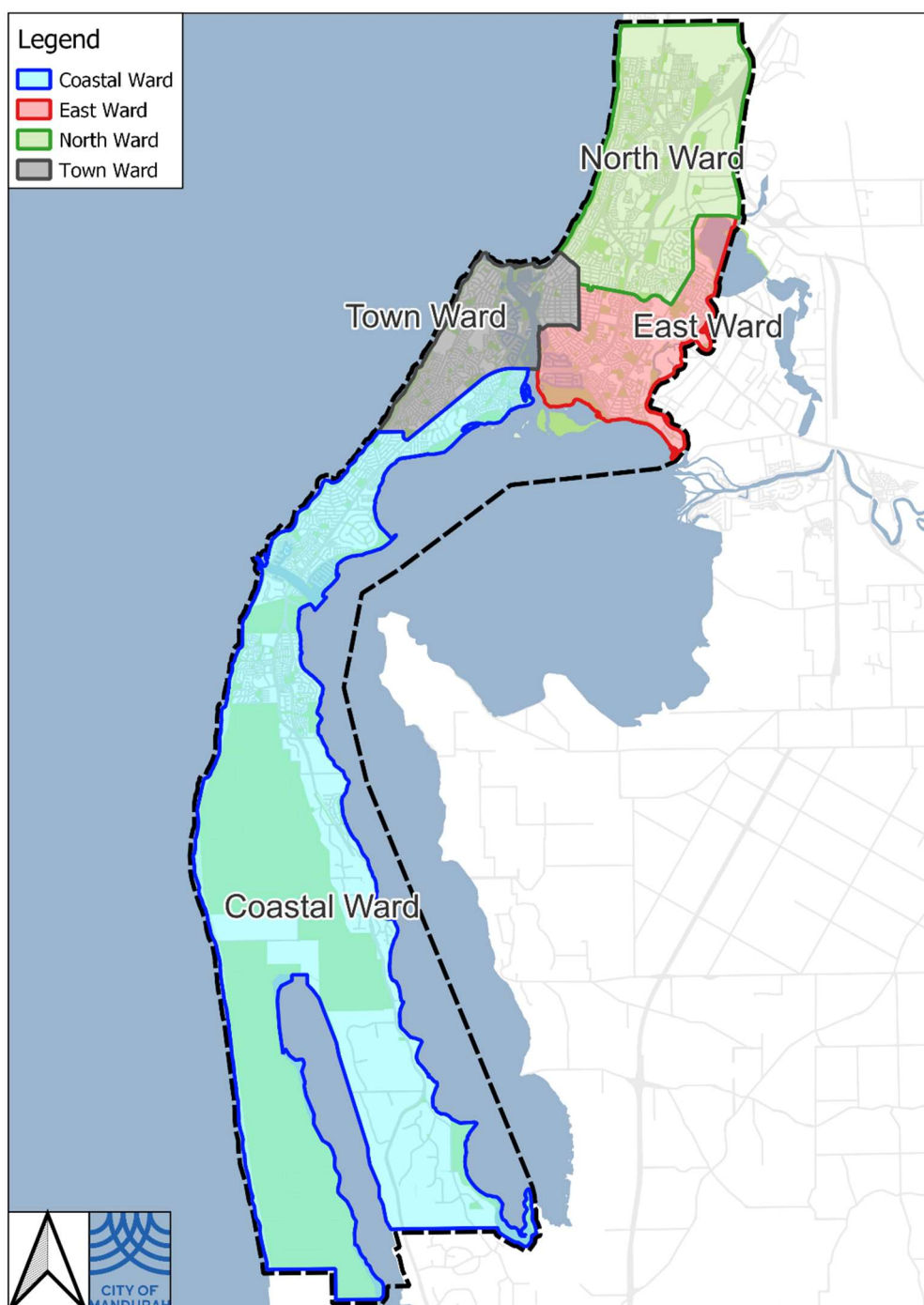
If you have questions please contact the Governance Services team on 9550 3777 or [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au) for more information.

## Current Ward and Councillor Representation

Since 1992, the City has had four Wards with 12 councillors. The last ward review, conducted in 2014, resulted in no changes to the Ward system or councillor representation levels. Due to the rapid population growth within the District, if the ward system remains, an adjustment to the Ward boundaries is required to ensure the ratio between councillor and elector remains within a deviation of plus or minus 10%.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City’s electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

A map depicting the current Ward boundaries is below:



## Assessment Factors

When considering changes to Ward boundaries and councillor representation levels, the Act specifies certain factors that must be taken into account as part of any review process, including:

- Physical and topographic features
- Demographic trends
- Economic factors
- Community of interest
- Ratio of Councillors to electors in the various Wards

Each of the above factors are addressed for the District of Mandurah as a whole and where relevant, addressed within the context of each option.

### Physical and Topographical features

*These may be natural or man-made features that will vary from area to area. Water features such as rivers and catchment boundaries may be relevant considerations. Coastal plain and foothills regions, parks and reserves may also be relevant as may other man-made features, such as railway lines and freeways.*

#### City of Mandurah Response:

The District of Mandurah covers 173 square kilometres, is 50km long yet only 8km wide (at its widest point), and stretches from Madora Bay and Lakelands in the north to Herron and Clifton in the south. Mandurah's natural environment and visual landscape forms part of the District's Ward boundaries, including Peel-Harvey Estuary, Mandurah Estuary, Peel Inlet, the Indian Ocean and Yalgorup National Park. Significant physical built features include the Old Coast Road, Mandjoogoordap Drive, Pinjarra Road and Mandurah Road and key bridge infrastructure including Dawesville, Mandurah and Estuary bridges.

A summary of most significant physical and topographical features for each Ward is set out below:

#### Coastal Ward

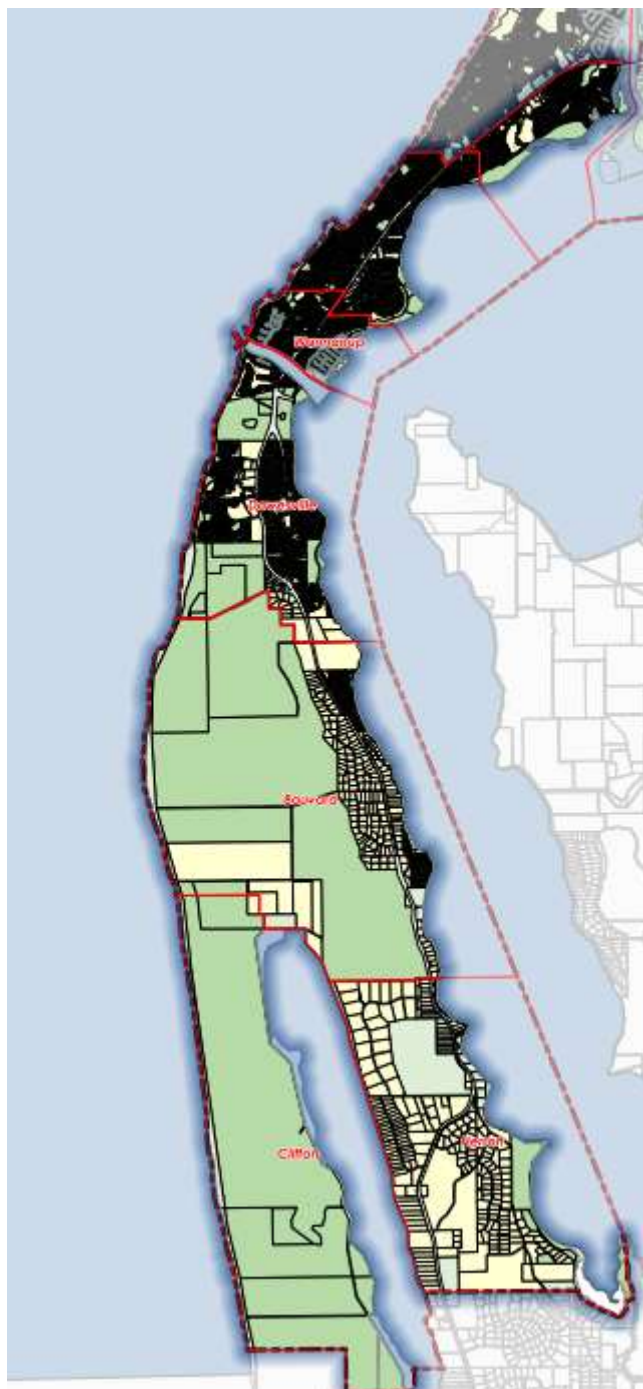
The Coastal Ward consists of seven suburbs which are located at the southern end of Mandurah, abutting the East and Town Ward Boundaries. The suburbs of Bouvard, Clifton and Herron are largely rural residential areas situated in the most southern end of the District. The Old Coast Road, the RAMSAR listed Peel-Harvey Estuary, Yalgorup National Park, Island Point, Tims Thicket Beach, Thrombolites and the Indian Ocean are some of the key features of these areas.

The suburb of Dawesville is located between the Peel-Harvey Estuary and the Indian Ocean south of the Dawesville Channel and east of the Old Coast Road. This includes Southport, which is part of the Port Bouvard canal development bordering the Dawesville Cut. Dawesville includes localities of Melros and Florida Beach, and several landmarks including Pyramids Beach, the Cut Golf Course, Caddadup Reserve, Dawesville Foreshore Reserve and Warrungup Spring Reserve.

Falcon locality spans the northern part of the Ward and the suburb is between the Indian Ocean to the west and the Peel-Harvey Estuary to the east, its southern boundary abutting Wannanup

and its northern boundary abutting Halls Head (Seascapes) and Erskine. Falcon includes Cox Bay, Falcon Bay, Novara Beach, Pleasant Grove Reserve.

Wannanup and Erskine share a boundary with Falcon. Wannanup is bounded by Falcon in the north, Peel Inlet in the east, the Dawesville Channel in the south and the Indian Ocean in the west. Some of the key features include Avalon Beach, North Port and East Port canals and Village Beach. Erskine is bounded by Old Coast Road and the Mandurah Bypass in the north, the Mandurah Estuary in the east, Peel Inlet in the south. Some of the most significant physical features of Erskine include Len Howard Conservation Park, Mandurah Quay Marina and Boundary Island.



**Image:** Coastal Ward Boundary (current)

## Town Ward

The Town Ward consists of three suburbs. Mandurah is bounded by the Indian Ocean, Henson Street and Mandurah Terrace in the north, Mandurah Road in the east, Boundary Road and near Pinjarra Road in the south and the Mandurah Estuary in the west. Some of the key features include the Mandurah Bridge, Kwillena Gabi Pool, Town Beach, Mandurah Ocean Marina and the Eastern Foreshore Reserve. The suburb of Mandurah is shared with the East and North Ward.

Halls Head is bounded by the Indian Ocean in the north and west, the Mandurah Estuary in the east and the Mandurah Bypass/Old Coast Road and a line north of Vanessa Road, Falcon in the south. A large suburb, Halls Head includes localities of Old Halls Head and Seascapes and several landmarks including Robert Point, Doddies Beach, Blue Bay Beach and Mandurah Country Club and Port Mandurah canals.

A small portion of Dudley Park is included in the Town Ward. Refer to East Ward below for the key physical and topographical features of the Dudley Park suburb.



**Image:** Town Ward Boundary (current)

## North Ward

The North Ward consists of eight suburbs.

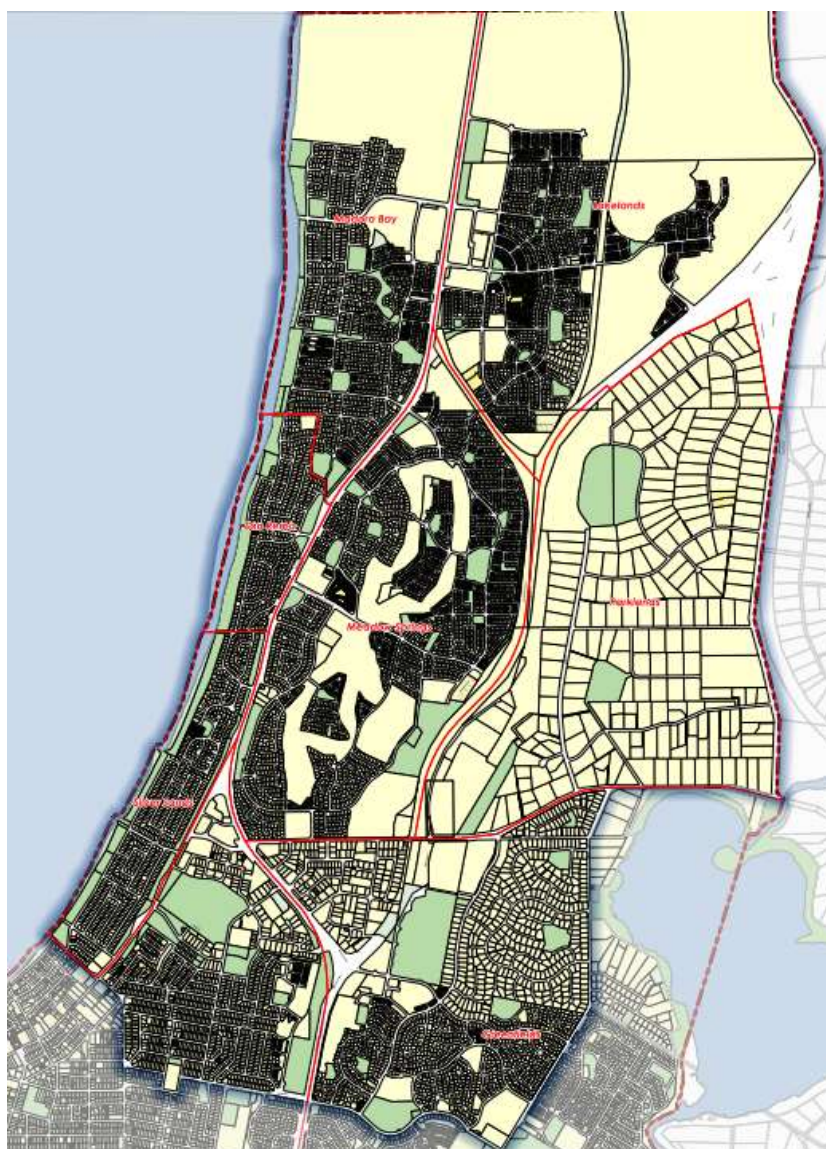
Silver Sands and San Remo are smaller beachside housing estates that consist of local parks and coastline. They are bounded by the Indian Ocean in the west and Mandurah Terrace/Mandurah Road in the east.

Parklands is bounded by Mandjoorgoordap Drive and Kwinana Freeway to the north, Stock Road to the east, Mandjoorgoordap Drive to the west and Gordon Road to the south. Parklands is home to Marlee Reserve, Lakes Lawn Cemetery and is a rural residential housing estate. Lakelands is bounded by the City of Rockingham boundary in the north, Mandjoorgoordap Drive in the east, suburb of Meadow Springs in the south and Mandurah Road in the west. Lakelands is home to Black Swan Lake, Paganoni Lake and wetlands.

Madora Bay is bounded by the City of Rockingham boundary in the north, Mandurah Road in the east, Karinga Road in the south and the Indian Ocean in the west. Madora Bay is home to beachside estate consisting of, local parks, reserves and coastline.

Meadow Springs is bounded by the Mandjoorgoordap Drive in the east, Gordon Road in the south and Mandurah Road in the west. This suburb includes Meadow Springs Golf and Country Club and Quarry Adventure Park.

Greenfields is bounded by Gordon Road/Lakes Road in the north, Mandurah Road in the west, Pinjarra Road in the south and Serpentine River in the east. The suburb includes Geogrup Lake Nature Reserve and Bortolo Park. Greenfields is shared with the East Ward.

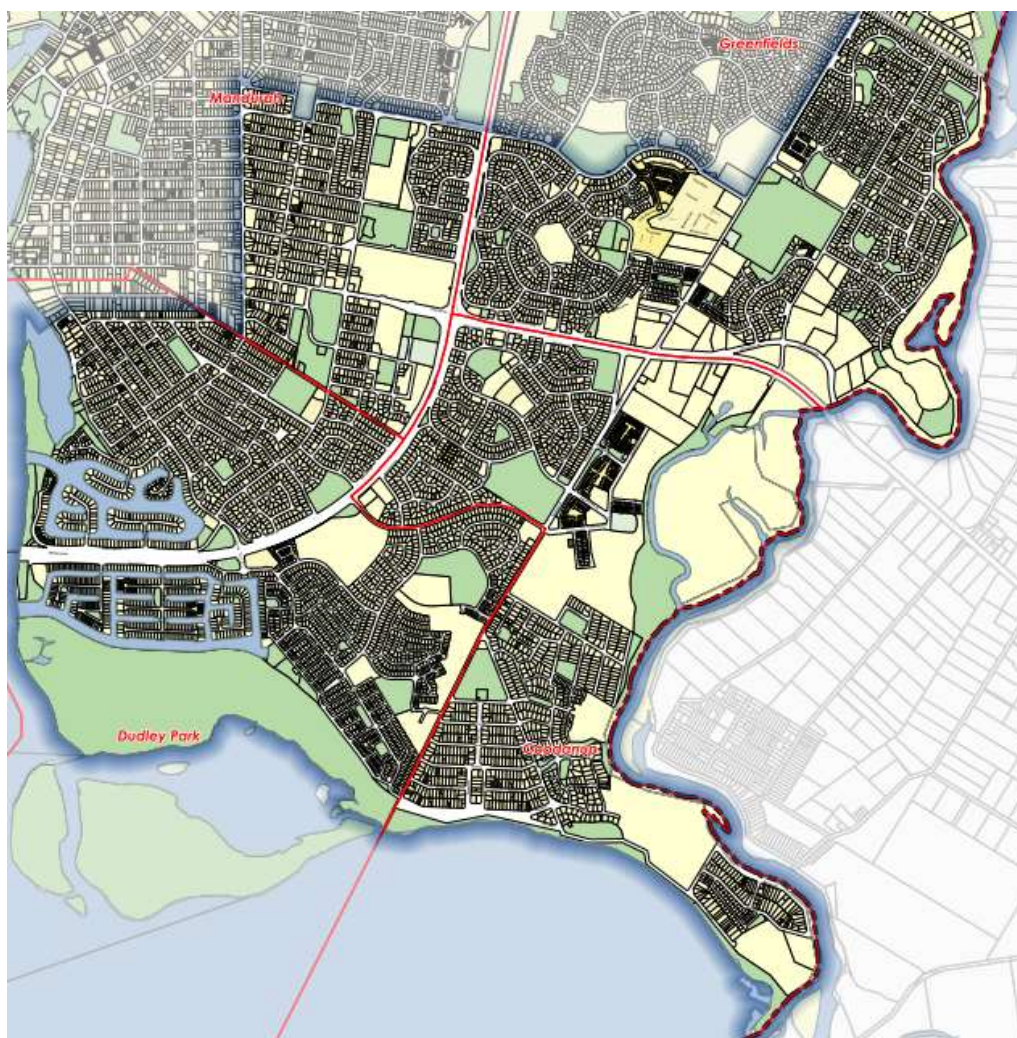


**Image:** North Ward Boundary (current)

## East Ward

In addition to the suburbs of Dudley Park, Greenfields and Mandurah which are shared with Town and North Ward, the suburb of Coodanup is bounded by Pinjarra Road in the north, the Serpentine River in the east, Peel Inlet in the south and by Wanjeep Street, Coodanup Drive and the Mandurah Bypass in the west. Some of the key features include Coodanup and Riverview Foreshore and Beacham Reserve.

Dudley Park is bounded by Pinjarra Road, Boundary Road, and Coodanup Drive in the north, Wanjeep Street in the east, Peel Inlet in the south and the Mandurah Estuary in the west. Features includes Soldiers Cove, Creery Wetlands, Samphire Cove Nature Reserve and Mariners Cove canals. A small portion of suburb of Dudley Park is located in the Town Ward.



**Image:** East Ward Boundary (current)

## Demographic Trends

*Several measurements of the characteristics of populations, such as population size, and its distribution by age, gender, occupation and location provide important demographic information. Current and projected population characteristics are relevant, as well as similarities and differences between areas within the local government.*

### City of Mandurah Response

Over the last two decades, Mandurah has experienced a rapid expansion in the size of its population, with annual growth of more than 3 per cent per annum between 2000 and 2020.

The City has a current population of 93,414<sup>1</sup>. It is anticipated that the population by 2036, will be 119,877<sup>2</sup>.

City of Mandurah	Forecasted Population
Year	2036
<b>City of Mandurah</b>	<b>119,877</b>
Coodanup	6,093
Dawesville - Bouvard - Herron - Clifton	13,636
Dudley Park	8,059
Erskine	6,307
Falcon	6,263
Greenfields - Parklands	13,490
Halls Head	17,080
Lakelands	10,888
Madora Bay	7,724
Mandurah	14,004
Meadow Springs	9,257
Silver Sands - San Remo	2,532
Wannanup	4,545

**Table:** Population and household forecast, by 2036 (Forcast ID).

Mandurah will become home to approximately 26,000<sup>3</sup> new residents over the next 15 years. This equates approximately 14,000<sup>4</sup> additional dwellings being required to be built within Mandurah.

The most significant developments are located within the North Ward. The Madora Bay North, Lakelands East and Ocean Hills developments could result in approximately 4650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years. Other suburbs for significant development, located in the south, are Florida and Melros, which will result in approximately 500 dwellings accommodating an additional 1400 new residents over the next five years.

In addition, through the implementation of the City's Local Planning Strategy, the suburb of Mandurah may result in the densification of dwellings, with an estimated increase of 8,500 dwellings. Significant areas of land have already been zoned to allow for infill development within these areas. However, this will take some time and is not likely to be of significance for this Ward review.

<sup>1</sup> 2021 Australia Bureau of Statistics (ABS) Census Population for Mandurah District

<sup>2</sup> ID Forecast

<sup>3</sup> 2021 ABS Census population for Mandurah District is 93,414. ID Forecast population estimates at 2036 for Mandurah is 119,877

<sup>4</sup> 2021 ABS Census for the number of dwellings is 44,094. ID Forecast estimates the number of dwelling at 2036 for Mandurah is 58,443.

The median age for the City is 45 years of age compared to 38 years of age for Western Australia and Australia. The highest proportion of the population is aged between 65 and 69 years of age and 70 – 74 years of age compared to Western Australia’s highest proportion age group being 35 – 39 years of age. 66% of Mandurah’s population is born in Australia, with the next highest country of birth being England at 11.3 per cent.

The City’s unemployment rate is 5.4%<sup>5</sup>, and is higher than that of the Western Australia average of 3.4%. Mandurah also has a significantly lower rate of participation in the labour force than the rest of Western Australia, attributable to its older population (including early retirees) and low rates of workforce engagement among females and young people.

Mandurah has a substantially lower share of professionals and a higher share of machinery operators and drivers, and sales workers relative to Western Australia. Professionals make up 14% per cent of the total workforce, compared with 20.5% for Western Australia. In contrast, technicians and trade workers form 19.7% per cent of Mandurah’s most common occupations compared to 16.2% for Western Australia.

The table below demonstrates the unemployment rate across the District of Mandurah.

	Unemployed	Labour Force	Unemployment Rate
Dawesville - Bouvard	139	3,622	3.8%
Falcon - Wannanup	161	4,183	3.8%
Greenfields	334	3,755	8.9%
Halls Head - Erskine	277	8,626	3.2%
Mandurah	491	3,608	13.6%
Mandurah - North	280	9,755	2.9%
Mandurah - South	330	3,982	8.3%
<b>Total City of Mandurah</b>	<b>2,012</b>	<b>37,531</b>	<b>5.4%</b>

There is a higher proportion of couple families without children at 46.3% in Mandurah compared with 38.8% for Western Australia. There is a lower proportion of couple families with children under 15 years of age at 35.3% compared with 44.6% for Western Australia. There is a slightly higher proportion of one-parent families in Mandurah at 17.1%, compared with 15.1% for Western Australia.

<sup>5</sup> March 2022 National Skills Commission Small Area Labour Markets

## Economic Factors

*Economic factors can be broadly interpreted to include any factor that reflects the character of economic activities and resources in the area.*

*This may include the industries that occur in a local government district (or the release of land for these) and the distribution of community assets and infrastructure such as road networks.*

### City of Mandurah Response

For the most part, the Ward boundaries do not align to similar economic activities as Mandurah's unique tourism and commercial offerings overlap Wards. Mandurah has historically been seen as a tourism destination with its natural assets in abundance making the tourism industry a significant contributor to the City's economy. The Mandurah Foreshore and Peel Harvey Estuary and surrounds remain significant tourist attractions. Across all Wards, Mandurah's beaches, waterways and national parks provide the basis for a range of recreation and leisure activities, as well as retail and commercial opportunities.

The majority of identified tourism sites are located within the Mandurah City Centre precinct. The Mandurah Terrace, Mandurah Ocean Marina and Mandurah City Centre Precincts provide for a mix of tourism accommodation, tourist related commercial, restaurant and retail functions required for Mandurah to continue to operate as a tourism destination.

The Mandurah Quay Precinct in the Coastal Ward contains the Mandurah Quay Resort and Boundary Island Brewery. The City's Tourism Strategy highlights the importance of retaining this site for tourism purposes due to its location adjacent to an established resort with facilities and amenities, and adjacent to the waterfront.

The City has identified three 'district centres' within the District of Mandurah located within the suburbs of Lakelands, Halls Head, and Falcon. District centres generally serve the main weekly household shopping, service and community needs of the district. District centres are predominantly retail focused, but may include a limited mix of other uses such as offices, medical and professional services, hospitality and entertainment and housing.

Under Local Planning Scheme No. 12, light, service and general industries, showroom and bulky goods developments are accommodated within the Industrial, Service Commercial zones and Activity Centres. The Service Commercial zones and Activity Centres are within the precincts of Pinjarra Road, Gordon Road, Mandurah Ocean Marina, Lakelands, Halls Head and Galbraith Loop.

The Gordon Road Precinct has also been identified as being ideally situated in terms of its central location, access to regional roads and infrastructure, to be considered a Service Commercial and Light Industry zone.

## Community of interest

*The term community of interest has a number of elements. These include:*

- *A sense of community identity and belonging*
- *Similarities in the characteristics of the residents of a community*
- *Similarities in the economic activities.*

*It can also include dependence on the shared facilities in an area as reflected in catchment areas of local schools and sporting teams, or the circulation areas of local newspapers.*

*Neighbourhoods, suburbs and towns are important units in the physical, historical and social infrastructure and often generate a feeling of community and belonging.*

### City of Mandurah Response

The Peel-Harvey Estuary is highly valued by the community for its natural and recreational values and is a significant tourism drawcard. The Peel-Harvey Estuary forms part of the Peel Yalgorup RAMSAR listing and is one of the largest and most diverse estuarine complexes in South Western Australia supporting an array of species and communities.

The District of Mandurah has 28 public and private schools providing both primary and secondary education, as well as special education programs. The Murdoch University Peel Campus, is co-located with John Tonkin College and Challenger TAFE at the Peel Education Campus.

Peel Health Campus provides a wide range of healthcare services with a 24-hour emergency care centre and comprehensive medical, surgical, maternity and rehabilitation services. The hospital accommodates a specialist medical centre as well as pharmacy and diagnostic services.

The City is home to a number of key sporting and recreation facilities including Mandurah Aquatic and Recreation Centre and Rushton Park, in addition to a range of sporting grounds and courts available across the district. The District of Mandurah has a broad range of sporting clubs with 65 sporting groups operating across all Wards, however are predominately located in the East Ward.

There are three libraries within the District of Mandurah, with Mandurah Library located in the Eats Ward, Falcon e-Library and Community Centre located in the Coastal Ward and Lakelands Library and Community Centre in the North.

## Ratio of Councillors to electors

*It is expected that each local government will have similar ratios of electors to councillors across the wards of its district. A balanced representation would be reflected in the ratio deviation being within plus or minus 10% for all wards.*

The percentage ratio deviation is calculated by subtracting the councillor/elector ratio for a ward from the average councillor/elector ratio for the whole district. The result is then divided by the average councillor/elector ratio for the whole district and multiplied by 100 to give a percentage.

A **negative** result indicates that the ward is **under-represented**, and a **positive** result indicates the ward is **over-represented**.

The City's current Ward system, demonstrates that there is an imbalance in representation across the City as following:

- North Ward and Coastal Ward being **under-represented** (-16.44% and -10.79% respectively).
- Town Ward and East Ward are considered to be **over-represented** (13.20% and 14.03% respectively).

The percentage ratio deviation shown in the table below, provides an indication of the current percentage difference between the average Councillor/elector ratio for the whole of the City district (one Councillor to 5,602 electors) and the Councillor/elector ratio for each Ward<sup>6</sup>.

Ward Name	Suburb (No. of Electors)	No. of Electors Per Ward	No. Councillors	Councillor: Elector Ratio	% Ratio Deviation	Comment
<b>Coastal Ward</b>	Bouvard (732) Dawesville (5,259) Clifton (0) Erskine (4,559) Falcon (4,449) Herron (366) Wannanup (3,254)	18,619	3	1 : 6,206	-10.79%	<i>Ratio of councillor to elector is <b>under-represented</b></i>
<b>East Ward</b>	Coodanup (3,265) Dudley Park (4,954) Greenfields (4,680) Mandurah (1,548)	14,447	3	1 : 4,816	14.03%	<i>Ratio of councillor to elector is <b>over-represented</b></i>
<b>North Ward</b>	Greenfields (2,948) Lakelands (3,998) Madora Bay (2,704) Mandurah (1,521) Meadow Springs (6,066) Parklands (453) San Remo (773) Silver Sands (1,105)	19,568	3	1 : 6,523	-16.44%	<i>Ratio of councillor to elector is <b>under-represented</b></i>
<b>Town Ward</b>	Dudley Park (398) Halls Head (10,710) Mandurah (3,480)	14,588	3	1 : 4,863	13.20%	<i>Ratio of councillor to elector is <b>over-represented</b></i>
<b>TOTAL</b>		<b>67,222</b>	<b>12</b>	<b>1 : 5602</b>		

<sup>6</sup> 14 September 2022 Statistical Area Level 1, Western Australian Electoral Commission

## Options for Consideration

The City has put forward a number of options for Ward and representation change for discussion and to encourage submissions and comments. It is important to note that the options are provided for discussion purposes only and are not intended to be all encompassing or to indicate which options would be supported by the City. Members of the community are invited to provide any options for change to the City for consideration as part of the ward and representation review process.

### Ward System (Options 1 and 2)

Options 1 and 2 propose to retain the current four Ward System, noting a boundary adjustment is required for both options due to the current ratios. Option 1 retains the same number of Councillors and Option 2 proposes a reduction to the number of Councillors.

It should be noted that the current Ward boundaries for the most part, do not align with physical and topographical features, such as the Peel Inlet and Dawesville Channel, Old Coast Road/Mandurah Road, and Pinjarra Road. Further, current Ward boundaries divide a number of localities. For example, Greenfields is represented by both North and East Wards, Dudley Park is represented by both East and Town Wards, and Mandurah is represented by North, East and Town Wards.

Whilst it is preferable that any future amendments to Ward boundaries do not dissect suburbs, this has not been fully achieved in this Ward Review, however the City has attempted, where available, to use main roads to define the boundaries.

A Ward system divides the local government district into Wards with Councillors elected from each Ward and representing the electors in that Ward.

The **advantages** of a ward system may include:

- Councillors may be more accessible to electors of the Ward they represent.
- Different sectors of the community can be represented ensuring a good spread of representation and interests amongst elected members.
- There is potentially more opportunity for elected members to have a greater knowledge and interest in the issues in their ward.
- It may be easier for a candidate to be elected if they only need to canvass one ward.

The **disadvantages** of a ward system may include:

- Elected members can become too focused on their wards and less focused on the affairs of other wards and the whole local government.
- An unhealthy competition for resources can develop where electors in each ward come to expect the services and facilities provided in other wards, whether they are appropriate or not.
- The community and elected members may regard the local government in terms of wards rather than as a whole community.
- Ward boundaries may appear to be placed arbitrarily and may not reflect the social interaction and communities of interest of the community.

- Balanced representation across the local government may be difficult to achieve, particularly if a local government has highly populated urban areas and sparsely populated rural areas.

## Reduction in Councillor Representation

The ideal number of Councillors for a local government is determined independently by each local government. The City of Mandurah Council currently has 12 Councillors, and a popularly elected Mayor.

Options 2, 4 and 5 propose a reduction in the number of Elected Members.

The **advantages** of a reduction in the number of elected members may include the following:

- The decision-making process may be more effective and efficient if the number of elected members is reduced.
- Cost efficiencies for the City and ratepayers, saving approximately \$42,000<sup>7</sup> per Councillor per annum.
- Fewer elected members are more readily identifiable to the community.
- Fewer positions on council may lead to greater interest in elections with contested elections and those elected obtaining a greater level of support from the community.

The **disadvantages** of a reduction in the number of elected members may include the following:

- A smaller number of elected members may result in an increased workload for incumbent members and may reduce efficiency and effectiveness.
- There is the potential for dominance in the council by a particular interest group.
- A reduction in the number of elected members may limit the diversity of interests around the council table.
- Opportunities for community participation in council's affairs may be reduced if there are fewer elected members for the community to contact.

The options are further explained below.

## Option 1 – Four Wards, 12 Councillors

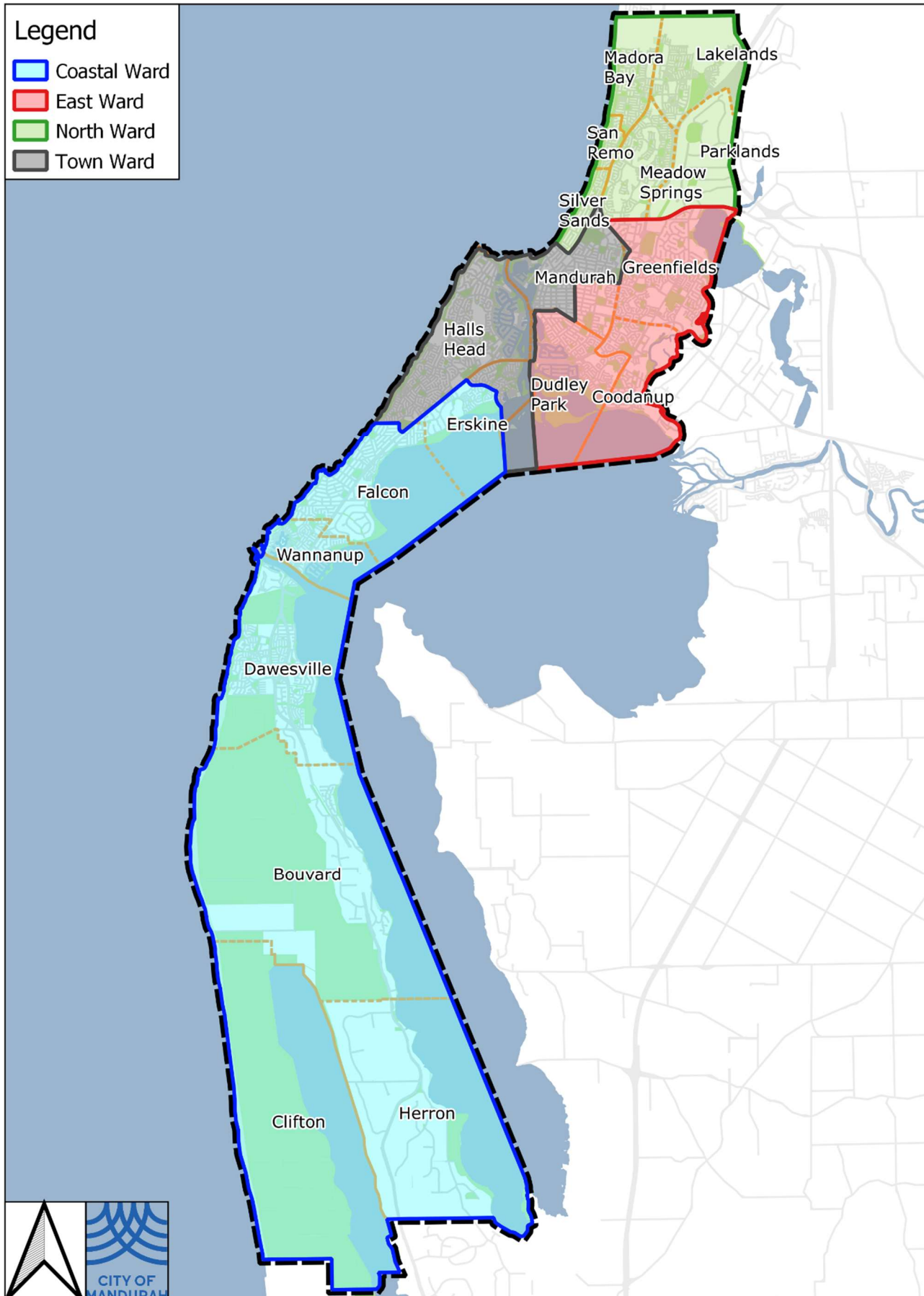
### Option 1 Overview

- 12 Councillors
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio

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<sup>7</sup> 2022/23 Councillor Sitting Fee \$32,470; ICT Allowance \$3,500; Training Allocation \$4,000; Home Office \$125; Clothing \$500; Mileage/travel \$1,405

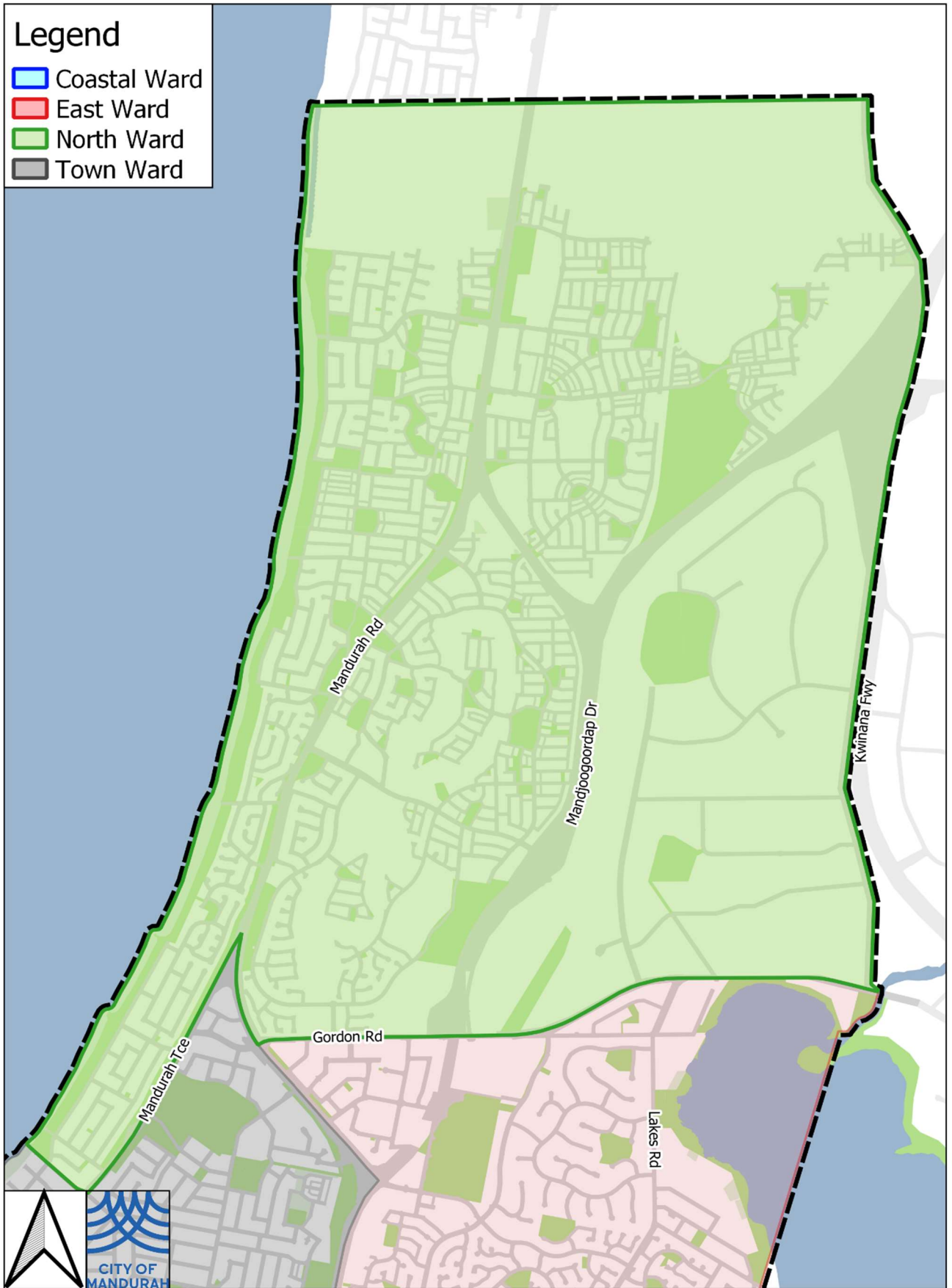
**Option 1: District Ward Maps**



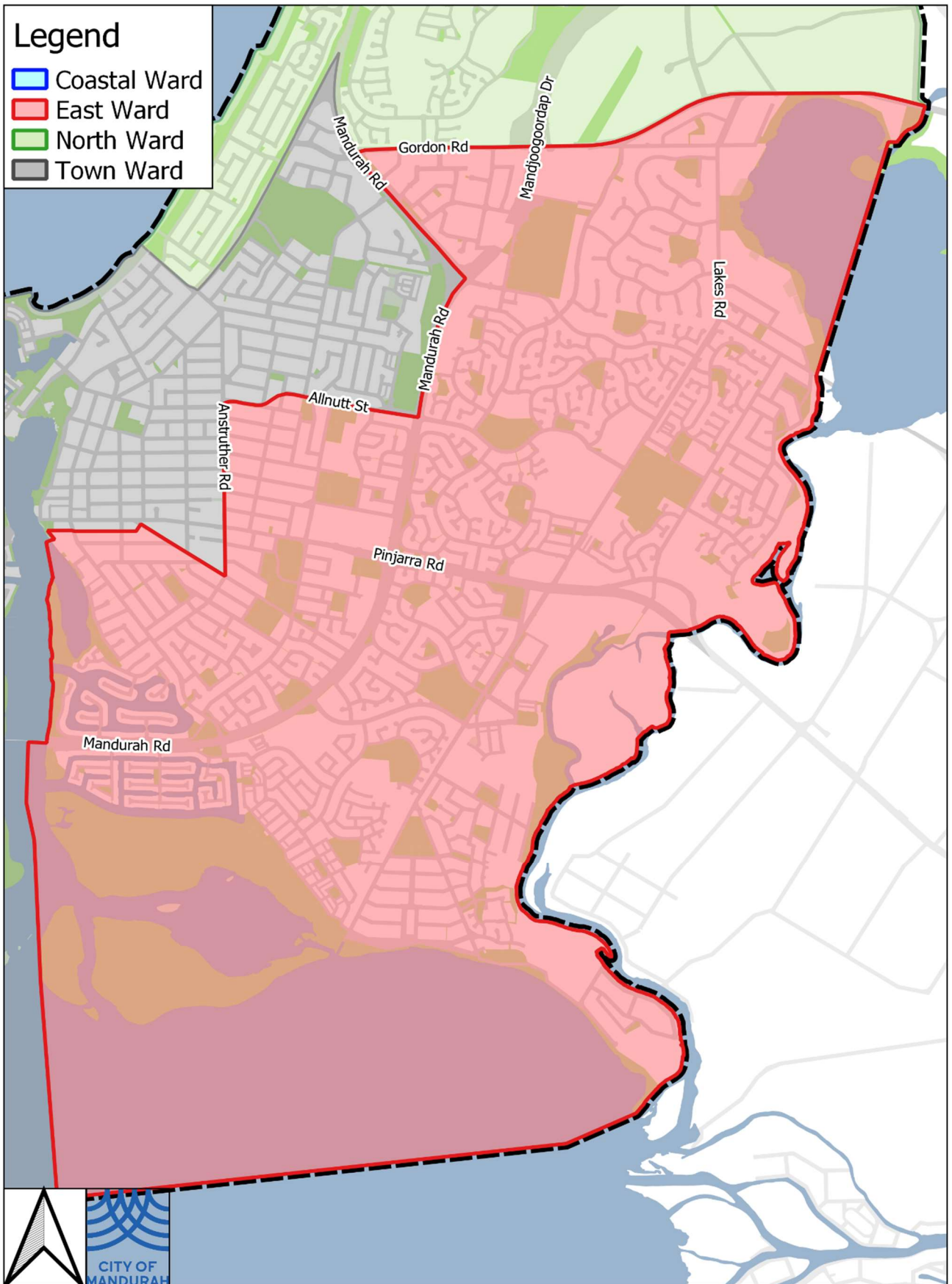
**Option 1 - North Ward Map**

**Legend**

- Coastal Ward
- East Ward
- North Ward
- Town Ward



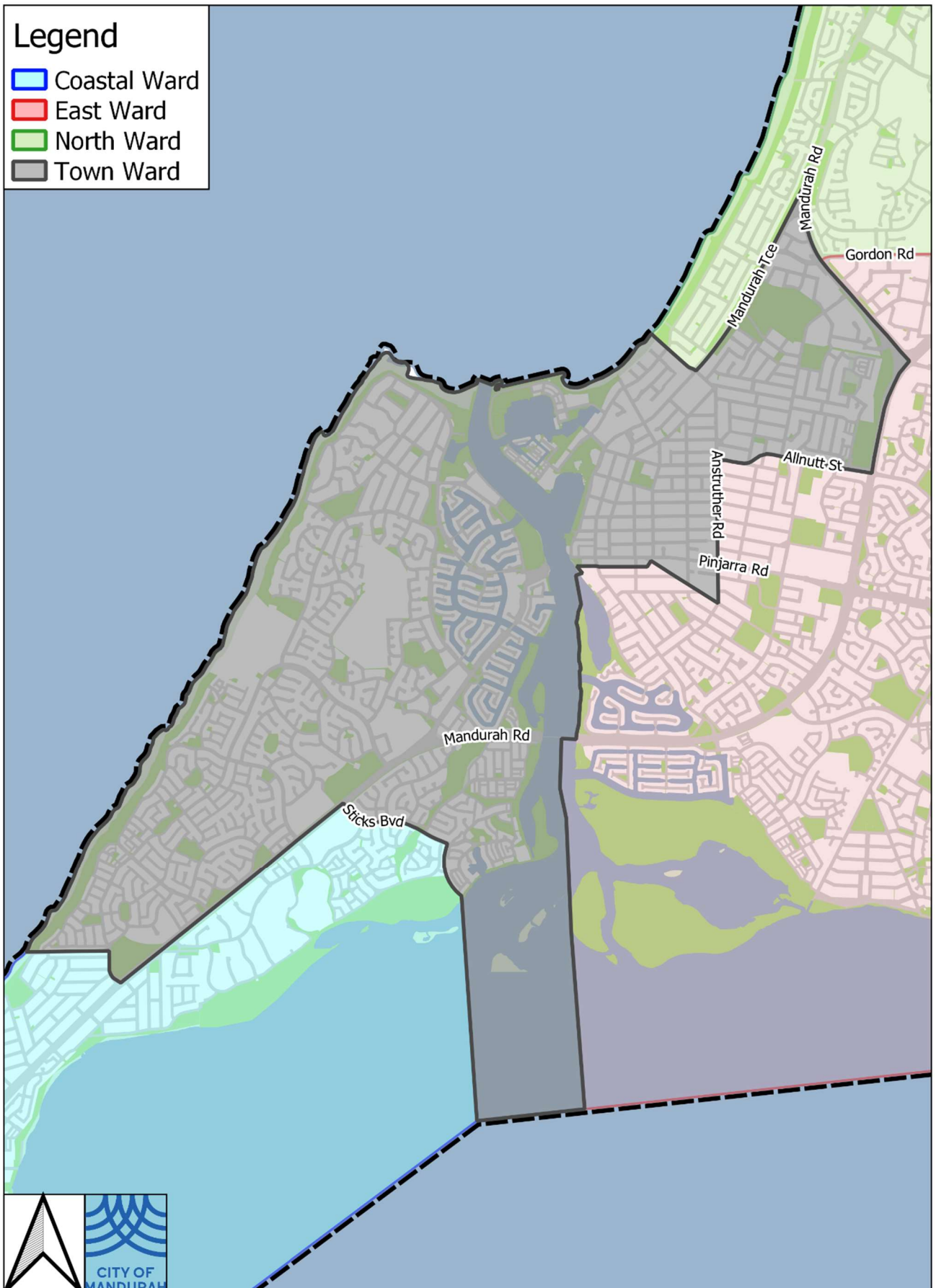
**Option 1 - East Ward Map**



**Option 1 - Town Ward Maps**

**Legend**

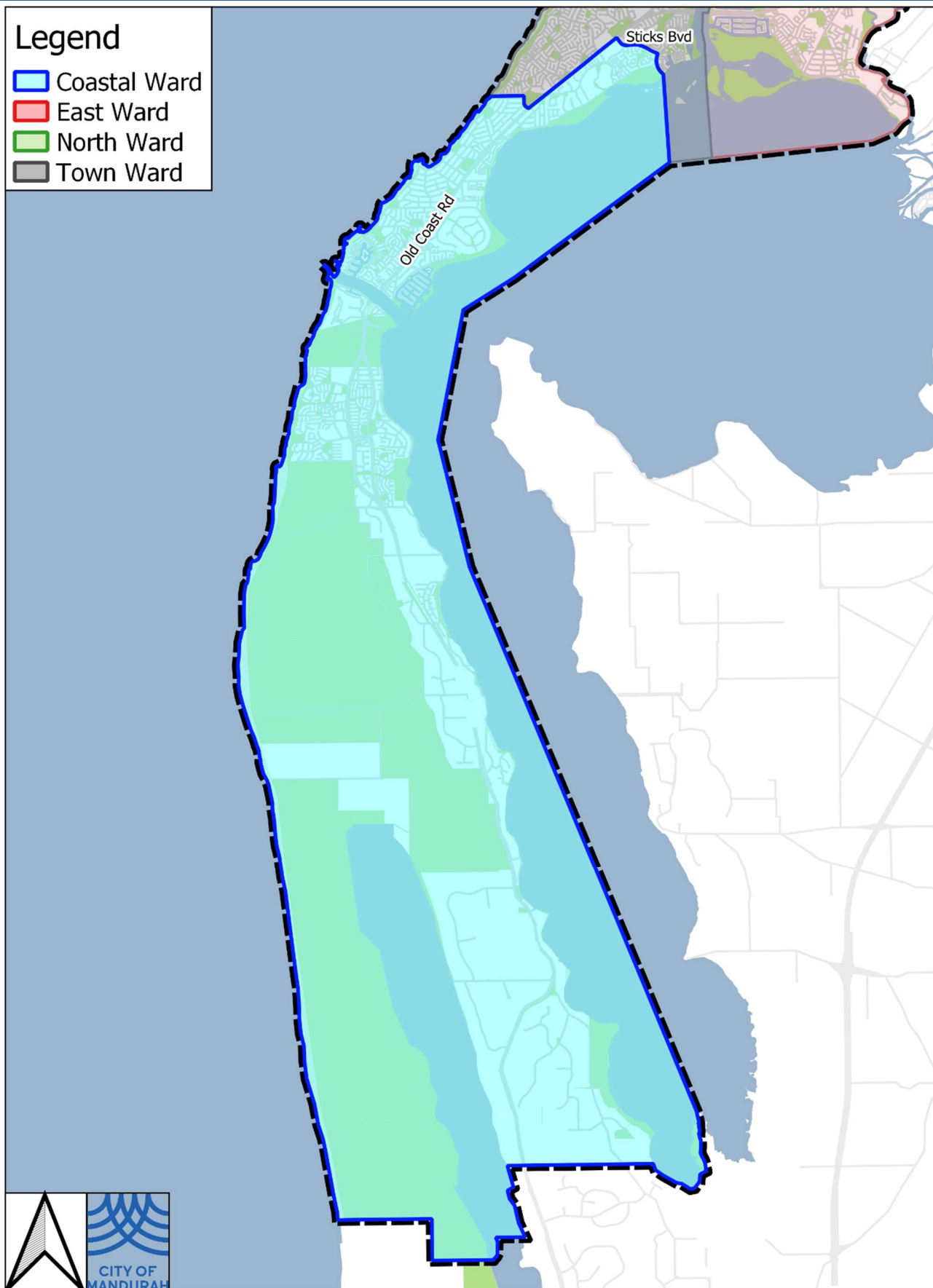
- Coastal Ward
- East Ward
- North Ward
- Town Ward



**Option 1 - Coastal Ward Maps**

**Legend**

-  Coastal Ward
-  East Ward
-  North Ward
-  Town Ward



<b>Option 1: Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	3	5,618	<b>-0.29%</b>
East Ward	17,489	3	5,830	<b>-4.07%</b>
North Ward	15,099	3	5,033	<b>10.15%</b>
Town Ward	17,779	3	5,926	<b>-5.79%</b>
<b>Totals</b>	<b>67,222</b>	<b>12</b>	<b>5,602</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option1 and 2 Assessment Factor section below.

## Option 2 – Four wards, 8 Councillors

### Option 2 Overview

- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 (reducing North and Coastal to two councillors between 2023-2025 and only one seat at the 2023 election is vacant) and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8 (reducing the East Ward and Town Ward to two councillors and only one seat at the 2025 election is vacant).
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio – as per Option 1 Ward Maps

Option 2 - Ratio of Councillors to Electors				
Ward Name	No of electors	No of councillors	Councillor to elector ratio	% Ratio deviation
Coastal Ward	16,855	2	8,428	-0.29%
East Ward	17,489	2	8,745	-4.07%
North Ward	15,099	2	7,550	10.15%
Town Ward	17,779	2	8,890	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>8</b>	<b>8,403</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option1 and 2 Assessment Factor section below.

### Option 1 and 2 Assessment Factors

<b>Physical and topographic features</b>	<ul style="list-style-type: none"> <li>• Adjustment to the East Ward boundary will align, at the Northern and Western sides, to main roads of Gordon Road and Mandurah Road. This adjustment will result in the suburb of Greenfields forming part of East Ward. An additional boundary adjustment will result in the whole suburb of Dudley Park forming part of the East Ward.</li> <li>• North Ward boundary will align, at the southern end to Gordon Road and Mandurah Road. This adjustment will place the northern portion of Mandurah in the Town Ward and the southern component of Greenfields in the East Ward. This adjustment will reduce the suburbs in the North Ward from eight to six to include Silver Sands, San Remo, Meadow Springs, Parklands, Madora Bay and Lakelands.</li> <li>• Town Ward boundary at the northern end will align to Mandurah Road and Mandurah Terrace resulting in the Mandurah Train station forming part of the Town Ward boundary.</li> <li>• The northern end of the Coastal Ward boundary will align with the existing suburb boundary of Halls Head of the Western side and a new boundary of the Eastern side of Sticks Boulevard (Erskine).</li> </ul>
<b>Demographic trends</b>	<ul style="list-style-type: none"> <li>• East Ward population is expected to experience slow growth and low potential for expansion in the coming years and any growth is unlikely to impact on the ratios.</li> </ul>

	<ul style="list-style-type: none"> <li>• Madora Bay North, Lakelands East and Ocean Hill District plans within North Ward is expected to be the largest growth areas which the population forecast to increase by approximately 4650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years.</li> <li>• Coastal Ward's population forecast is expected to increase through residential developments in Florida and Melros with a potential increase in approximately 500 dwellings accommodating an additional 1400 new residents over the next five years.</li> <li>• The Mandurah City Centre precinct which includes the suburb of Mandurah has been identified as a significant growth area. It is anticipated through this regeneration and redevelopment of the inner Mandurah area, approximately 8,455 new dwellings will be created, however this increase will unlikely impact on this ward review and could take decades to be realised.</li> </ul>
<p><b>Economic factors</b></p>	<ul style="list-style-type: none"> <li>• Due to the close proximity to the Town Ward, a portion of the northern end of Erskine, which includes the Boundary Island Brewery would form part of the Town Ward.</li> <li>• The southern end of Mandurah, located between Mandurah Terrace, Mandurah Road and Allnutt Street (currently in North Ward) contains commercial, residential and transport (Mandurah Train Station). It is proposed that these areas form part of the Town Ward. This area is in close proximity to the City Centre.</li> </ul>
<p><b>Community of interest</b></p>	<ul style="list-style-type: none"> <li>• The boundary adjustment will result in the Murdoch University Mandurah Campus forming part of the East Ward (currently North Ward). There are clear synergies with the University Campus forming part of the East Ward as the University Campus specialises in health courses including Nursing and postgraduate Counselling-Creative Arts Therapies. Bortolo Pavilion, Greenfields will also form part of the East Ward. Foundation Christian College would form part of East Ward (currently North Ward).</li> <li>• North Mandurah Primary School and Mandurah High School would form part of Town Ward (currently North Ward).</li> <li>• There are no other significant impacts to the other boundary adjustments.</li> </ul>

## No Ward Systems (Options 3 – 5)

A no Ward System provides for all Councillors to be elected by all constituents. These Councillors represent all electors across the entire local government district.

The **advantages** of a no ward system may include:

- Elected members are elected by the whole community not just a section of it. Knowledge and interest in all areas of the council's affairs would result in broadening the views beyond the immediate concerns of those in a ward.
- Members of the community who want to approach an elected member can speak to any elected member.
- Social networks and communities of interest are often spread across a local government and elected members may have a broader overview and understanding of these.
- Elected members can use their specialty skills and knowledge for the benefit of the whole local government.
- There is balanced representation with each elected member representing the whole community.
- The election process is much simpler for the community to understand and for the council to administer.

The **disadvantages** of a no ward system may include:

- Electors may feel that they are not adequately represented if they don't have an affinity with any of the elected members.
- Elected members living in a certain area may have a greater affinity and understanding of the issues specific to that area.
- There is potential for an interest group to dominate the council.
- Elected members may feel overwhelmed by having to represent all electors and may not have the time or opportunity to understand and represent all the issues.
- It may be more difficult and costly for candidates to be elected if they need to canvass the whole local government area.

## Reduction in Councillor Representation

[As outlined above.](#)

## Option 3 – No wards, 12 Councillors

### Option 3 Overview

- 12 Councillors
- No Wards

Option 3 - Ratio of Councillors to electors		
Number of Electors	No of councillors	Councillor to elector ratio
67,222	12	1:5,602

## Option 4 – No wards, 10 Councillors

### Option 4 Overview

- 10 Councillors
- 10 Councillors with no transition period, resulting in 10 councillors at the 2023 Local Government Election
- No Wards

Option 4 - Ratio of Councillors to electors		
Number of Electors	No of councillors	Councillor to elector ratio
67,222	10	1:6,722

## Option 5 – No Wards, 8 Councillors

### Option 5 Overview

- 8 Councillors
- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8.
- No Wards

Option 5 - Ratio of Councillors to electors		
Number of Electors	No of councillors	Councillor to elector ratio
67,222	8	1:8,403

### Option 3, 4 and 5 Assessment Factors

The assessment factors – community of interest, physical and topographic features, demographic trends and economic factors have not been addressed for Options 3 – 5 as each Councillor would represent the entire Mandurah district, rather than only one Ward.

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
<b>OPTION 1 – Four Wards, 12 Councillors</b>							
Moira (no surname provided)	Town	Option 1	Yes	Yes	-		<p>Supports the current 4 ward system</p> <p>Supports the proposed boundary adjustment</p> <p>Supports maintaining the current councillor representation level</p>
K Beake	East	Option 1	Yes	Yes	We need to have representation for residents and ratepayers to protect our interests and community. Increase as population grows	<p>Equal distribution balance is good, adjustment needed with growth adjustment accordingly</p> <p>Councillor representation to remain the same for now, with view to increase based on population growth</p>	<p>Supports the current 4 ward system</p> <p>Supports the proposed boundary adjustment</p> <p>Supports maintaining the current councillor representation level</p> <p>Councillor Representation to increase based on population growth</p>
T Glover	East	Option 1	Yes	Yes	Current system works		<p>Supports the current 4 ward system</p> <p>Supports the proposed boundary adjustment</p> <p>Supports maintaining the current councillor representation level</p>

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
N Henning	Town	Option 1	Yes	Yes	Does well as it is and has good representation	It's the CEO Job to make sure the representation is equal	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
J Grafham	East	Option 1	Yes	Yes	Working currently, why change what isn't broken.		Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
B White	North	Option 1	Yes	No	More people to make things easier and to make things known - like town services to people	Need more wards	Supports the proposed boundary adjustment Supports maintaining the current councillor representation level <i>*Preference to increase number of wards</i>

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
Jessica (no surname provided)	Town	Option 1	Yes	Yes		Support 4 ward system as needs are different depending on area.	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
L Smart	East	Option 1	Yes	Yes			Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
J Kennett	Coastal	Option 1					Supports the current 4 ward system Supports maintaining the current councillor representation level
J Sally	Town	Option 1	Yes	Yes	Prefer them to be separate	Support of 4 wards - I feel this is a good overall representation of the areas	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
M Sally	Town	Option 1	Yes	Yes	Prefer them to be separate	Support of 4 wards - I feel this is a good overall representation of the areas	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
T Clark	Coastal	Option 1	Yes	Yes			Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
C Rickers	Coastal	Option 1	Yes	Yes			Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
P Dell	East	Option 1	No	Yes	Wards need representation. If wards are not represented, it could happen that most of the councillors come		Supports the current 4 ward system Supports maintaining the current councillor representation level

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					from a small area, and that area would probably end up being given preferential treatment.		
G Parsons	Town	Option 1	Yes	Yes	Less is better		Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
Margie (no surname provided)	Coastal	Option 1	Yes	Yes	Because of population growth and expansion of Mandurah I want the current representation of councillors to remain as is.. I feel to reduce the numbers we would not get the attention needed when an issue arises. Am happy with the current arrangements.	Councillor Representation COMMENT: 3 councillors are needed to address various issues in our fast growing ward. Support 4 Ward System COMMENT: To prevent concentration of councillors to be responsible in one whole area	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
B Elkington	Coastal	Option 1	Yes	No	Suggestion would be to have more wards and 1 Councillor per Ward	Councillor Representation COMMENT: Reducing numbers could cause more small interest groups 4 Ward System COMMENT: Better spread per population required General COMMENT: Would support more wards and reduce number of Councillor's from 2 to 1 in each Ward	Supports the proposed boundary adjustment  Supports maintaining the current councillor representation level
W Billham	Town	Option 1	Yes	Yes			Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports maintaining the current councillor representation level
A McKerrell	North	Option 1	Yes	Y/N	As per the results from the 2021 ordinary election, voter engagement was stable across all 4 wards (29%-32%) with no significant spikes or shortcomings. This	Support of 4 Ward COMMENT: Whilst having equal representation can simplify the selection process for electors, it does result in Councillors competing and advocating for the	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports maintaining the current councillor representation level

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					indicates the current system is working sufficiently and no large structural change is needed	duplication of services in their specific wards in order to justify their role to those electors. Moving to a wardless system would in theory see a mix of representatives working towards a collective vision, however could result in an imbalance of representation with those coming from more affluent areas who have greater resources available to them during election cycles.	
D Willmott	Coastal	Option 1	Yes	Yes	Local ward understanding and representation is critical. Local government needs to be as local as possible	-	Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
K Marsh	Town	Option 1	Yes	Yes	<p>1) I think wards are best as they facilitate a more focussed view for Councillors &amp; better enables contact by residents with a Councillor who has a focus on their area/Ward;</p> <p>2) I think 3 Councillors for each Ward (12 in total) provides a good ratio of Councillors to residents that provides Councillors with a manageable workload &amp; facilitates them having sufficient time to respond to residents concerns &amp; focus on issues within their Ward.</p> <p>3) Overall, this is essentially the best option for the quality of local government I expect &amp; require.</p>		<p>Supports the current 4 ward system</p> <p>Supports the proposed boundary adjustment</p> <p>Supports maintaining the current councillor representation level</p>

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
K Devenish	Town	Option 1	Yes	Yes	Having 3 members in each ward means it's more likely to have one close		Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
L Krombas	Coastal	Option 1	Yes	Yes			Supports the current 4 ward system Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
<b>OPTION 2 – Four Wards, 8 Councillors</b>							
Kirsty (no surname provided)	North	Option 2	Yes	Yes	Nil	-	Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
G Delahunty	East	Option 2	Yes	Yes	12 Councillors and a Mayor dilutes the quality of councillors		Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
D Harrop	Coastal	Option 2	Yes	Yes	Too many councillors currently representing the wards and providing feedback and advice well outside the scope of what a local government should be providing. The money saved through less councillors could be put to better use in providing services to ratepayers	I feel that councillors should have to reside in the ward they wish to represent	Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
Robert (no surname provided)	Town	Option 2	Yes	Yes	-		Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
J Patterson	North	Option 2	Yes	Yes	-		No Comment
L Mangano	East	Option 2	Yes	Yes	-	4 Ward system is supported - it would be good if we can balance it out.	Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
Irvine (no surname provided)	North	Option 2	Yes	Yes	Keep wards to keep equal representation for each area		Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
P Lunt	Town	Option 2	Yes		Reduce cost		Supports the current 4 ward system Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
C Ritchie	Town	Option 2	Yes	Yes			Supports the current 4 ward system

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
							Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
Justin (no surname provided)	N/A	Option 2	Yes	Yes			Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
M Quatember	Coastal	Option 2	Yes	Yes	I think having Wards is important to keep all the areas together		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
Brett (no surname provided)	East	Option 1	Yes	Yes	Maintaining the area of the community interest is important	Reduce Councillors without losing diversity on Council  Councillors should have set terms (8 years for example)	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
Pallavi (no surname provided)	Town	Option 2	Yes	Yes	They are getting paid for doing not much		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
P Jacklin	East	Option 2	Yes	Yes	I think 2 councillors per ward is sufficient. I mainly look to one per ward who I can have the most confidence in. In council mtgs 2 should be adequate to speak for a ward	General Comment: councillors should be more in the public eye, not just in council meetings otherwise they become faceless people.	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
A Lewis	North	Option 2	Yes	Yes	If wards kept, 2 per seems suitable. Wards seems a better representation of areas over removal of wards If no wards more councillors should be used for better representation		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
A Bernadini	Coastal	Option 2	Yes	Yes			Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
P Thompson	Town	Option 2	Yes	Yes	I believe the ward system better represents rate payers' interests, but also feel we have too many Councillors. If the majority support abolishing wards my vote would be to further reduce the number of Councillors to 6		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
C Sweeney	North	Option 2	Yes	Yes	After having experienced and attended Council meetings I favour option 2, retaining wards and reducing councillor representations to 8. I believe it will bring greater commitment, professionalism, responsibility and availability to residents.	Councillor Representation COMMENT: Too much dead wood 4 Ward System COMMENT: Localised representation and answerable to residents	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
G Keen	East	Option 2	Yes	Yes	-	-	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
H Keen	East	Option 2	Yes	Yes	-	-	Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
D Tander	Coastal	Option 2	Yes	Yes	Less councillors relates to more effective action - to many cooks spoil the broth!		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
Jo (no surname provided)	East	Option 2	No	Yes	Diversity across the City requires stability		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
Brian (no surname provided)	Town	Option 2	Yes	Yes	Option 2 will ensure a streamlined structure at Council and support effective decision making		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
A Mylotte	North	Option 2	Yes	Yes	I am strongly not in favour of removing all wards as I do not believe it would be in the best interests of electors		Supports the current 4 ward system  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 8
<b>OPTION 3 – No Ward System, 12 Councillors</b>							
Shaun (no surname provided)	North	Option 3	Yes	No	Certain Councillors support their own ward more than others	Dog park is needed for north and south now. After successful implementation of central one.	Supports the removal of wards.  Supports maintaining proposed boundary adjustment  Supports maintaining the current councillor representation level
Terina (no surname provided)	North	Option 3	Yes	Yes	I feel that Council representation is important, but I don't feel confident to represent.	I support current 4 ward system and also no wards. I would like to see more active representation in North Ward.	Supports the removal of wards.  Supports maintaining the current councillor representation level
T Hendrikse	Coastal	Option 3	No		As we reside near the Estuary, we feel it is important to remain under Coastal as it seems		Supports the removal of wards.  Does not support the proposed boundary adjustment

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					more relevant to resident needs <sup>1</sup>		Supports maintaining the current councillor representation level
Irma (no surname provided)	North	Option 3	Yes	No			Supports the removal of wards. Support the proposed boundary adjustment Supports maintaining the current councillor representation level
M Pantell	Town	Option 3	Yes	Yes	We need the balance of councillor so don't reduce but allow them to represent any area of our city issues		Supports the removal of wards. Supports the proposed boundary adjustment Supports maintaining the current councillor representation level
<b>OPTION 4 – No Ward System, 10 Councillors</b>							
D Maybury	Town	Option 4	Yes	No	I choose option 4 to remove all wards and segregation. To unify as a whole, create connection within all aspects, to become representatives for all of the people of		Supports the removal of wards. Supports the proposed boundary adjustment

<sup>1</sup> Note: It appears the person may have selected the incorrect option as it appears they support the Ward system.

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					Mandurah, and to create a connected community in every sense of the word		Supports reducing the councillor representation level to 10
D Perry	North	Option 4	Yes	No	The city requires big thinking to meet the demands of the future. Removing the ward system allows for wholistic collaboration rather than segmented interests.	<p>Councillor Representation Level COMMENT: Increased visibility with opportunity for greater council cohesiveness leading to improved efficiencies. No support for 4 Wards COMMENT: The promotion and facilitation of whole-city rather than ward-based management will assist Mandurah to meet the huge social, energy, economic and environmental challenges of the next several decades.</p> <p>General Comment: No thanks. I appreciate this opportunity to submit my views.</p>	<p>Supports the removal of wards.</p> <p>Supports the proposed boundary adjustment</p> <p>Supports reducing the councillor representation level to 10</p>
<b>OPTION 5 – No Ward System, 8 Councillors</b>							

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
Danielle (no surname provided)	East	Option 5	Yes	No	-		Supports the removal of wards. Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
G Reid	North	Option 5	No	No	The North Ward is geographically divided by Mandurah Rd, therefore Greenfields is completely ignored by the North Ward Councillors. For the 4 years that I've lived in Greenfields North ward, the Councillors don't deliver on cleanliness and more requests for beautification.	Decrease level of Councillors - The North ward councillors in particular don't give two hoots about the entire ward. They only seem to represent west of Mandurah Road.	Supports the removal of wards. Does not supports the proposed boundary adjustment Supports reducing the councillor representation level to 8
S Schaulat	Coastal	Option 5	Yes	No	It is one city therefore it needs to be managed as one and not in different wards. The less people the more efficient and cost effective the council will be.		Supports the removal of wards. Supports the proposed boundary adjustment Supports reducing the councillor representation level to 8

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
F Hide	Coastal	Option 5	Yes	No	-		<p>Supports the removal of wards.</p> <p>Supports the proposed boundary adjustment</p> <p>Supports reducing the councillor representation level to 8</p>
I Hill	Coastal	Option 5	No Comment : Would not compromise above viewpoint with tacit 'approval' of anything else!	No COMMENT: Outdated, unnecessarily, fosters division, competition and parochialism	Recent legislative and regulatory requirements underpin the requirement for facilitating 'quality rather than quantity' in our local government board of directors. The role of elected members is now clearly and correctly focused on the essential principles of robust governance including vision, direction, sustainability, etc. Wards are an anachronism dating back to the origins of local government when transport,	Again there is a bias towards Wards/the Ward system in this question. It is NOT a 'Ward Review', it is a review of the currently outdated processes and structures of electing our local government representatives.	<p>Supports the removal of wards.</p> <p>Supports reducing the councillor representation level to 8</p>

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					communications etc were nothing like they are in the 21st century.		
<b>OPTION 6 – other options</b>							
Jarrold (no surname provided)	Town	Option 6	No	No	Less is more - reduce to 5 councillors, no wards		Supports the removal of wards.  Supports reducing the councillor representation level to 5
N Hoggarth	North	Option 6	Yes	Yes	10 Councillors - 4 Wards	Decrease to 10 or keep the same	Supports maintaining the current ward system.  Supports the proposed boundary adjustment  Supports reducing the councillor representation level to 10
M Leavesley	Coastal	Option 6		Yes	Retain the four ward system but reduce the number of Councillors in Town and East to two. I understand that this option would still require some boundary changes to stay within the 10% elector ratio required. Council would then	Any option that removes the Ward system currently in place should be rejected, primarily because every prospective Councillor would be running the equivalent of a Mayoral campaign to get elected. A Council candidate would have to have substantial financial	Supports maintaining the current ward system.  Supports reducing the councillor representation level to 10

## Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					<p>be made up of 10 elected councillors plus an elected Mayor.</p> <p>This option keeps the ratio of residents to councillor to below 8,000 which is I believe manageable from the point of view of Councillor workload.</p>	<p>resources or alternative financial backing to stand any chance of success.</p> <p>This cost alone would discourage many from seeking office and considerably reduce diversity and life experience amongst your elected representatives. All issues are local and having a councillor who lives in your ward is I believe important to electors.</p>	
S Way	North	Option 6	Yes	Yes	<p>A new suggestion is to keep the 4 wards with 12 Councillors and investigate a system that could enable indigenous involvement in Council. This could potentially be in the form of an indigenous Councillor position representing the whole City, in addition to also encouraging</p>	<p>COMMENT: Supporting 4 Wards &amp; Number of councillors - I support the number of Councillors remaining the same due to the projected population growth in the City. I also think it is important to preserve diversity in representation. The only reason I may support a reduction in the number of Councillors (Option2) within adjusted wards is if it enables</p>	<p>Supports maintaining the current ward system.</p> <p>Supports maintain the current representation level.</p>

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
					<p>indigenous candidates to run in wards. I think having wards is important to enable Councillors to focus on engaging with their immediate community and be across their local issues. It would be difficult for Councillors to build rapport and engagement with ratepayers across the entire City</p>	<p>renumeration to be increased so Councillors can focus on their roles and not have to concurrently hold down full time/part time work, which may decrease their time &amp; opportunities to fully engage with their community and council matters. Councillor representation to remain the same Thank you for the opportunity to comment.</p>	

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
J Beaton	N/A	Option 6	Yes	Yes	<p>With the prediction growth of population within the Mandurah community 97160 Electors 67222 total for the year 2022 Western Australia Electoral Commission. Number expected to increase to 119877 by 2036 the number of Councillors will need to increase to have equal representation for the community.</p> <p>I would propose at this time ;                      Coastal Ward has 4 councillors                      East Ward has 2 Councillors                      North Ward has 4 Councillors                      Town Ward has 2 Councillors.</p>	<p>The other suggestion I would like to see happen, as to when the Wards increase with growth of population, a review is taken for increasing the Councillor ratio.</p> <p>Not submitted via Form or Survey                      Maybe this could be considered when the Community Strategic Community Plan is held every two years or The Mayor Review every four years.</p> <p>The feedback I would like to give is it would have been an excellent opportunity for the City of Mandurah to have an information on the Discussion Paper with the community. To have an explanation on the document, questions could have been asked . This I am sure if offered the City of Mandurah would have an increase</p>	

Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels

Name	Ward	Preferred Option	Support proposed boundary adjustment Y/N	Support Maintaining 4 Ward System	Preferred Option Comments	Comments	Responses summary
						<p>with Community response for the Discussion Paper.</p> <p>I have read a paragraph from the Strategic Community Plan 2020 - 2040 The Community aspiration and Vision determines the City's direction and operations now and into the future. The recent plan included a renewed long term visioning process, and extensive community engagement. Once again this would have been a worthwhile exercise for community engagement.</p> <p>I still feel confused with the document and really don't understand the document, however with searching for information I hope my points for suggestion are taken into account.</p>	



# Final Report

## Review of Wards, Boundaries and Councillor Representation Levels

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## Introduction

In accordance with the *Local Government Act 1995* (the Act), the City of Mandurah (the City) is reviewing its Ward system, Ward boundaries and Councillor representation levels across the City of Mandurah District. The purpose of the review is to evaluate the current ward and representation levels and consider other options to identify a Ward System that best reflects the characteristics of the City's community. The Final Report Review of Ward, Boundaries and Councillor Representation Levels (this Report) addresses these matters and considers the options to formulate a preferred option to the Local Government Advisory Board.

## Background

Under the *Local Government Act 1995*, the City is required to review its wards from time to time and at least every eight years. The current Ward system and its boundaries were last reviewed in 2014. Since 1992, the City has had four wards with 12 Councillors. The last ward review, conducted in 2014, resulted in no changes to the ward system or councillor representation levels.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City's electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

At its meeting held on 27 September 2022, Council adopted a Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper. Following Council adoption of the Discussion Paper, the City undertook a six-week local public notice process to inform the community of the proposed review and invite comments and submissions which will inform the review process.

## Community Consultation

The Discussion Paper Ward Review, Boundaries and Councillor Representation Levels was advertised for public comment for 46 days from 29 September 2022 to 14 November 2022 via the following methods:

- Local Public Notice
  - Website
  - Newspaper
  - Public Noticeboards
  - Social Media
- Online via the Mandurah Matters Website
- Emails to all Residents Associations
- Community Engagement
  - Information Stand at the Wearable Art Festival, Sunday 16 October 2022
  - Place Enrichment Strategy Community Workshops (information provided)
    - Greenfields Community Centre
    - Mandurah Aquatic and Recreation Centre

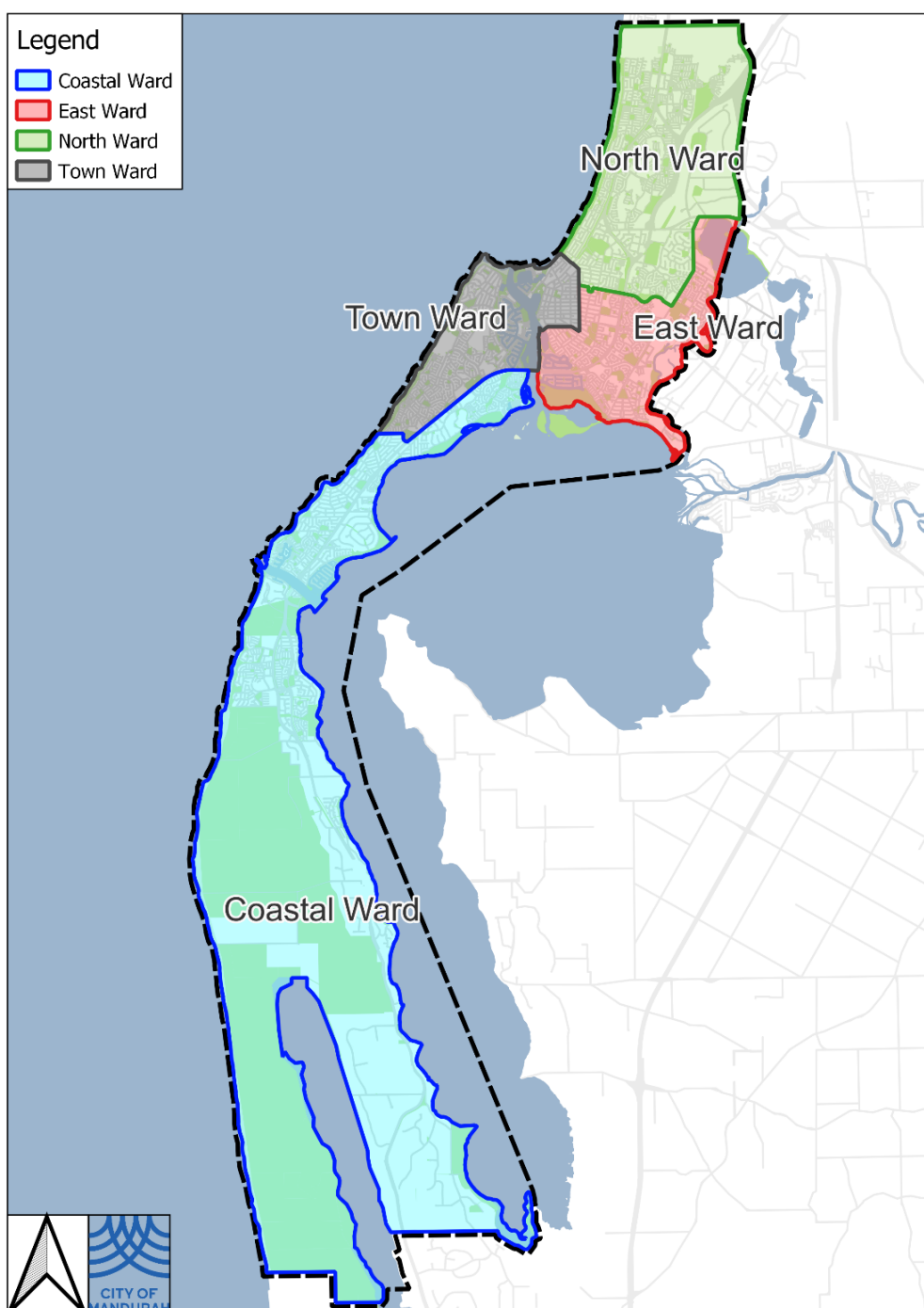
Through this engagement process the City received 64 submissions from members of the community.

## Current Ward and Councillor Representation

Since 1992, the City has had four Wards with 12 councillors. The last ward review, conducted in 2014, resulted in no changes to the Ward system or councillor representation levels. Due to the rapid population growth within the District, if the ward system remains, an adjustment to the Ward boundaries is required to ensure the ratio between councillor and elector remains within a deviation of plus or minus 10%.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City’s electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

A map depicting the **current** Ward boundaries is below:



## Assessment Factors

When considering changes to Ward boundaries and councillor representation levels, the Act specifies certain factors that must be taken into account as part of any review process, including:

- Physical and topographic features
- Demographic trends
- Economic factors
- Community of interest
- Ratio of Councillors to electors in the various Wards

Each of the above factors are addressed for the District of Mandurah as a whole and where relevant, addressed within the context of each option.

### Physical and Topographical features

*These may be natural or man-made features that will vary from area to area. Water features such as rivers and catchment boundaries may be relevant considerations. Coastal plain and foothills regions, parks and reserves may also be relevant as well as other man-made features, such as railway lines and freeways.*

#### City of Mandurah Response:

The District of Mandurah covers 173 square kilometres, is 50km long yet only 8km wide (at its widest point), and stretches from Madora Bay and Lakelands in the north to Herron and Clifton in the south. Mandurah's natural environment and visual landscape forms part of the District's Ward boundaries, including Peel-Harvey Estuary, Mandurah Estuary, Peel Inlet, the Indian Ocean and Yalgorup National Park. Significant physical built features include the Old Coast Road, Mandjoogoordap Drive, Pinjarra Road and Mandurah Road and key bridge infrastructure including Dawesville, Mandurah and Estuary bridges.

A summary of most significant physical and topographical features for each Ward is set out below:

#### Coastal Ward

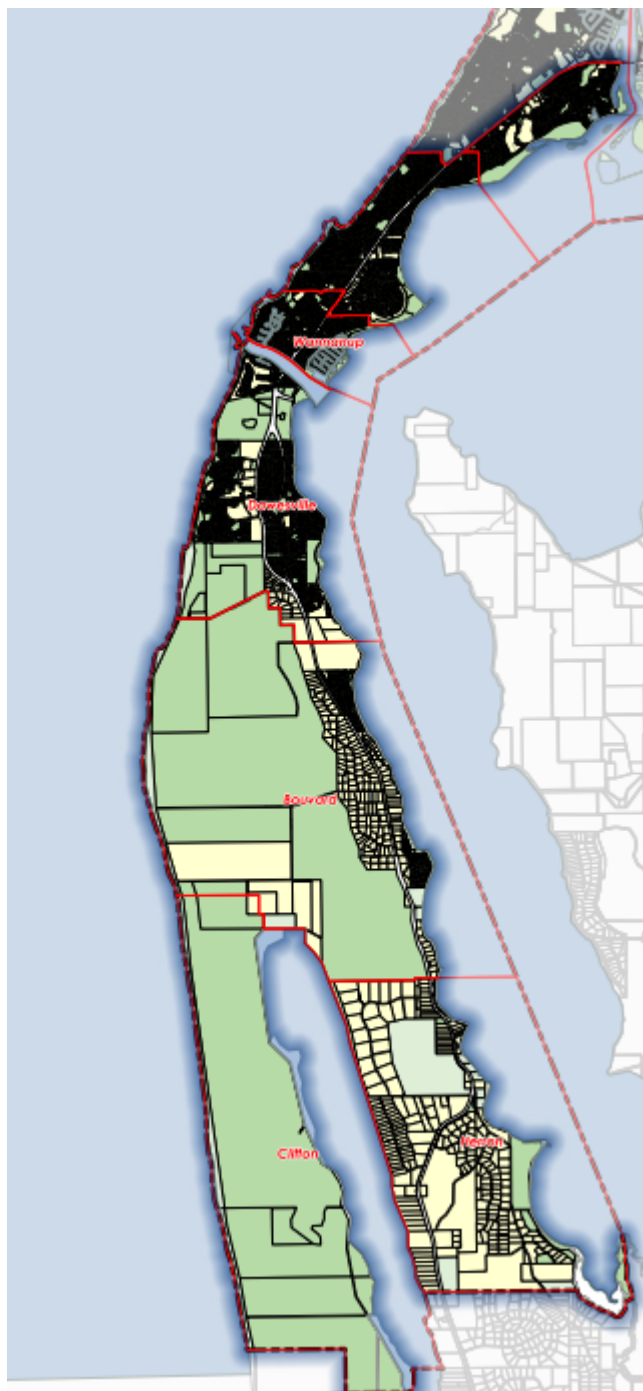
The Coastal Ward consists of seven suburbs which are located at the southern end of Mandurah, abutting the East and Town Ward Boundaries. The suburbs of Bouvard, Clifton and Herron are largely rural residential areas situated in the most southern end of the District. The Old Coast Road, the RAMSAR listed Peel-Harvey Estuary, Yalgorup National Park, Island Point, Tims Thicket Beach, Thrombolites and the Indian Ocean are some of the key features of these areas.

The suburb of Dawesville is located between the Peel-Harvey Estuary and the Indian Ocean south of the Dawesville Channel and east of the Old Coast Road. This includes Southport, which is part of the Port Bouvard canal development bordering the Dawesville Cut. Dawesville includes localities of Melros and Florida Beach, and several landmarks including Pyramids Beach, the Cut Golf Course, Caddadup Reserve, Dawesville Foreshore Reserve and Warrungup Spring Reserve.

Falcon locality spans the northern part of the Ward and the suburb is between the Indian Ocean to the west and the Peel-Harvey Estuary to the east, its southern boundary abutting Wannanup

and its northern boundary abutting Halls Head (Seascapes) and Erskine. Falcon includes Cox Bay, Falcon Bay, Novara Beach, Pleasant Grove Reserve.

Wannanup and Erskine share a boundary with Falcon. Wannanup is bounded by Falcon in the north, Peel Inlet in the east, the Dawesville Channel in the south and the Indian Ocean in the west. Some of the key features include Avalon Beach, North Port and East Port canals and Village Beach. Erskine is bounded by Old Coast Road and the Mandurah Bypass in the north, the Mandurah Estuary in the east, Peel Inlet in the south. Some of the most significant physical features of Erskine include Len Howard Conservation Park, Mandurah Quay Marina and Boundary Island.



**Image: Coastal Ward Boundary (current)**

## Town Ward

The Town Ward consists of three suburbs. Mandurah is bounded by the Indian Ocean, Henson Street and Mandurah Terrace in the north, Mandurah Road in the east, Boundary Road and near Pinjarra Road in the south and the Mandurah Estuary in the west. Some of the key features include the Mandurah Bridge, Kwillena Gabi Pool, Town Beach, Mandurah Ocean Marina and the Eastern Foreshore Reserve. The suburb of Mandurah is shared with the East and North Ward.

Halls Head is bounded by the Indian Ocean in the north and west, the Mandurah Estuary in the east and the Mandurah Bypass/Old Coast Road and a line north of Vanessa Road, Falcon in the south. A large suburb, Halls Head includes localities of Old Halls Head and Seascapes and several landmarks including Robert Point, Doddies Beach, Blue Bay Beach and Mandurah Country Club and Port Mandurah canals.

A small portion of Dudley Park is included in the Town Ward. Refer to East Ward below for the key physical and topographical features of the Dudley Park suburb.



**Image:** Town Ward Boundary (current)

## North Ward

The North Ward consists of eight suburbs.

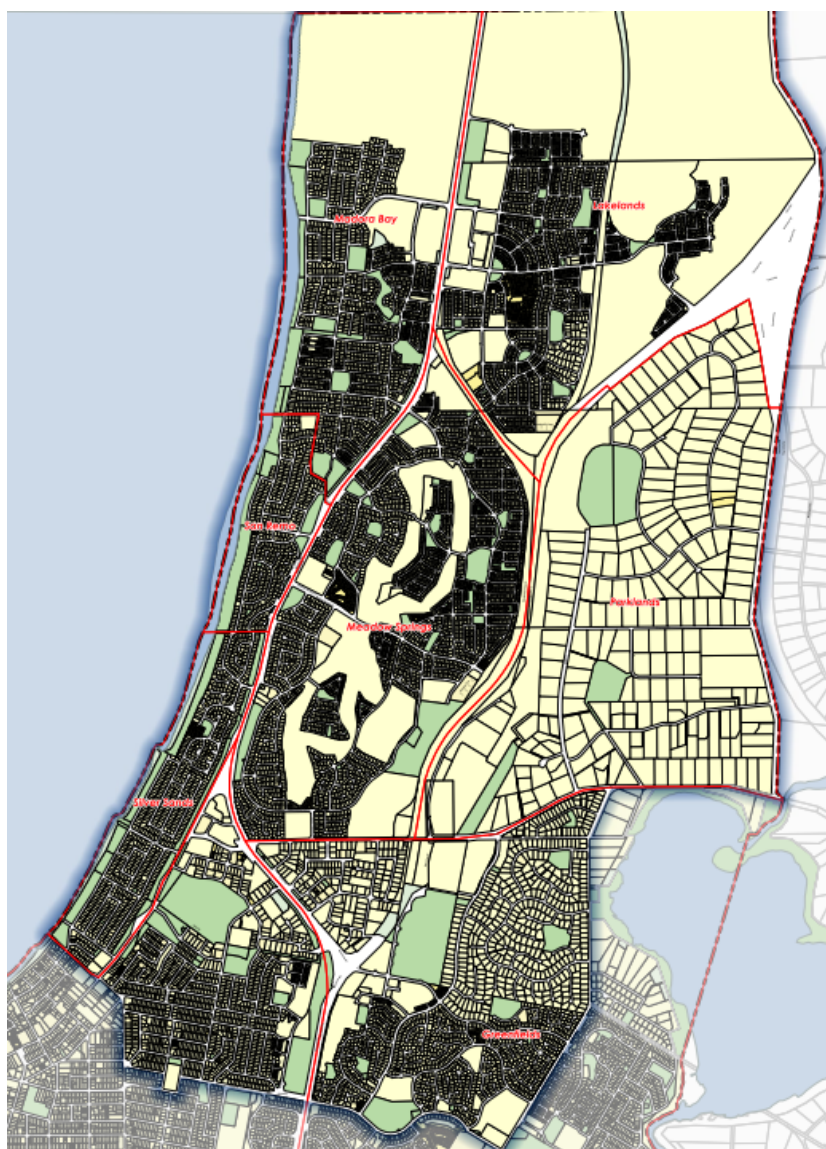
Silver Sands and San Remo are smaller beachside housing estates that consist of local parks and coastline. They are bounded by the Indian Ocean in the west and Mandurah Terrace/Mandurah Road in the east.

Parklands is bounded by Mandjoorgoordap Drive and Kwinana Freeway to the north, Stock Road to the east, Mandjoorgoordap Drive to the west and Gordon Road to the south. Parklands is home to Marlee Reserve, Lakes Lawn Cemetery and is a rural residential housing estate. Lakelands is bounded by the City of Rockingham boundary in the north, Mandjoorgoordap Drive in the east, suburb of Meadow Springs in the south and Mandurah Road in the west. Lakelands is home to Black Swan Lake, Paganoni Lake and wetlands.

Madora Bay is bounded by the City of Rockingham boundary in the north, Mandurah Road in the east, Karinga Road in the south and the Indian Ocean in the west. Madora Bay is home to beachside estate consisting of, local parks, reserves and coastline.

Meadow Springs is bounded by the Mandjoorgoordap Drive in the east, Gordon Road in the south and Mandurah Road in the west. This suburb includes Meadow Springs Golf and Country Club and Quarry Adventure Park.

Greenfields is bounded by Gordon Road/Lakes Road in the north, Mandurah Road in the west, Pinjarra Road in the south and Serpentine River in the east. The suburb includes Geogrup Lake Nature Reserve and Bortolo Park. Greenfields is shared with the East Ward.

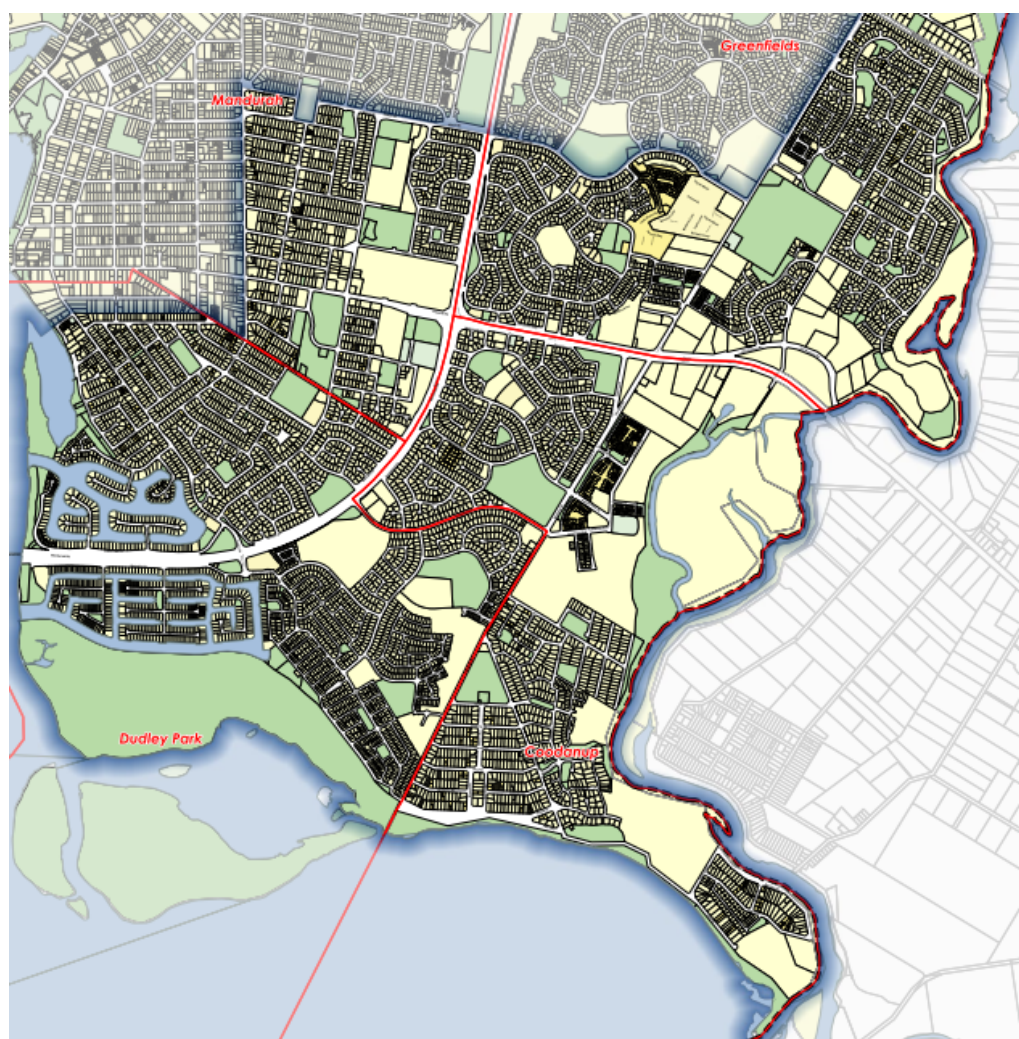


**Image: North Ward Boundary (current)**

## East Ward

In addition to the suburbs of Dudley Park, Greenfields and Mandurah which are shared with Town and North Ward, the suburb of Coodanup is bounded by Pinjarra Road in the north, the Serpentine River in the east, Peel Inlet in the south and by Wanjeep Street, Coodanup Drive and the Mandurah Bypass in the west. Some of the key features include Coodanup and Riverview Foreshore and Beacham Reserve.

Dudley Park is bounded by Pinjarra Road, Boundary Road, and Coodanup Drive in the north, Wanjeep Street in the east, Peel Inlet in the south and the Mandurah Estuary in the west. Features includes Soldiers Cove, Creery Wetlands, Samphire Cove Nature Reserve and Mariners Cove canals. A small portion of suburb of Dudley Park is located in the Town Ward.



**Image:** East Ward Boundary (current)

## Demographic Trends

*Several measurements of the characteristics of populations, such as population size, and its distribution by age, gender, occupation and location provide important demographic information. Current and projected population characteristics are relevant, as well as similarities and differences between areas within the local government.*

## City of Mandurah Response

Over the last two decades, Mandurah has experienced a rapid expansion in the size of its population, with annual growth of more than 3 per cent per annum between 2000 and 2020.

The City has a current population of 93,414<sup>1</sup>. It is anticipated that the population by 2036, will be 119,877<sup>2</sup>.

City of Mandurah	Forecasted Population
Year	2036
<b>City of Mandurah</b>	<b>119,877</b>
Coodanup	6,093
Dawesville - Bouvard - Herron - Clifton	13,636
Dudley Park	8,059
Erskine	6,307
Falcon	6,263
Greenfields - Parklands	13,490
Halls Head	17,080
Lakelands	10,888
Madora Bay	7,724
Mandurah	14,004
Meadow Springs	9,257
Silver Sands - San Remo	2,532
Wannanup	4,545

**Table:** Population and household forecast, by 2036 (Forcast ID).

Mandurah will become home to approximately 26,000<sup>3</sup> new residents over the next 15 years. This equates approximately 14,000<sup>4</sup> additional dwellings being required to be built within Mandurah.

The most significant developments are located within the North Ward. The Madora Bay North, Lakelands East and Ocean Hills developments could result in approximately 4,650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years. Other suburbs for significant development, located in the south, are Florida and Melros, which will result in approximately 500 dwellings accommodating an additional 1,400 new residents over the next five years.

In addition, through the implementation of the City's Local Planning Strategy, the suburb of Mandurah may result in the densification of dwellings, with an estimated increase of 8,500 dwellings. Significant areas of land have already been zoned to allow for infill development within these areas. However, this will take some time and is not likely to be of significance for this Ward review.

The median age for the City is 45 years of age compared to 38 years of age for Western Australia and Australia. The highest proportion of the population is aged between 65 and 69 years of age and 70 – 74 years of age compared to Western Australia's highest proportion age group being 35 – 39 years of age. 66% of Mandurah's population is born in Australia, with the next highest country of birth being England at 11.3%.

<sup>1</sup> 2021 Australia Bureau of Statistics (ABS) Census Population for Mandurah District

<sup>2</sup> ID Forecast

<sup>3</sup> 2021 ABS Census population for Mandurah District is 93,414. ID Forecast population estimates at 2036 for Mandurah is 119,877

<sup>4</sup> 2021 ABS Census for the number of dwellings is 44,094. ID Forecast estimates the number of dwelling at 2036 for Mandurah is 58,443.

The City's unemployment rate is 5.4%<sup>5</sup> and is higher than that of the Western Australia average of 3.4%. Mandurah also has a significantly lower rate of participation in the labour force than the rest of Western Australia, attributable to its older population (including early retirees) and low rates of workforce engagement among females and young people.

Mandurah has a substantially lower share of professionals and a higher share of machinery operators and drivers, and sales workers relative to Western Australia. Professionals make up 14% per cent of the total workforce, compared with 20.5% for Western Australia. In contrast, technicians and trade workers form 19.7% of Mandurah's most common occupations compared to 16.2% for Western Australia.

The table below demonstrates the unemployment rate across the District of Mandurah.

	Unemployed	Labour Force	Unemployment Rate
Dawesville - Bouvard	139	3,622	3.8%
Falcon - Wannanup	161	4,183	3.8%
Greenfields	334	3,755	8.9%
Halls Head - Erskine	277	8,626	3.2%
Mandurah	491	3,608	13.6%
Mandurah - North	280	9,755	2.9%
Mandurah - South	330	3,982	8.3%
<b>Total City of Mandurah</b>	<b>2,012</b>	<b>37,531</b>	<b>5.4%</b>

There is a higher proportion of couple families without children at 46.3% in Mandurah compared with 38.8% for Western Australia. There is a lower proportion of couple families with children under 15 years of age at 35.3% compared with 44.6% for Western Australia. There is a slightly higher proportion of one-parent families in Mandurah at 17.1%, compared with 15.1% for Western Australia.

## Economic Factors

*Economic factors can be broadly interpreted to include any factor that reflects the character of economic activities and resources in the area.*

*This may include the industries that occur in a local government district (or the release of land for these) and the distribution of community assets and infrastructure such as road networks.*

### City of Mandurah Response

For the most part, the Ward boundaries do not align to similar economic activities as Mandurah's unique tourism and commercial offerings overlap Wards. Mandurah has historically been seen as a tourism destination with its natural assets in abundance making the tourism industry a significant contributor to the City's economy. The Mandurah Foreshore and Peel Harvey Estuary and surrounds remain significant tourist attractions. Across all Wards, Mandurah's beaches, waterways and national parks provide the basis for a range of recreation and leisure activities, as well as retail and commercial opportunities.

The majority of identified tourism sites are located within the Mandurah City Centre precinct. The Mandurah Terrace, Mandurah Ocean Marina and Mandurah City Centre Precincts provide for a mix of tourism accommodation, tourist related commercial, restaurant and retail functions required for Mandurah to continue to operate as a tourism destination.

<sup>5</sup> March 2022 National Skills Commission Small Area Labour Markets

The Mandurah Quay Precinct in the Coastal Ward contains the Mandurah Quay Resort and Boundary Island Brewery. The City's Tourism Strategy highlights the importance of retaining this site for tourism purposes due to its location adjacent to an established resort with facilities and amenities, and adjacent to the waterfront.

The City has identified three 'district centres' within the District of Mandurah located within the suburbs of Lakelands, Halls Head, and Falcon. District centres generally serve the main weekly household shopping, service and community needs of the district. District centres are predominantly retail focused, but may include a limited mix of other uses such as offices, medical and professional services, hospitality and entertainment and housing.

Under Local Planning Scheme No. 12, light, service and general industries, showroom and bulky goods developments are accommodated within the Industrial, Service Commercial zones and Activity Centres. The Service Commercial zones and Activity Centres are within the precincts of Pinjarra Road, Gordon Road, Mandurah Ocean Marina, Lakelands, Halls Head and Galbraith Loop.

The Gordon Road Precinct has also been identified as being ideally situated in terms of its central location, access to regional roads and infrastructure, to be considered a Service Commercial and Light Industry zone.

## Community of interest

*The term community of interest has a number of elements. These include:*

- *A sense of community identity and belonging*
- *Similarities in the characteristics of the residents of a community*
- *Similarities in the economic activities.*

*It can also include dependence on the shared facilities in an area as reflected in catchment areas of local schools and sporting teams, or the circulation areas of local newspapers.*

*Neighbourhoods, suburbs and towns are important units in the physical, historical and social infrastructure and often generate a feeling of community and belonging.*

### City of Mandurah Response

The Peel-Harvey Estuary is highly valued by the community for its natural and recreational values and is a significant tourism drawcard. The Peel-Harvey Estuary forms part of the Peel Yalgorup RAMSAR listing and is one of the largest and most diverse estuarine complexes in South, Western Australia supporting an array of species and communities.

The District of Mandurah has 28 public and private schools providing both primary and secondary education, as well as special education programs. The Murdoch University Peel Campus, is co-located with John Tonkin College and Challenger TAFE at the Peel Education Campus.

Peel Health Campus provides a wide range of healthcare services with a 24-hour emergency care centre and comprehensive medical, surgical, maternity and rehabilitation services. The hospital accommodates a specialist medical centre as well as pharmacy and diagnostic services.

The City is home to a number of key sporting and recreation facilities including Mandurah Aquatic and Recreation Centre and Rushton Park, in addition to a range of sporting grounds and courts available across the district. The District of Mandurah has a broad range of sporting clubs with 65 sporting groups operating across all Wards, however are predominately located in the East Ward.

There are three libraries within the District of Mandurah, with Mandurah Library located in the East Ward, Falcon e-Library and Community Centre located in the Coastal Ward and Lakelands Library and Community Centre in the North.

## Ratio of Councillors to electors

*It is expected that each local government will have similar ratios of electors to councillors across the wards of its district. A balanced representation would be reflected in the ratio deviation being within plus or minus 10% for all wards.*

The percentage ratio deviation is calculated by subtracting the councillor/elector ratio for a ward from the average councillor/elector ratio for the whole district. The result is then divided by the average councillor/elector ratio for the whole district and multiplied by 100 to give a percentage.

A **negative** result indicates that the ward is **under-represented**, and a **positive** result indicates the ward is **over-represented**.

The City's current Ward system, demonstrates that there is an imbalance in representation across the City as following:

- North Ward and Coastal Ward being **under-represented** (-16.44% and -10.79% respectively).
- Town Ward and East Ward are considered to be **over-represented** (13.20% and 14.03% respectively).

The percentage ratio deviation shown in the table below, provides an indication of the current percentage difference between the average Councillor/elector ratio for the whole of the City district (one Councillor to 5,602 electors) and the Councillor/elector ratio for each Ward<sup>6</sup>.

Ward Name	Suburb (No. of Electors)	No. of Electors Per Ward	No. Councillors	Councillor: Elector Ratio	% Ratio Deviation	Comment
<b>Coastal Ward</b>	Bouvard (732) Dawesville (5,259) Clifton (0) Erskine (4,559) Falcon (4,449) Herron (366) Wannanup (3,254)	18,619	3	1 : 6,206	-10.79%	<i>Ratio of councillor to elector is <b>under-represented</b></i>
<b>East Ward</b>	Coodanup (3,265) Dudley Park (4,954) Greenfields (4,680) Mandurah (1,548)	14,447	3	1 : 4,816	14.03%	<i>Ratio of councillor to elector is <b>over-represented</b></i>
<b>North Ward</b>	Greenfields (2,948) Lakelands (3,998) Madora Bay (2,704) Mandurah (1,521) Meadow Springs (6,066) Parklands (453) San Remo (773) Silver Sands (1,105)	19,568	3	1 : 6,523	-16.44%	<i>Ratio of councillor to elector is <b>under-represented</b></i>
<b>Town Ward</b>	Dudley Park (398) Halls Head (10,710) Mandurah (3,480)	14,588	3	1 : 4,863	13.20%	<i>Ratio of councillor to elector is <b>over-represented</b></i>
<b>TOTAL</b>		<b>67,222</b>	<b>12</b>	<b>1 : 5602</b>		

<sup>6</sup> 14 September 2022 Statistical Area Level 1, Western Australian Electoral Commission

## Public Submissions

The City has put forward a number of options for Ward and representation change for discussion and to encourage submissions and comments. It is important to note that the options were provided for discussion purposes only and are not intended to be all encompassing or to indicate which options would be supported by the City.

The following options were proposed in the discussion paper:

- Option 1 - Four Wards, 12 Councillors (boundary adjustment)
- Option 2 - Four Wards, 8 Councillors (boundary adjustment)
- Option 3 - No Wards, 12 Councillors
- Option 4 - No Wards, 10 Councillors
- Option 5 - No Wards, 8 Councillors
- Opportunity for other options to be recommended by the community

Members of the community were invited to provide any options for change to the City for consideration as part of the ward and representation review process. The City received a total of 64 submissions.

A summary of the submissions is below:

- 47% of the public submissions (30 out of 64) supported the Council retaining the current level of Councillors, noting that of the 30 responses in favour of the current level, 23 supported Option 1, 5 supported Option 3 (retain 12 Councillors/no Ward System) and 2 provided alternative options which retained the current levels of councillor representation and proposed to:
  - Retain the four wards/12 Councillors and investigate a system of indigenous engagement; and
  - Retain the four wards/12 Councillors and increase Councillor representation levels in Coastal and North to 4 per ward and in the East and Town 2 per ward.
- 53% (34 out of 64) supported the Council reducing the Councillor representation levels, noting that 24 out of 64 supported Option 2 (reduction to 8 Councillors), 2 supported Option 4 (10 Councillors/no Ward System), 5 supported Option 5 (8 councillors/no Ward System) and 3 other options suggested by the community proposed a reduction to the number of Councillors:
  - Remove wards and reduce Councillors to 5;
  - Retain 4 wards and reduce Councillors to 10; and
  - Retain 4 wards but reduce Councillors to Town and East to 2 per ward (overall 10 Councillors).
- 81% (52 out of 64) supported retaining the Ward System.

## Options

The Local Government Advisory Board considers that the ratio of councillors to electors is the most relevant determining factor in undertaking a ward review. The options presented in the discussion paper, and as assessed in this Report, sets out the approach for achieving a balanced representation across the ward system and explores options for the retention or reduction to Councillor representation levels.

## Ward System (Options 1 and 2)

Options 1 and 2 propose to retain the current four Ward System, noting a boundary adjustment is required for both options due to the current ratios. Option 1 retains the same number of Councillors and Option 2 proposes a reduction to the number of Councillors.

It should be noted that the current Ward boundaries for the most part, do not align with physical and topographical features, such as the Peel Inlet and Dawesville Channel, Old Coast Road/Mandurah Road, and Pinjarra Road. Further, current Ward boundaries divide a number of localities. For example, Greenfields is represented by both North and East Wards, Dudley Park is represented by both East and Town Wards, and Mandurah is represented by North, East and Town Wards.

Whilst it is preferable that any future amendments to Ward boundaries do not dissect suburbs, this has not been fully achieved in this Ward Review, however the City has attempted, where available, to use main roads to define the boundaries.

A Ward system divides the local government district into Wards with Councillors elected from each Ward and representing the electors in that Ward.

The **advantages** of a ward system may include:

- Councillors may be more accessible to electors of the Ward they represent.
- Different sectors of the community can be represented ensuring a good spread of representation and interests amongst elected members.
- There is potentially more opportunity for elected members to have a greater knowledge and interest in the issues in their ward.
- It may be easier for a candidate to be elected if they only need to canvass one ward.

The **disadvantages** of a ward system may include:

- Elected members can become too focused on their wards and less focused on the affairs of other wards and the whole local government.
- An unhealthy competition for resources can develop where electors in each ward come to expect the services and facilities provided in other wards, whether they are appropriate or not.
- The community and elected members may regard the local government in terms of wards rather than as a whole community.
- Ward boundaries may appear to be placed arbitrarily and may not reflect the social interaction and communities of interest of the community.
- Balanced representation across the local government may be difficult to achieve, particularly if a local government has highly populated urban areas and sparsely populated rural areas.

## Reduction in Councillor Representation

The ideal number of Councillors for a local government is determined independently by each local government. The City of Mandurah Council currently has 12 Councillors, and a popularly elected Mayor.

Options 2, 4 and 5 propose a reduction in the number of Elected Members.

The **advantages** of a reduction in the number of elected members may include the following:

- The decision-making process may be more effective and efficient if the number of elected members is reduced.
- Cost efficiencies for the City and ratepayers, saving approximately \$42,000<sup>7</sup> per Councillor per annum.
- Fewer elected members are more readily identifiable to the community.
- Fewer positions on Council may lead to greater interest in elections with contested elections and those elected obtaining a greater level of support from the community.

The **disadvantages** of a reduction in the number of elected members may include the following:

- A smaller number of elected members may result in an increased workload for incumbent members and may reduce efficiency and effectiveness.
- There is the potential for dominance in the Council by a particular interest group.
- A reduction in the number of elected members may limit the diversity of interests of Council.
- Opportunities for community participation in Council's affairs may be reduced if there are fewer elected members for the community to contact.

The options are further explained below.

### Option 1 – Four Wards, 12 Councillors

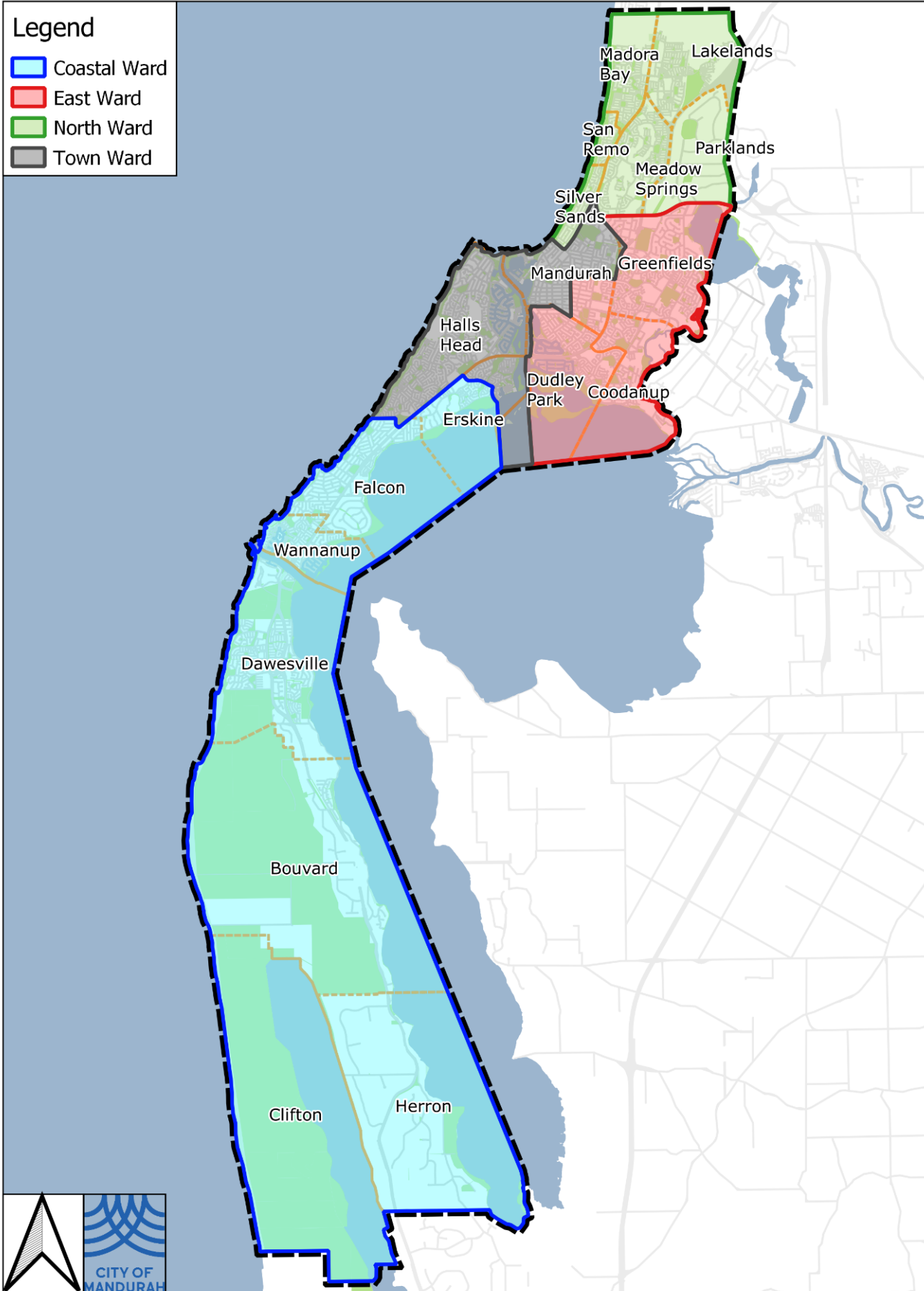
**Option 1 is the recommended option.**

#### Option 1 Overview

- 12 Councillors
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio

<sup>7</sup> 2022/23 Councillor Sitting Fee \$32,470; ICT Allowance \$3,500; Training Allocation \$4,000; Home Office \$125; Clothing \$500; Mileage/travel \$1,405

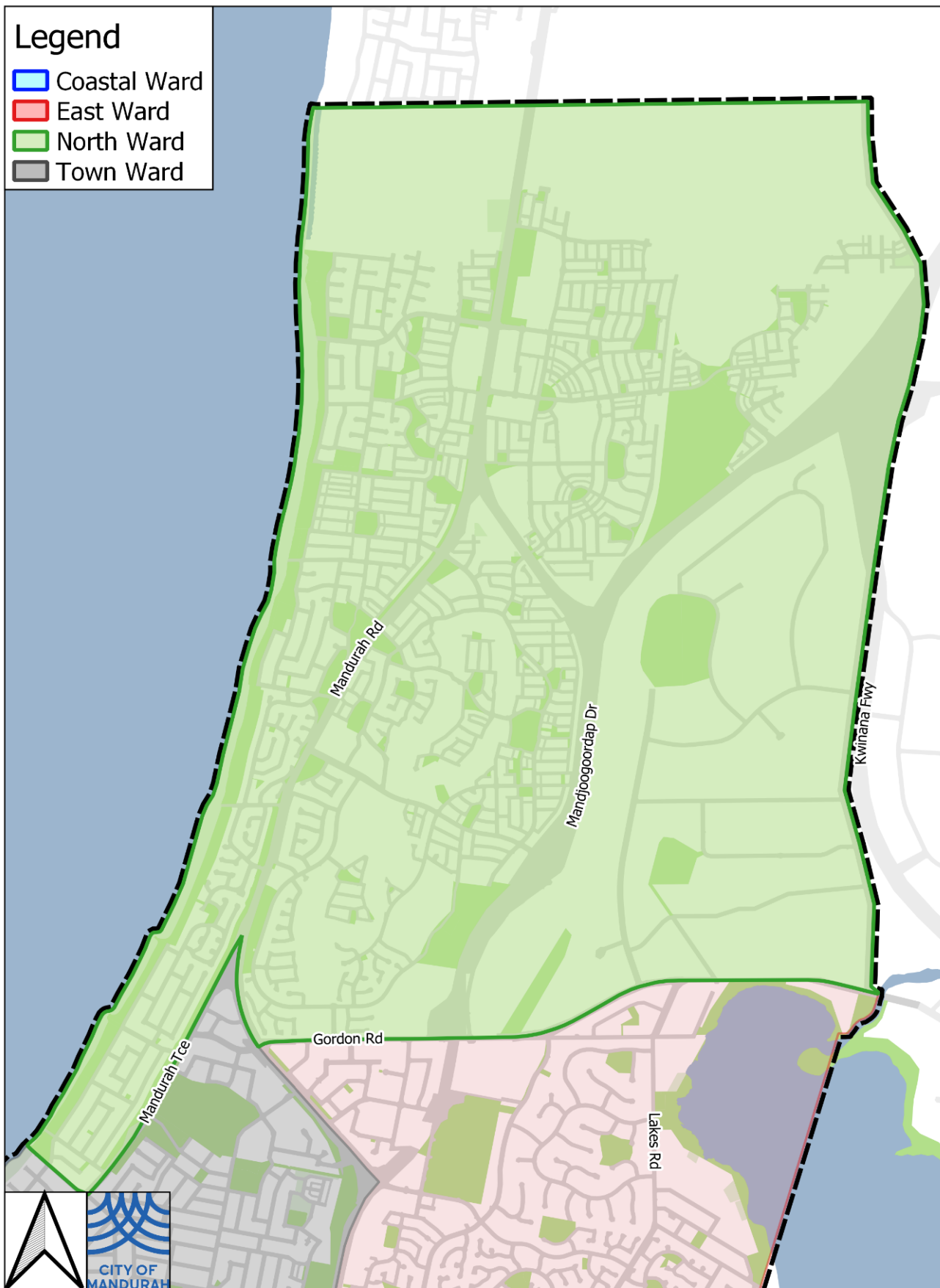
**Option 1: District Ward Maps**



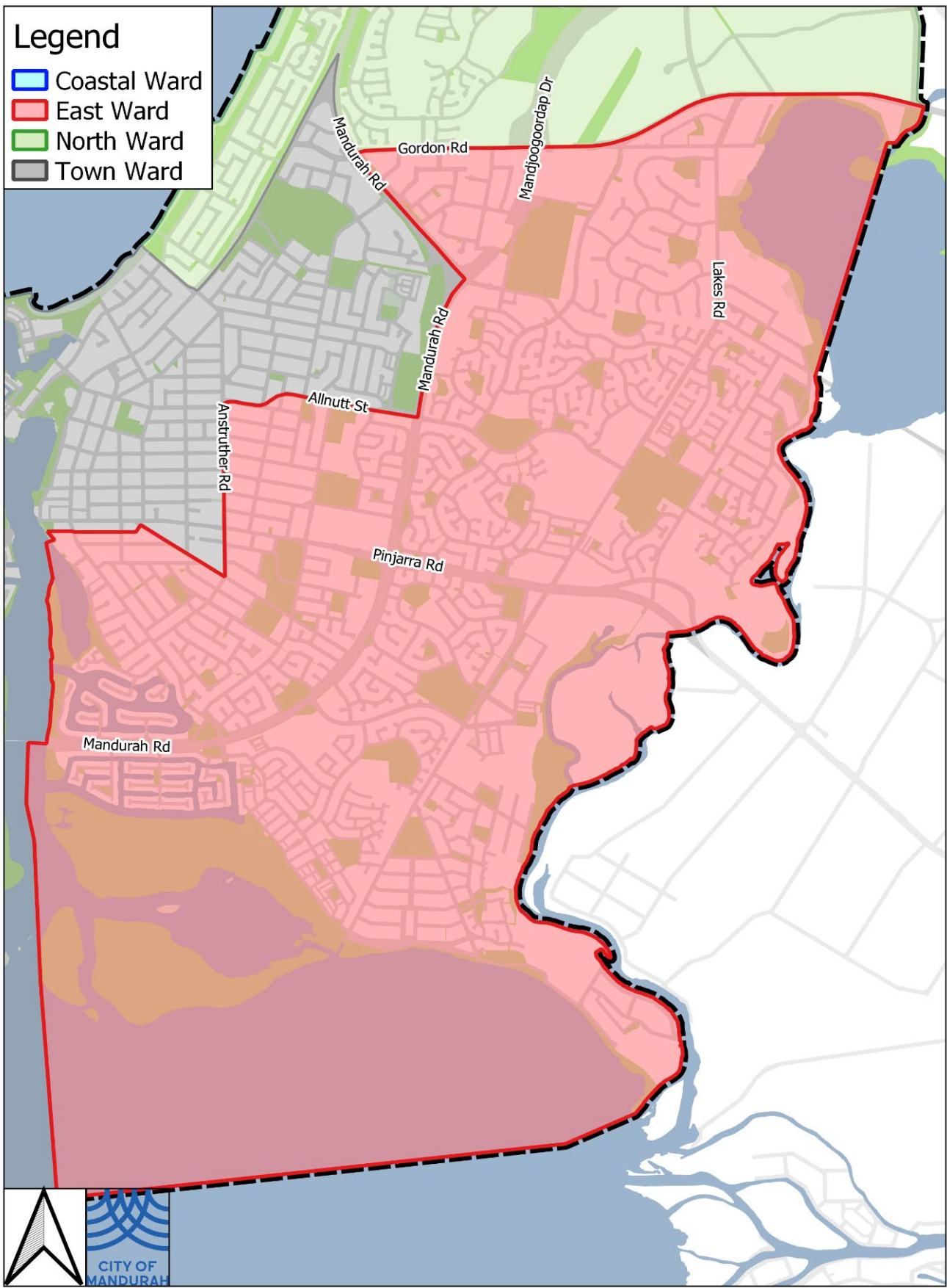
**Option 1 - North Ward Map**

**Legend**

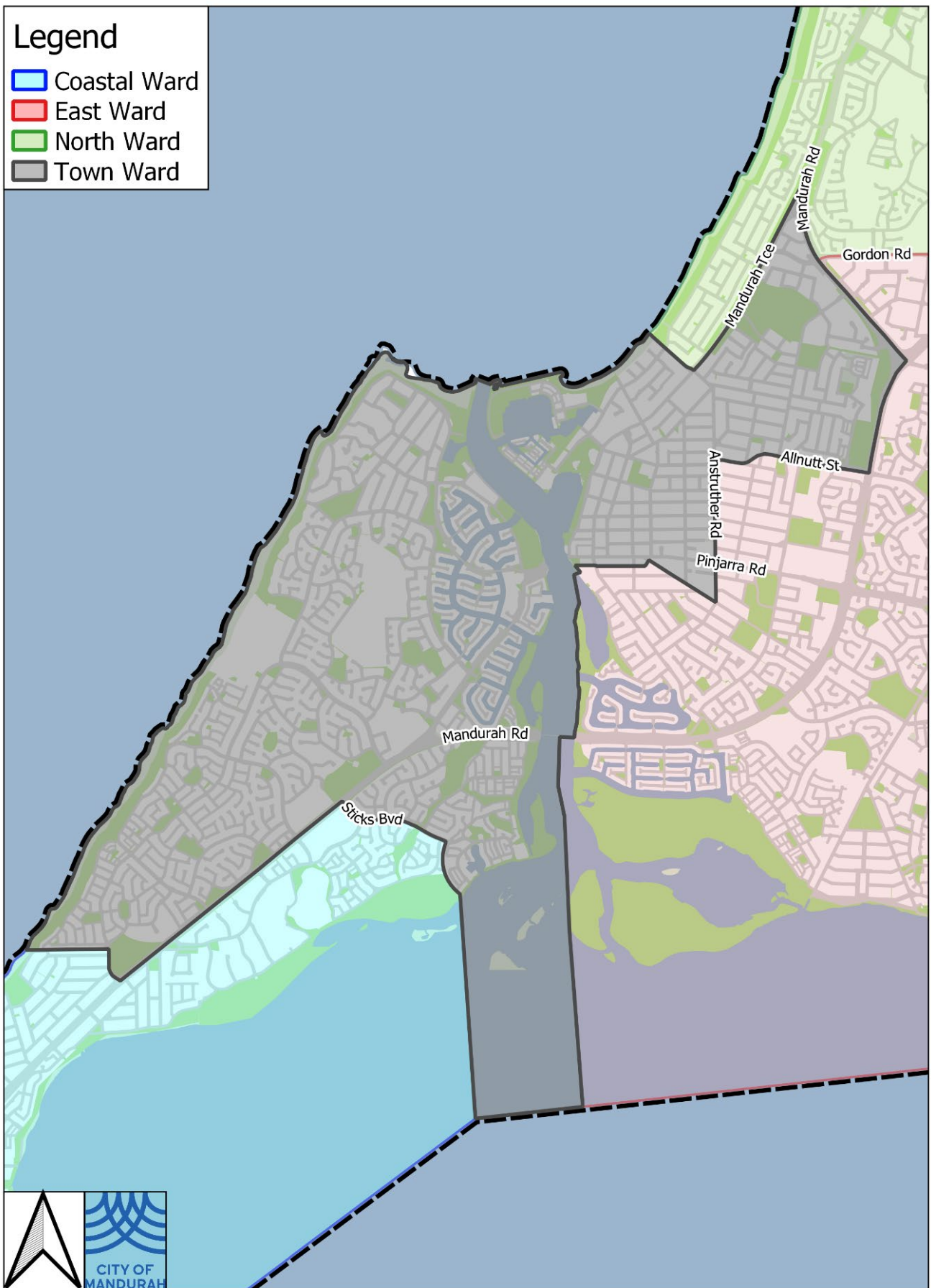
- Coastal Ward
- East Ward
- North Ward
- Town Ward



**Option 1 - East Ward Map**



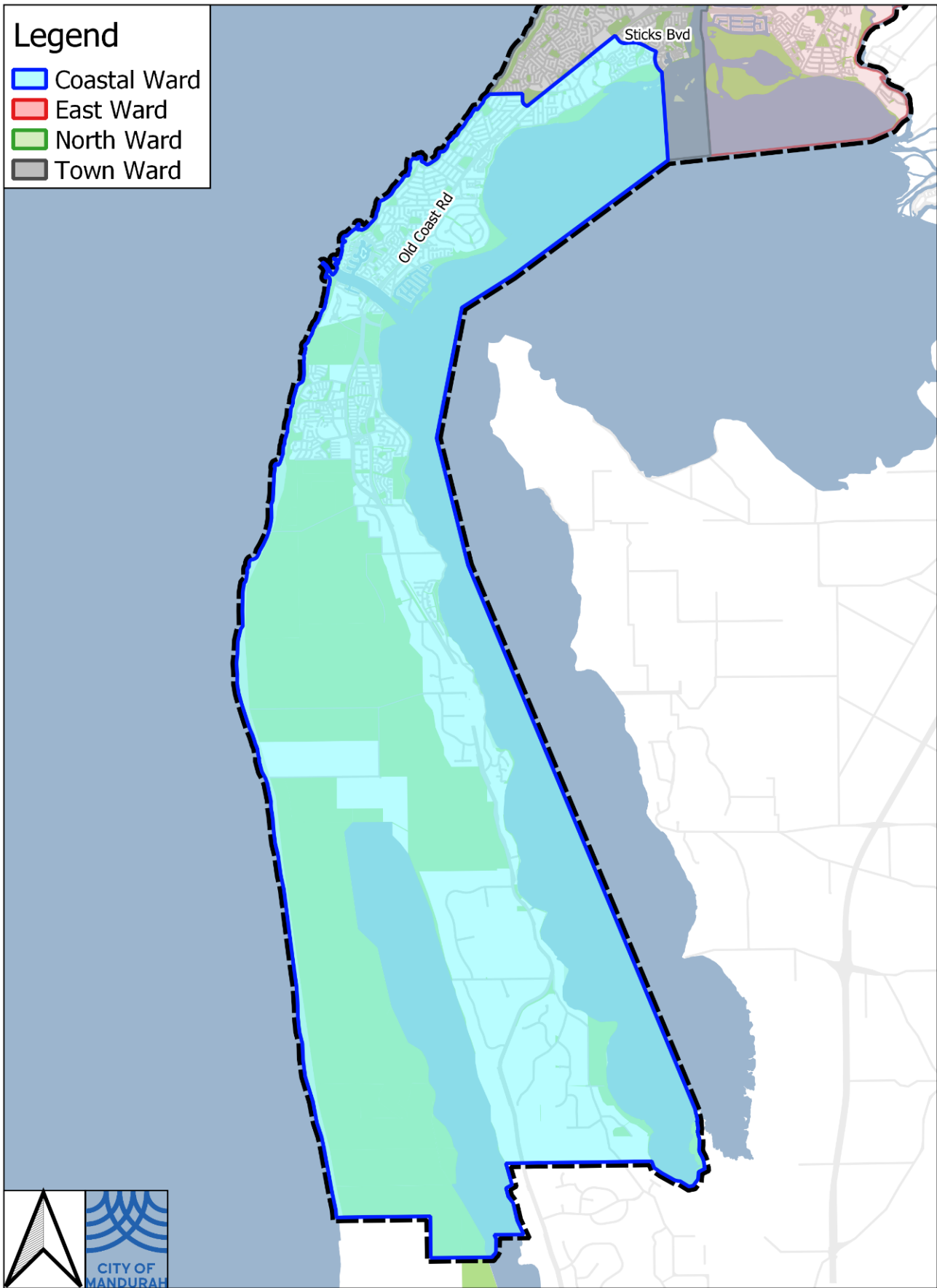
**Option 1 - Town Ward Maps**



**Option 1 - Coastal Ward Maps**

**Legend**

- Coastal Ward
- East Ward
- North Ward
- Town Ward



<b>Option 1: Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	3	5,618	-0.29%
East Ward	17,489	3	5,830	-4.07%
North Ward	15,099	3	5,033	10.15%
Town Ward	17,779	3	5,926	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>12</b>	<b>5,602</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option 1 Assessment Factors section below.

### Option 1 Assessment Factors

<b>Physical and topographic features</b>	<ul style="list-style-type: none"> <li>Adjustment to the East Ward boundary will align, at the Northern and Western sides, to main roads of Gordon Road and Mandurah Road. This adjustment will result in the suburb of Greenfields forming part of East Ward. An additional boundary adjustment will result in the whole suburb of Dudley Park forming part of the East Ward.</li> <li>North Ward boundary will align, at the southern end to Gordon Road and Mandurah Road. This adjustment will place the northern portion of Mandurah in the Town Ward and the southern component of Greenfields in the East Ward. This adjustment will reduce the suburbs in the North Ward from eight to six to include Silver Sands, San Remo, Meadow Springs, Parklands, Madora Bay and Lakelands.</li> <li>Town Ward boundary at the northern end will align to Mandurah Road and Mandurah Terrace resulting in the Mandurah Train station forming part of the Town Ward boundary.</li> <li>The northern end of the Coastal Ward boundary will align with the existing suburb boundary of Halls Head of the Western side and a new boundary of the Eastern side of Sticks Boulevard (Erskine).</li> </ul>
<b>Demographic trends</b>	<ul style="list-style-type: none"> <li>East Ward population is expected to experience slow growth and low potential for expansion in the coming years and any growth is unlikely to impact on the ratios.</li> <li>Madora Bay North, Lakelands East and Ocean Hill District plans within North Ward is expected to be the largest growth areas which the population forecast to increase by approximately 4,650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years.</li> <li>Coastal Ward's population forecast is expected to increase through residential developments in Florida and Melros with a potential increase in approximately 500 dwellings accommodating an additional 1,400 new residents over the next five years.</li> <li>The Mandurah City Centre precinct which includes the suburb of Mandurah has been identified as a significant growth area. It is anticipated through this regeneration and redevelopment of the inner Mandurah area, approximately 8,455 new dwellings will be created,</li> </ul>

	however this increase will unlikely impact on this ward review and could take decades to be realised.
<b>Economic factors</b>	<ul style="list-style-type: none"> <li>• Due to the close proximity to the Town Ward, a portion of the northern end of Erskine, which includes the Boundary Island Brewery would form part of the Town Ward.</li> <li>• The southern end of Mandurah, located between Mandurah Terrace, Mandurah Road and Allnutt Street (currently in North Ward) contains commercial, residential and transport (Mandurah Train Station). It is proposed that these areas form part of the Town Ward. This area is in close proximity to the City Centre.</li> </ul>
<b>Community of interest</b>	<ul style="list-style-type: none"> <li>• The boundary adjustment will result in the Murdoch University Mandurah Campus forming part of the East Ward (currently North Ward). There are clear synergies with the University Campus specialises in health courses including Nursing and postgraduate Counselling-Creative Arts Therapies. Bortolo Pavilion, Greenfields will also form part of the East Ward. Foundation Christian College would form part of East Ward (currently North Ward).</li> <li>• North Mandurah Primary School and Mandurah High School would form part of Town Ward (currently North Ward).</li> <li>• There are no other significant impacts to the other boundary adjustments.</li> </ul>

## Recommendation

**Option 1 is the recommended option. Option 1 retains the current four ward system and 12 Councillors and provides for a boundary adjustment.**

A summary of the recommendation is below:

### Retaining the ward system

The District of Mandurah covers 173 square kilometres and is 50km long and stretches from Madora Bay and Lakelands in the north to Herron and Clifton in the south. The need to maintain relevance with a large geographical boundary may place a burden on councillors when fulfilling their duties to the community. The current four Ward System enables Councillors to represent their Wards and develop an understanding of local issues within their geographic Ward area. Notwithstanding section 2.10 of the Act requires Councillors to represent the interests of electors, ratepayers and residents in the district, not just their particular ward.

The community consultation process strongly supported a ward structure similar to that which already exists, with 81% supporting the Ward System.

The **advantage** of a ward system includes:

- Councillors may be more accessible to electors of the Ward they represent.
- Different sectors of the community can be represented ensuring a good spread of representation and interests amongst elected members.
- There is potentially more opportunity for elected members to have a greater knowledge and interest in the issues in their ward.

- It may be easier for a candidate to be elected if they only need to canvass one ward.

### **Retaining 12 Councillors**

47% of the public submissions (30 out of 64) supported the Council retaining the current level of Councillors. This was marginally less than the response to reduce Councillor representation level which attributed to 53% (34 out of 64) of the submissions.

The **disadvantages** of reducing the number of elected members include:

- A smaller number of elected members may result in an increased workload for incumbent members and may reduce efficiency and effectiveness.
- There is the potential for dominance in the Council by a particular interest group.
- A reduction in the number of elected members may limit the diversity of interests of Council.
- Opportunities for community participation in Council's affairs may be reduced if there are fewer elected members for the community to contact.

As the City experiences growth into the future, Option 1 presents a more desirable Councillor to Elector Ratio of 1:5,602, as opposed to Option 2 of 1:8,403.

### **Boundary Adjustment**

As significant growth is forecasted for the North Ward a ratio marginally greater than 10% (10.15%) is proposed for this Ward. Refer to Option 1 Assessment Factors for detailed information supporting the adjustment.

## **Option 2 – Four wards, 8 Councillors**

**It is recommended that Option 2 be eliminated from further consideration.**

### **Option 2 Overview**

- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 (reducing North and Coastal to a total of two councillors between 2023-2025 and only one seat at the 2023 election is vacant) and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8 (reducing the East Ward and Town Ward to a total of two councillors and only one seat at the 2025 election is vacant).
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio – as per Option 1 Ward Maps

<b>Option 2 - Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	2	8,428	-0.29%
East Ward	17,489	2	8,745	-4.07%
North Ward	15,099	2	7,550	10.15%
Town Ward	17,779	2	8,890	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>8</b>	<b>8,403</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option 2 Assessment Factors section below.

### Option 2 Assessment Factors

Refer to Option 1 Assessment Factors.

### Recommendation

**It is recommended that Option 2 be eliminated from further consideration.**

Whilst the community responses for a reduction of Councillors was marginally higher for Option 2, this is not the recommended Option. A reduction to the Councillor representation levels may impact on the Council's ability to adequately represent the District of Mandurah during a period of forecasted growth expected over the next five to ten years.

## No Ward Systems (Options 3 – 5)

A no Ward System provides for all Councillors to be elected by all constituents. These Councillors represent all electors across the entire local government district.

The **advantages** of a no ward system may include:

- Elected members are elected by the whole community not just a section of it. Knowledge and interest in all areas of the Council's affairs would result in broadening the views beyond the immediate concerns of those in a ward.
- Members of the community who want to approach an elected member can speak to any elected member.
- Social networks and communities of interest are often spread across a local government and elected members may have a broader overview and understanding of these.
- Elected members can use their specialty skills and knowledge for the benefit of the whole local government.
- There is balanced representation with each elected member representing the whole community.

- The election process is much simpler for the community to understand and for the council to administer.

The **disadvantages** of a no ward system may include:

- Electors may feel that they are not adequately represented if they don't have an affinity with any of the elected members.
- Elected members living in a certain area may have a greater affinity and understanding of the issues specific to that area.
- There is potential for an interest group to dominate the Council.
- Elected members may feel overwhelmed by having to represent all electors and may not have the time or opportunity to understand and represent all the issues.
- It may be more difficult and costly for candidates to be elected if they need to canvass the whole local government area.

### Recommendation

**It is recommended that Options 3, 4 and 5 be eliminated from further consideration.**

Based on the feedback from the community, the majority of the submissions (81%) support the current ward system.

## Reduction in Councillor Representation

[As outlined above.](#)

### Option 3 – No wards, 12 Councillors

**It is recommended that Option 3 be eliminated from further consideration.**

#### Option 3 Overview

- 12 Councillors
- No Wards

#### Option 3 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	12	1:5,602

### Option 4 – No wards, 10 Councillors

**It is recommended that Option 4 be eliminated from further consideration.**

### Option 4 Overview

- 10 Councillors
- 10 Councillors with no transition period, resulting in 10 councillors at the 2023 Local Government Election
- No Wards

#### Option 4 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	10	1:6,722

### Option 5 – No Wards, 8 Councillors

It is recommended that Option 5 be eliminated from further consideration.

### Option 5 Overview

- 8 Councillors
- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8.
- No Wards

#### Option 5 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	8	1:8,403

### Option 3, 4 and 5 Assessment Factors

The assessment factors – community of interest, physical and topographic features, demographic trends and economic factors have not been addressed for Options 3 – 5 as each Councillor would represent the entire Mandurah district, rather than only one Ward.

## Recommended Option

At the Council Meeting of 24 January 2023 Council recommended the following:

**That Council approve Option 1: Four Wards, 12 Councillors, Boundary Adjustment**

**\*In accordance with clause 9 of Schedule 2.2 of the *Local Government Act 1995*, Council proposes to the Local Government Advisory Board that:**

1. An order be made under section 2.2(1)(c) of the *Local Government Act 1995* to change the ward boundaries of the City of Mandurah as detailed in *Attachment 2.3*.
2. No change occurs to the councillor representation levels for the City's wards and that all councillors will continue to represent their respective wards and that their terms continue in line with their relevant Local Government Election result.

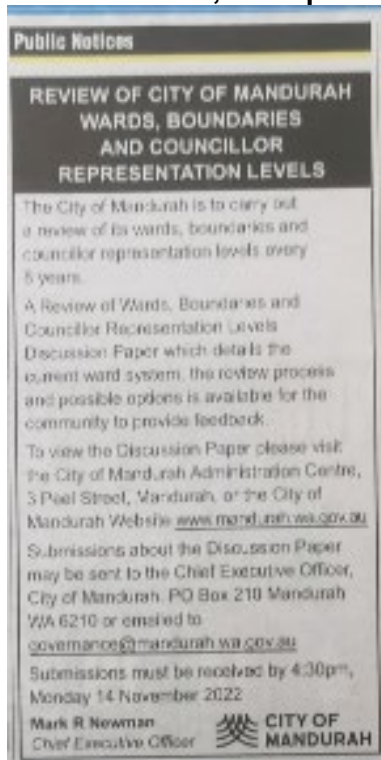
- 3. Requests the Chief Executive Officer to forward this resolution, the City of Mandurah Final Report as detailed in Attachment 2.3, Attachments 2.1 and 2.2 to the Local Government Advisory Board for its consideration.**

## Reference

- Report 2 Review of Wards, Boundaries and Councillor Representation Levels Council Minute (XXXXXX)
- Minute Number G.16/9/2022, 27 September 2022, Report 9 Review of Wards, Boundaries and Councillor Representation Levels Council,
- Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (released)
- Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels
- Survey Submission Form, Review of Wards, Boundaries and Councillor Representation Levels
- Public Notice, social media and community engagement

## Public Notice, social media and community consultation

### Mandurah Mail, 29 September 2022, Public Notice



### City of Mandurah Website, 29 September 2022



Live Explore Community Learn Business Council

Home → Explore → Whats On → News → Review of City of Mandurah wards boundaries and councillor representation levels

# Review of City of Mandurah wards, boundaries and councillor representation levels

PUBLIC NOTICE

FOR: ALL

🕒 Thursday, 29 September 2022

The City of Mandurah is to carry out a review of its wards, boundaries and councillor representation levels every 8 years.

A Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper which details the current ward system, the review process and possible options is available for the community to provide feedback.

To view the Discussion Paper please visit the City of Mandurah Administration Centre, 3 Peel Street, Mandurah, or the City of Mandurah Website [www.mandurah.wa.gov.au](http://www.mandurah.wa.gov.au)

Submissions about the Discussion Paper may be sent to the Chief Executive Officer:

City of Mandurah  
PO Box 210  
Mandurah WA 6210

or emailed to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au)

Submissions must be received by 4:30pm, Monday 14 November 2022

**Mark R Newman**  
Chief Executive Officer

Share



# City of Mandurah, Mandurah Matters Campaign, Review of Wards, Boundaries and Councillors Representation Levels 2022



Home / Review of Wards, Boundaries and Councillor Representation Levels 2022

## Review of Wards, Boundaries and Councillor Representation Levels 2022



At the Council Meeting 27 September 2022, the City of Mandurah resolved to undertake a review of its Ward system to comply with the requirements of the Local Government Act 1995 (the Act).

Schedule 2.2 of the Act requires local governments with Wards to carry out reviews of their Ward boundaries and the number of Councillors for each Ward from time to time, so that no more than eight years elapse between successive reviews.

Council has developed a [Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper](#) which details the current ward system, the review process and possible options is available for the community to provide feedback.

Have Your Say Mandurah

Public submissions closed on Monday 14 November 2022. Thank you to everyone who submitted feedback.

### Ward Review Submission

#### Ward Review Submission

The City of Mandurah invites the community to consider the [Review of Wards, Boundaries and Councillor Representation Level Discussion Paper](#) which looks at the current ward system and councillor representation levels and possible options for change.

This Discussion Paper outlines five options which have been developed to encourage discussion and input from the community. It should be noted that the options presented do not represent all possible options, and through this Discussion Paper the City is seeking input from the community on the options set out within, or suggestions for an alternative.

You need to be signed in to take this survey

[SIGN IN](#) [REGISTER](#)

Page last updated: 17 Nov 2022, 03:02 PM

### Review Documents

- Ward Review Discussion Paper.pdf (5.09 MB) (pdf)
- Current City of Mandurah Ward Map - Community Consultation.pdf (1.1 MB) (pdf)
- Proposed Ward Boundary Maps - Option 1 & 2 - Public consultation.pdf (2.82 MB) (pdf)
- Survey Submission Form - Hard copy.docx (221 KB) (docx)

- Council resolved to undertake a review of the ward, boundaries and Councillor representation levels**  
Meeting held Tuesday 27 September 2022
- Public Consultation Opens Thursday 29 September**  
Public consultation is open for submissions.
- Sunday 16 October - Public Consultation at the Wearable Art Festival**  
Please come along and discuss the review, ask questions and complete the survey.
- Public Consultation Period Closes - 14 November 2022**  
Closing at 4.30pm
- Final report**  
The final outcomes of the consultation are reported to Council so that a recommendation may be made to the Local Government Advisory Board.
- Implementation of Ministers decision before the 2023 October Election**

## Social Media Posts

**City of Mandurah**  
Published by Brandwatch · 9 November 2022

Mandurah has come a long way since becoming a city in 1990... From a quiet fishing town, to WA's largest city outside of the Perth metro area. 🇦🇺💙


We are reviewing the existing Ward boundaries & Councillor representation to ensure that it reflects Mandurah's growth & the communities needs.

There are currently 4 Wards represented by 12 Councillors & a popularly elected Mayor. You can have your say on the following options as part of the review:

- 4 wards, 12 OR 8 Councillors & adjusted boundaries
- No wards, 12, 10 OR 8 Councillors representing whole community

✓ Have your say before 14 November here <https://fal.cn/3trkQ>

■ Community members captured at our epic Kanyana Weekend event in 2021



**City of Mandurah**  
Published by Brandwatch · 23 October 2022

Hey Mandurah, have your say on the current area Wards, boundaries & Councillor representation 🇦🇺👉 <https://fal.cn/3sVUM>


Mandurah's come a long way since becoming a city in 1990 & with this growth we're reviewing the existing ward boundaries & number of Councillors representing our community. 🇦🇺💙

At the moment we have 4 Wards, made up of a Mayor & 12 Councillors. They provide leadership to the community & help deliver on the shared vision for Mandurah.

Have your say before November 14 on the following options:

- 4 Wards, 12 Councillors & adjusted boundaries
- 4 Wards, 8 Councillors & adjusted boundaries
- No Wards, 12 Councillors representing whole community
- No Wards, 10 Councillors representing whole community
- No Wards, 8 Councillors representing whole community

✓ Find out more & have your say at <https://fal.cn/3sV8u>



Content performance 1 Filters

DATE	POSTS	REACH	NEGATIVE FEEDBACK	SHARES	CLICKS	ENGAGEMENTS
	2	6.72K	2	4	225	56
9 Nov 7:33 AM	 Mandurah has come a long way since becoming a city... City of Mandurah ORG. EXCELLENCE + 1 more	3.5K	1	3	46	26
23 Oct 1:49 PM	 Hey Mandurah, have your say on the current area War... City of Mandurah ward review	3.2K	1	1	179	30

## Newspaper advertisement

# Hey Mandurah, have your say!

## City of Mandurah Wards, Boundaries & Councillor representation.

Mandurah has come a long way since becoming a city in 1990, and with this growth and changes over time we are reviewing the existing Ward boundaries and number of Councillors representing our community.

There are currently four Wards represented by twelve Councillors and a popularly elected Mayor. The Mayor and Councillors provide leadership to the community and help deliver on the shared vision for Mandurah.

Your input will ensure that the Ward system and Councillor representation levels best suit Mandurah and the community.

See more details on the review at [www.mandurahmatters.com.au](http://www.mandurahmatters.com.au)

**Have your say on the following options or make your own suggestion:**

1. Four Wards, 12 Councillors and adjusted boundaries
2. Four Wards, 8 Councillors and adjusted boundaries
3. No Wards, 12 Councillors representing whole community
4. No Wards, 10 Councillors representing whole community
5. No Wards, 8 Councillors representing whole community

Submissions close at 4.30pm, Monday 14 November, 2022 and can be made by:



Online survey



Email to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au)



Deliver in person to the City of Mandurah Administration Building (3 Peel St)

Scan me for details or to complete survey



*Please note, it is a requirement of the Local Government Act 1995 that local governments with Wards must carry out reviews of Ward boundaries and the number of Councillors for each ward, every eight years.*



## Community Engagement

Ward Review Information Stand, City of Mandurah Arts Festival, Saturday 16 October 2022



## Survey Submission Form

The City of Mandurah invites the community to consider the [Review of Wards, Boundaries and Councillor Representation Level Discussion Paper](#) which looks at the current ward system and councillor representation levels and possible options for change.

The Discussion Paper outlines five options which have been developed to encourage discussion and input from the community. It should be noted that the options presented do not represent all possible options, and through this Discussion Paper the City is seeking input from the community on the options set out within, or suggestions for an alternative.

The five options outlined in the Discussion Paper are:

- Option 1 – Four Wards, 12 Councillors (boundary adjustment)
- Option 2 – Four Wards, 8 Councillors (boundary adjustment)
- Option 3 – No Wards, 12 Councillors
- Option 4 – No Wards, 10 Councillors
- Option 5 – No Wards, 8 Councillors

Please complete your submission and return to the City of Mandurah:

- Via email to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au); or
- hand delivered to the City of Mandurah Administration Building located at 3 Peel St, Mandurah; or
- posted to PO Box 210, Mandurah, WA 6210.

Submissions must be received by 4:30pm, Monday 14 November 2022.

## Submission

Your Contact Details			
Name:		Last Name:	
Address:			
Email:			
If you are submitting on behalf of an resident's association:			
Name of the association:			
Which ward do you current reside in or represent?			
<input type="checkbox"/> Coastal	<input type="checkbox"/> East	<input type="checkbox"/> North	<input type="checkbox"/> Town

**Please review the Discussion Paper prior to completing the survey.**

Survey Questions
<b>Question 1: Please rank the options in order of preference:</b>

<b>Option 1:</b> Four Wards, 12 Councillors (boundary adjustment)		Please number from 1 to 6. (1 being your most preferred option and 6 being your least preferred)
<b>Option 2:</b> Four Wards, 8 Councillors (boundary adjustment)		
<b>Option 3:</b> No Wards, 12 Councillors		
<b>Option 4:</b> No Wards, 10 Councillors		
<b>Option 5:</b> No Wards, 8 Councillors		
<b>Option 6:</b> New suggestion		
<i>Please provide comments as to why this is your preferred ranking and/or details of your new suggestion (option 6):</i>		
<b>The following questions are about the proposed boundary adjustments – Options 1 &amp; 2</b> Options 1 & 2 sets out the proposed boundary adjustments to balance the representation levels of councillors to electors between wards. Proposed wards maps are included in the discussion paper for your reference		
<b>Question 2:</b> Do you support the proposed boundary adjustment as detailed in the proposed ward maps for option 1 and 2?		
<input type="checkbox"/> YES		<input type="checkbox"/> NO
<b>Question 3:</b> Do you have any comments or alternative suggestions for how the City might structure its boundaries and why?		
<b>The following question is in relation to Councillor Representation Levels. The City is currently represented by 12 Councillors and a Mayor.</b>		
<b>Question 4:</b> Do you support: <i>(Please choose)</i>		
<input type="checkbox"/>	<b>Increased level of councillor representation</b>	
<input type="checkbox"/>	<b>Decreased level of councillor representation</b>	
<input type="checkbox"/>	<b>Councillor representation to remain the same</b>	
<i>Please state your reason why:</i>		
<b>Question 5:</b> In the past 12 months have you contacted a Councillor about a local matter?		
<input type="checkbox"/> YES	<input type="checkbox"/> NO	<input type="checkbox"/> Not sure
<b>Question 6:</b> <i>If answered yes to question:</i> Did the Councillor represent the Ward that you live in?		
<input type="checkbox"/>	I contacted my local Ward Councillor	<input type="checkbox"/>
		I contacted Councillors both in my Ward and outside

<input type="checkbox"/>	I contacted a Councillor outside of my Ward	<input type="checkbox"/>	I don't know
<b>The following question is in relation to the ward system.</b>			
<b>Question 7:</b> Do you support maintain the current 4 Ward System:			
<input type="checkbox"/> YES		<input type="checkbox"/> NO	
<i>Please state your reason why:</i>			
<b>Question 8:</b> What are the <b>advantages</b> of a Ward System? Choose which applies:			
<input type="checkbox"/>	Councillors are more accessible to me (e.g. I know who to contact in my Ward when I have a matter to raise)		
<input type="checkbox"/>	Councillors in my Ward have a greater knowledge of the community they represent		
<input type="checkbox"/>	Councillors in my Ward understand the challenges and issues associated with my Ward		
<i>Other Comments:</i>			
<b>Question 9:</b> What are the <b>disadvantages</b> of a Ward System? Choose which applies:			
<input type="checkbox"/>	Councillors may become too focused on their Wards and less focused on the affairs of the City as a whole		
<input type="checkbox"/>	Councillors may compete for their Wards, resulting in an unfair distribution of services and facilities		
<input type="checkbox"/>	The Wards do not reflect my community (ie suburb or community that I belong to)		
<i>Other Comments:</i>			
<b>Question 10:</b> Do you have any other feedback on the Ward Review?			
<i>Comments:</i>			



# Final Report

## Review of Wards, Boundaries and Councillor Representation Levels

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## Introduction

In accordance with the *Local Government Act 1995* (the Act), the City of Mandurah (the City) is reviewing its Ward system, Ward boundaries and Councillor representation levels across the City of Mandurah District. The purpose of the review is to evaluate the current ward and representation levels and consider other options to identify a Ward System that best reflects the characteristics of the City's community. The Final Report Review of Ward, Boundaries and Councillor Representation Levels (this Report) addresses these matters and considers the options to formulate a preferred option to the Local Government Advisory Board.

## Background

Under the *Local Government Act 1995*, the City is required to review its wards from time to time and at least every eight years. The current Ward system and its boundaries were last reviewed in 2014. Since 1992, the City has had four wards with 12 Councillors. The last ward review, conducted in 2014, resulted in no changes to the ward system or councillor representation levels.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City's electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

At its meeting held on 27 September 2022, Council adopted a Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper. Following Council adoption of the Discussion Paper, the City undertook a six-week local public notice process to inform the community of the proposed review and invite comments and submissions which will inform the review process.

## Community Consultation

The Discussion Paper Ward Review, Boundaries and Councillor Representation Levels was advertised for public comment for 46 days from 29 September 2022 to 14 November 2022 via the following methods:

- Local Public Notice
  - Website
  - Newspaper
  - Public Noticeboards
  - Social Media
- Online via the Mandurah Matters Website
- Emails to all Residents Associations
- Community Engagement
  - Information Stand at the Wearable Art Festival, Sunday 16 October 2022
  - Place Enrichment Strategy Community Workshops (information provided)
    - Greenfields Community Centre
    - Mandurah Aquatic and Recreation Centre

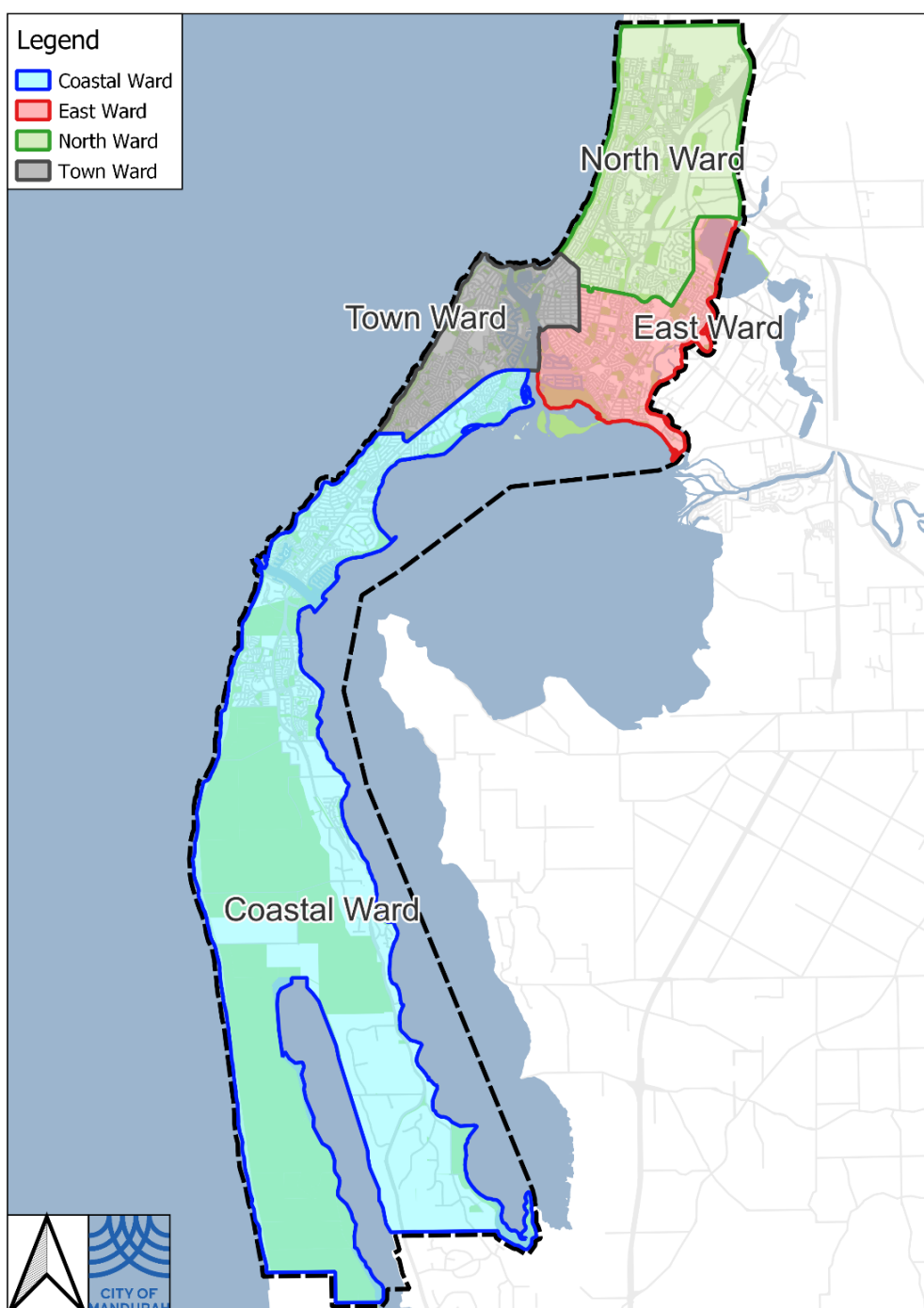
Through this engagement process the City received 64 submissions from members of the community.

## Current Ward and Councillor Representation

Since 1992, the City has had four Wards with 12 councillors. The last ward review, conducted in 2014, resulted in no changes to the Ward system or councillor representation levels. Due to the rapid population growth within the District, if the ward system remains, an adjustment to the Ward boundaries is required to ensure the ratio between councillor and elector remains within a deviation of plus or minus 10%.

The structure of the City of Mandurah Council currently consists of a Mayor, who is popularly elected by the City’s electors and 12 Councillors elected from four Wards, with three councillors representing each Ward.

A map depicting the **current** Ward boundaries is below:



## Assessment Factors

When considering changes to Ward boundaries and councillor representation levels, the Act specifies certain factors that must be taken into account as part of any review process, including:

- Physical and topographic features
- Demographic trends
- Economic factors
- Community of interest
- Ratio of Councillors to electors in the various Wards

Each of the above factors are addressed for the District of Mandurah as a whole and where relevant, addressed within the context of each option.

### Physical and Topographical features

*These may be natural or man-made features that will vary from area to area. Water features such as rivers and catchment boundaries may be relevant considerations. Coastal plain and foothills regions, parks and reserves may also be relevant as well as other man-made features, such as railway lines and freeways.*

#### City of Mandurah Response:

The District of Mandurah covers 173 square kilometres, is 50km long yet only 8km wide (at its widest point), and stretches from Madora Bay and Lakelands in the north to Herron and Clifton in the south. Mandurah's natural environment and visual landscape forms part of the District's Ward boundaries, including Peel-Harvey Estuary, Mandurah Estuary, Peel Inlet, the Indian Ocean and Yalgorup National Park. Significant physical built features include the Old Coast Road, Mandjoogoordap Drive, Pinjarra Road and Mandurah Road and key bridge infrastructure including Dawesville, Mandurah and Estuary bridges.

A summary of most significant physical and topographical features for each Ward is set out below:

#### Coastal Ward

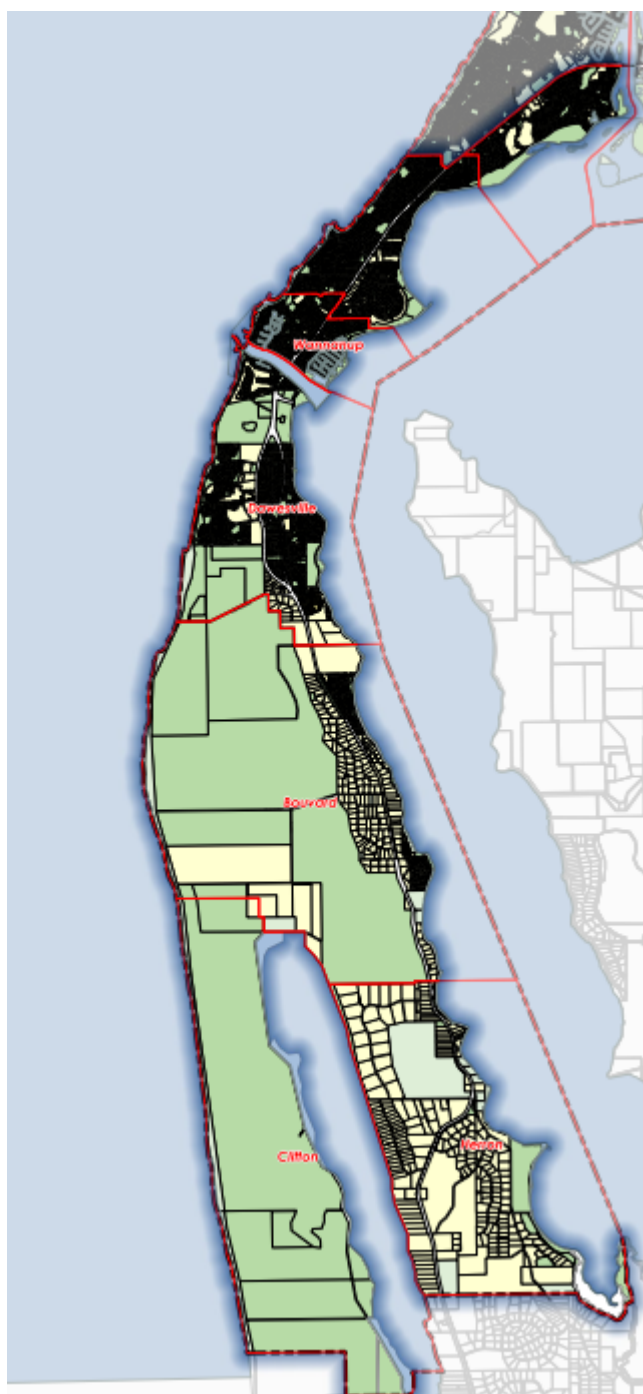
The Coastal Ward consists of seven suburbs which are located at the southern end of Mandurah, abutting the East and Town Ward Boundaries. The suburbs of Bouvard, Clifton and Herron are largely rural residential areas situated in the most southern end of the District. The Old Coast Road, the RAMSAR listed Peel-Harvey Estuary, Yalgorup National Park, Island Point, Tims Thicket Beach, Thrombolites and the Indian Ocean are some of the key features of these areas.

The suburb of Dawesville is located between the Peel-Harvey Estuary and the Indian Ocean south of the Dawesville Channel and east of the Old Coast Road. This includes Southport, which is part of the Port Bouvard canal development bordering the Dawesville Cut. Dawesville includes localities of Melros and Florida Beach, and several landmarks including Pyramids Beach, the Cut Golf Course, Caddadup Reserve, Dawesville Foreshore Reserve and Warrungup Spring Reserve.

Falcon locality spans the northern part of the Ward and the suburb is between the Indian Ocean to the west and the Peel-Harvey Estuary to the east, its southern boundary abutting Wannanup

and its northern boundary abutting Halls Head (Seascapes) and Erskine. Falcon includes Cox Bay, Falcon Bay, Novara Beach, Pleasant Grove Reserve.

Wannanup and Erskine share a boundary with Falcon. Wannanup is bounded by Falcon in the north, Peel Inlet in the east, the Dawesville Channel in the south and the Indian Ocean in the west. Some of the key features include Avalon Beach, North Port and East Port canals and Village Beach. Erskine is bounded by Old Coast Road and the Mandurah Bypass in the north, the Mandurah Estuary in the east, Peel Inlet in the south. Some of the most significant physical features of Erskine include Len Howard Conservation Park, Mandurah Quay Marina and Boundary Island.



**Image: Coastal Ward Boundary (current)**

## Town Ward

The Town Ward consists of three suburbs. Mandurah is bounded by the Indian Ocean, Henson Street and Mandurah Terrace in the north, Mandurah Road in the east, Boundary Road and near Pinjarra Road in the south and the Mandurah Estuary in the west. Some of the key features include the Mandurah Bridge, Kwillena Gabi Pool, Town Beach, Mandurah Ocean Marina and the Eastern Foreshore Reserve. The suburb of Mandurah is shared with the East and North Ward.

Halls Head is bounded by the Indian Ocean in the north and west, the Mandurah Estuary in the east and the Mandurah Bypass/Old Coast Road and a line north of Vanessa Road, Falcon in the south. A large suburb, Halls Head includes localities of Old Halls Head and Seascapes and several landmarks including Robert Point, Doddies Beach, Blue Bay Beach and Mandurah Country Club and Port Mandurah canals.

A small portion of Dudley Park is included in the Town Ward. Refer to East Ward below for the key physical and topographical features of the Dudley Park suburb.



**Image:** Town Ward Boundary (current)

## North Ward

The North Ward consists of eight suburbs.

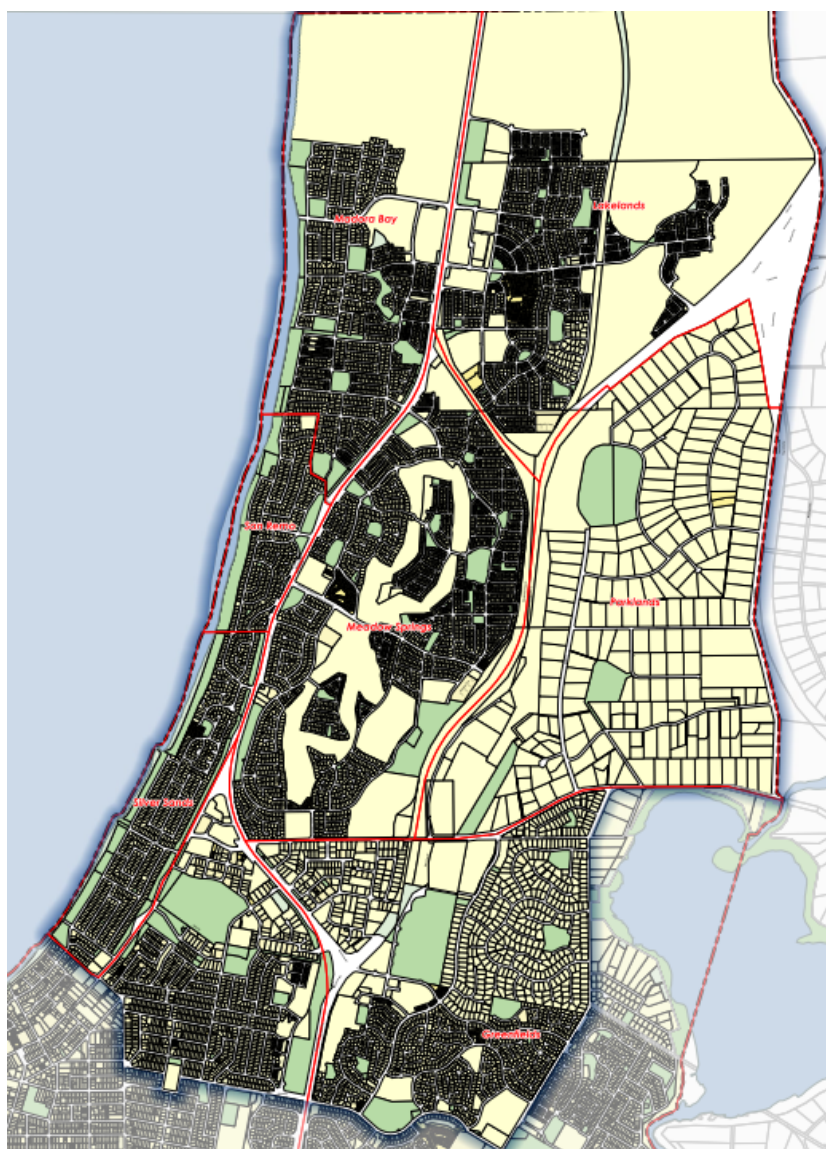
Silver Sands and San Remo are smaller beachside housing estates that consist of local parks and coastline. They are bounded by the Indian Ocean in the west and Mandurah Terrace/Mandurah Road in the east.

Parklands is bounded by Mandjoorgoordap Drive and Kwinana Freeway to the north, Stock Road to the east, Mandjoorgoordap Drive to the west and Gordon Road to the south. Parklands is home to Marlee Reserve, Lakes Lawn Cemetery and is a rural residential housing estate. Lakelands is bounded by the City of Rockingham boundary in the north, Mandjoorgoordap Drive in the east, suburb of Meadow Springs in the south and Mandurah Road in the west. Lakelands is home to Black Swan Lake, Paganoni Lake and wetlands.

Madora Bay is bounded by the City of Rockingham boundary in the north, Mandurah Road in the east, Karinga Road in the south and the Indian Ocean in the west. Madora Bay is home to beachside estate consisting of, local parks, reserves and coastline.

Meadow Springs is bounded by the Mandjoorgoordap Drive in the east, Gordon Road in the south and Mandurah Road in the west. This suburb includes Meadow Springs Golf and Country Club and Quarry Adventure Park.

Greenfields is bounded by Gordon Road/Lakes Road in the north, Mandurah Road in the west, Pinjarra Road in the south and Serpentine River in the east. The suburb includes Geogrup Lake Nature Reserve and Bortolo Park. Greenfields is shared with the East Ward.

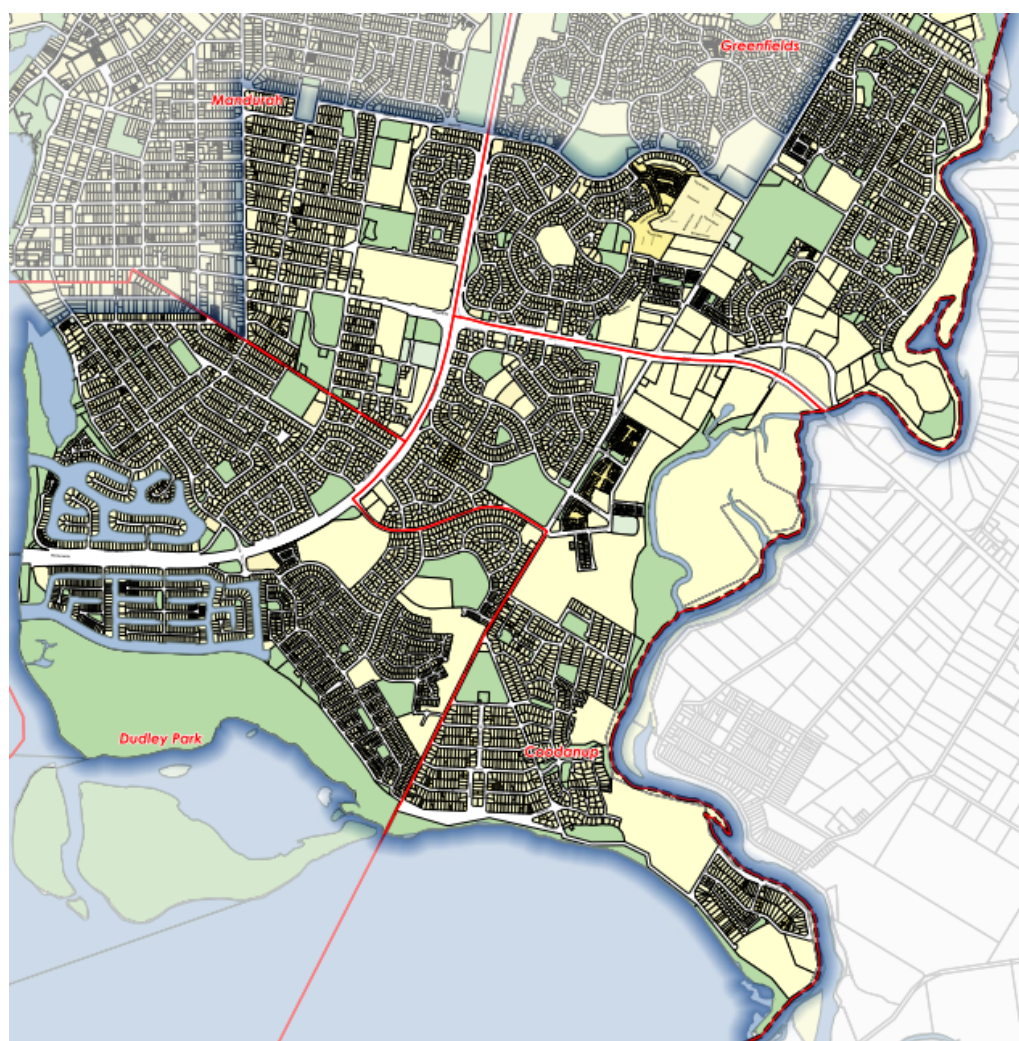


**Image: North Ward Boundary (current)**

## East Ward

In addition to the suburbs of Dudley Park, Greenfields and Mandurah which are shared with Town and North Ward, the suburb of Coodanup is bounded by Pinjarra Road in the north, the Serpentine River in the east, Peel Inlet in the south and by Wanjeep Street, Coodanup Drive and the Mandurah Bypass in the west. Some of the key features include Coodanup and Riverview Foreshore and Beacham Reserve.

Dudley Park is bounded by Pinjarra Road, Boundary Road, and Coodanup Drive in the north, Wanjeep Street in the east, Peel Inlet in the south and the Mandurah Estuary in the west. Features includes Soldiers Cove, Creery Wetlands, Samphire Cove Nature Reserve and Mariners Cove canals. A small portion of suburb of Dudley Park is located in the Town Ward.



**Image:** East Ward Boundary (**current**)

## Demographic Trends

*Several measurements of the characteristics of populations, such as population size, and its distribution by age, gender, occupation and location provide important demographic information. Current and projected population characteristics are relevant, as well as similarities and differences between areas within the local government.*

## City of Mandurah Response

Over the last two decades, Mandurah has experienced a rapid expansion in the size of its population, with annual growth of more than 3 per cent per annum between 2000 and 2020.

The City has a current population of 93,414<sup>1</sup>. It is anticipated that the population by 2036, will be 119,877<sup>2</sup>.

City of Mandurah	Forecasted Population
Year	2036
<b>City of Mandurah</b>	<b>119,877</b>
Coodanup	6,093
Dawesville - Bouvard - Herron - Clifton	13,636
Dudley Park	8,059
Erskine	6,307
Falcon	6,263
Greenfields - Parklands	13,490
Halls Head	17,080
Lakelands	10,888
Madora Bay	7,724
Mandurah	14,004
Meadow Springs	9,257
Silver Sands - San Remo	2,532
Wannanup	4,545

**Table:** Population and household forecast, by 2036 (Forcast ID).

Mandurah will become home to approximately 26,000<sup>3</sup> new residents over the next 15 years. This equates approximately 14,000<sup>4</sup> additional dwellings being required to be built within Mandurah.

The most significant developments are located within the North Ward. The Madora Bay North, Lakelands East and Ocean Hills developments could result in approximately 4,650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years. Other suburbs for significant development, located in the south, are Florida and Melros, which will result in approximately 500 dwellings accommodating an additional 1,400 new residents over the next five years.

In addition, through the implementation of the City's Local Planning Strategy, the suburb of Mandurah may result in the densification of dwellings, with an estimated increase of 8,500 dwellings. Significant areas of land have already been zoned to allow for infill development within these areas. However, this will take some time and is not likely to be of significance for this Ward review.

The median age for the City is 45 years of age compared to 38 years of age for Western Australia and Australia. The highest proportion of the population is aged between 65 and 69 years of age and 70 – 74 years of age compared to Western Australia's highest proportion age group being 35 – 39 years of age. 66% of Mandurah's population is born in Australia, with the next highest country of birth being England at 11.3%.

<sup>1</sup> 2021 Australia Bureau of Statistics (ABS) Census Population for Mandurah District

<sup>2</sup> ID Forecast

<sup>3</sup> 2021 ABS Census population for Mandurah District is 93,414. ID Forecast population estimates at 2036 for Mandurah is 119,877

<sup>4</sup> 2021 ABS Census for the number of dwellings is 44,094. ID Forecast estimates the number of dwelling at 2036 for Mandurah is 58,443.

The City's unemployment rate is 5.4%<sup>5</sup> and is higher than that of the Western Australia average of 3.4%. Mandurah also has a significantly lower rate of participation in the labour force than the rest of Western Australia, attributable to its older population (including early retirees) and low rates of workforce engagement among females and young people.

Mandurah has a substantially lower share of professionals and a higher share of machinery operators and drivers, and sales workers relative to Western Australia. Professionals make up 14% per cent of the total workforce, compared with 20.5% for Western Australia. In contrast, technicians and trade workers form 19.7% of Mandurah's most common occupations compared to 16.2% for Western Australia.

The table below demonstrates the unemployment rate across the District of Mandurah.

	Unemployed	Labour Force	Unemployment Rate
Dawesville - Bouvard	139	3,622	3.8%
Falcon - Wannanup	161	4,183	3.8%
Greenfields	334	3,755	8.9%
Halls Head - Erskine	277	8,626	3.2%
Mandurah	491	3,608	13.6%
Mandurah - North	280	9,755	2.9%
Mandurah - South	330	3,982	8.3%
<b>Total City of Mandurah</b>	<b>2,012</b>	<b>37,531</b>	<b>5.4%</b>

There is a higher proportion of couple families without children at 46.3% in Mandurah compared with 38.8% for Western Australia. There is a lower proportion of couple families with children under 15 years of age at 35.3% compared with 44.6% for Western Australia. There is a slightly higher proportion of one-parent families in Mandurah at 17.1%, compared with 15.1% for Western Australia.

## Economic Factors

*Economic factors can be broadly interpreted to include any factor that reflects the character of economic activities and resources in the area.*

*This may include the industries that occur in a local government district (or the release of land for these) and the distribution of community assets and infrastructure such as road networks.*

### City of Mandurah Response

For the most part, the Ward boundaries do not align to similar economic activities as Mandurah's unique tourism and commercial offerings overlap Wards. Mandurah has historically been seen as a tourism destination with its natural assets in abundance making the tourism industry a significant contributor to the City's economy. The Mandurah Foreshore and Peel Harvey Estuary and surrounds remain significant tourist attractions. Across all Wards, Mandurah's beaches, waterways and national parks provide the basis for a range of recreation and leisure activities, as well as retail and commercial opportunities.

The majority of identified tourism sites are located within the Mandurah City Centre precinct. The Mandurah Terrace, Mandurah Ocean Marina and Mandurah City Centre Precincts provide for a mix of tourism accommodation, tourist related commercial, restaurant and retail functions required for Mandurah to continue to operate as a tourism destination.

<sup>5</sup> March 2022 National Skills Commission Small Area Labour Markets

The Mandurah Quay Precinct in the Coastal Ward contains the Mandurah Quay Resort and Boundary Island Brewery. The City's Tourism Strategy highlights the importance of retaining this site for tourism purposes due to its location adjacent to an established resort with facilities and amenities, and adjacent to the waterfront.

The City has identified three 'district centres' within the District of Mandurah located within the suburbs of Lakelands, Halls Head, and Falcon. District centres generally serve the main weekly household shopping, service and community needs of the district. District centres are predominantly retail focused, but may include a limited mix of other uses such as offices, medical and professional services, hospitality and entertainment and housing.

Under Local Planning Scheme No. 12, light, service and general industries, showroom and bulky goods developments are accommodated within the Industrial, Service Commercial zones and Activity Centres. The Service Commercial zones and Activity Centres are within the precincts of Pinjarra Road, Gordon Road, Mandurah Ocean Marina, Lakelands, Halls Head and Galbraith Loop.

The Gordon Road Precinct has also been identified as being ideally situated in terms of its central location, access to regional roads and infrastructure, to be considered a Service Commercial and Light Industry zone.

## Community of interest

*The term community of interest has a number of elements. These include:*

- *A sense of community identity and belonging*
- *Similarities in the characteristics of the residents of a community*
- *Similarities in the economic activities.*

*It can also include dependence on the shared facilities in an area as reflected in catchment areas of local schools and sporting teams, or the circulation areas of local newspapers.*

*Neighbourhoods, suburbs and towns are important units in the physical, historical and social infrastructure and often generate a feeling of community and belonging.*

### City of Mandurah Response

The Peel-Harvey Estuary is highly valued by the community for its natural and recreational values and is a significant tourism drawcard. The Peel-Harvey Estuary forms part of the Peel Yalgorup RAMSAR listing and is one of the largest and most diverse estuarine complexes in South, Western Australia supporting an array of species and communities.

The District of Mandurah has 28 public and private schools providing both primary and secondary education, as well as special education programs. The Murdoch University Peel Campus, is co-located with John Tonkin College and Challenger TAFE at the Peel Education Campus.

Peel Health Campus provides a wide range of healthcare services with a 24-hour emergency care centre and comprehensive medical, surgical, maternity and rehabilitation services. The hospital accommodates a specialist medical centre as well as pharmacy and diagnostic services.

The City is home to a number of key sporting and recreation facilities including Mandurah Aquatic and Recreation Centre and Rushton Park, in addition to a range of sporting grounds and courts available across the district. The District of Mandurah has a broad range of sporting clubs with 65 sporting groups operating across all Wards, however are predominately located in the East Ward.

There are three libraries within the District of Mandurah, with Mandurah Library located in the East Ward, Falcon e-Library and Community Centre located in the Coastal Ward and Lakelands Library and Community Centre in the North.

## Ratio of Councillors to electors

*It is expected that each local government will have similar ratios of electors to councillors across the wards of its district. A balanced representation would be reflected in the ratio deviation being within plus or minus 10% for all wards.*

The percentage ratio deviation is calculated by subtracting the councillor/elector ratio for a ward from the average councillor/elector ratio for the whole district. The result is then divided by the average councillor/elector ratio for the whole district and multiplied by 100 to give a percentage.

A **negative** result indicates that the ward is **under-represented**, and a **positive** result indicates the ward is **over-represented**.

The City's current Ward system, demonstrates that there is an imbalance in representation across the City as following:

- North Ward and Coastal Ward being **under-represented** (-16.44% and -10.79% respectively).
- Town Ward and East Ward are considered to be **over-represented** (13.20% and 14.03% respectively).

The percentage ratio deviation shown in the table below, provides an indication of the current percentage difference between the average Councillor/elector ratio for the whole of the City district (one Councillor to 5,602 electors) and the Councillor/elector ratio for each Ward<sup>6</sup>.

Ward Name	Suburb (No. of Electors)	No. of Electors Per Ward	No. Councillors	Councillor: Elector Ratio	% Ratio Deviation	Comment
<b>Coastal Ward</b>	Bouvard (732) Dawesville (5,259) Clifton (0) Erskine (4,559) Falcon (4,449) Herron (366) Wannanup (3,254)	18,619	3	1 : 6,206	-10.79%	<i>Ratio of councillor to elector is under-represented</i>
<b>East Ward</b>	Coodanup (3,265) Dudley Park (4,954) Greenfields (4,680) Mandurah (1,548)	14,447	3	1 : 4,816	14.03%	<i>Ratio of councillor to elector is over-represented</i>
<b>North Ward</b>	Greenfields (2,948) Lakelands (3,998) Madora Bay (2,704) Mandurah (1,521) Meadow Springs (6,066) Parklands (453) San Remo (773) Silver Sands (1,105)	19,568	3	1 : 6,523	-16.44%	<i>Ratio of councillor to elector is under-represented</i>
<b>Town Ward</b>	Dudley Park (398) Halls Head (10,710) Mandurah (3,480)	14,588	3	1 : 4,863	13.20%	<i>Ratio of councillor to elector is over-represented</i>
<b>TOTAL</b>		<b>67,222</b>	<b>12</b>	<b>1 : 5602</b>		

<sup>6</sup> 14 September 2022 Statistical Area Level 1, Western Australian Electoral Commission

## Public Submissions

The City has put forward a number of options for Ward and representation change for discussion and to encourage submissions and comments. It is important to note that the options were provided for discussion purposes only and are not intended to be all encompassing or to indicate which options would be supported by the City.

The following options were proposed in the discussion paper:

- Option 1 - Four Wards, 12 Councillors (boundary adjustment)
- Option 2 - Four Wards, 8 Councillors (boundary adjustment)
- Option 3 - No Wards, 12 Councillors
- Option 4 - No Wards, 10 Councillors
- Option 5 - No Wards, 8 Councillors
- Opportunity for other options to be recommended by the community

Members of the community were invited to provide any options for change to the City for consideration as part of the ward and representation review process. The City received a total of 64 submissions.

A summary of the submissions is below:

- 47% of the public submissions (30 out of 64) supported the Council retaining the current level of Councillors, noting that of the 30 responses in favour of the current level, 23 supported Option 1, 5 supported Option 3 (retain 12 Councillors/no Ward System) and 2 provided alternative options which retained the current levels of councillor representation and proposed to:
  - Retain the four wards/12 Councillors and investigate a system of indigenous engagement; and
  - Retain the four wards/12 Councillors and increase Councillor representation levels in Coastal and North to 4 per ward and in the East and Town 2 per ward.
- 53% (34 out of 64) supported the Council reducing the Councillor representation levels, noting that 24 out of 64 supported Option 2 (reduction to 8 Councillors), 2 supported Option 4 (10 Councillors/no Ward System), 5 supported Option 5 (8 councillors/no Ward System) and 3 other options suggested by the community proposed a reduction to the number of Councillors:
  - Remove wards and reduce Councillors to 5;
  - Retain 4 wards and reduce Councillors to 10; and
  - Retain 4 wards but reduce Councillors to Town and East to 2 per ward (overall 10 Councillors).
- 81% (52 out of 64) supported retaining the Ward System.

## Options

The Local Government Advisory Board considers that the ratio of councillors to electors is the most relevant determining factor in undertaking a ward review. The options presented in the discussion paper, and as assessed in this Report, sets out the approach for achieving a balanced representation across the ward system and explores options for the retention or reduction to Councillor representation levels.

## Ward System (Options 1 and 2)

Options 1 and 2 propose to retain the current four Ward System, noting a boundary adjustment is required for both options due to the current ratios. Option 1 retains the same number of Councillors and Option 2 proposes a reduction to the number of Councillors.

It should be noted that the current Ward boundaries for the most part, do not align with physical and topographical features, such as the Peel Inlet and Dawesville Channel, Old Coast Road/Mandurah Road, and Pinjarra Road. Further, current Ward boundaries divide a number of localities. For example, Greenfields is represented by both North and East Wards, Dudley Park is represented by both East and Town Wards, and Mandurah is represented by North, East and Town Wards.

Whilst it is preferable that any future amendments to Ward boundaries do not dissect suburbs, this has not been fully achieved in this Ward Review, however the City has attempted, where available, to use main roads to define the boundaries.

A Ward system divides the local government district into Wards with Councillors elected from each Ward and representing the electors in that Ward.

The **advantages** of a ward system may include:

- Councillors may be more accessible to electors of the Ward they represent.
- Different sectors of the community can be represented ensuring a good spread of representation and interests amongst elected members.
- There is potentially more opportunity for elected members to have a greater knowledge and interest in the issues in their ward.
- It may be easier for a candidate to be elected if they only need to canvass one ward.

The **disadvantages** of a ward system may include:

- Elected members can become too focused on their wards and less focused on the affairs of other wards and the whole local government.
- An unhealthy competition for resources can develop where electors in each ward come to expect the services and facilities provided in other wards, whether they are appropriate or not.
- The community and elected members may regard the local government in terms of wards rather than as a whole community.
- Ward boundaries may appear to be placed arbitrarily and may not reflect the social interaction and communities of interest of the community.
- Balanced representation across the local government may be difficult to achieve, particularly if a local government has highly populated urban areas and sparsely populated rural areas.

## Reduction in Councillor Representation

The ideal number of Councillors for a local government is determined independently by each local government. The City of Mandurah Council currently has 12 Councillors, and a popularly elected Mayor.

Options 2, 4 and 5 propose a reduction in the number of Elected Members.

The **advantages** of a reduction in the number of elected members may include the following:

- The decision-making process may be more effective and efficient if the number of elected members is reduced.
- Cost efficiencies for the City and ratepayers, saving approximately \$42,000<sup>7</sup> per Councillor per annum.
- Fewer elected members are more readily identifiable to the community.
- Fewer positions on Council may lead to greater interest in elections with contested elections and those elected obtaining a greater level of support from the community.

The **disadvantages** of a reduction in the number of elected members may include the following:

- A smaller number of elected members may result in an increased workload for incumbent members and may reduce efficiency and effectiveness.
- There is the potential for dominance in the Council by a particular interest group.
- A reduction in the number of elected members may limit the diversity of interests of Council.
- Opportunities for community participation in Council's affairs may be reduced if there are fewer elected members for the community to contact.

The options are further explained below.

### Option 1 – Four Wards, 12 Councillors

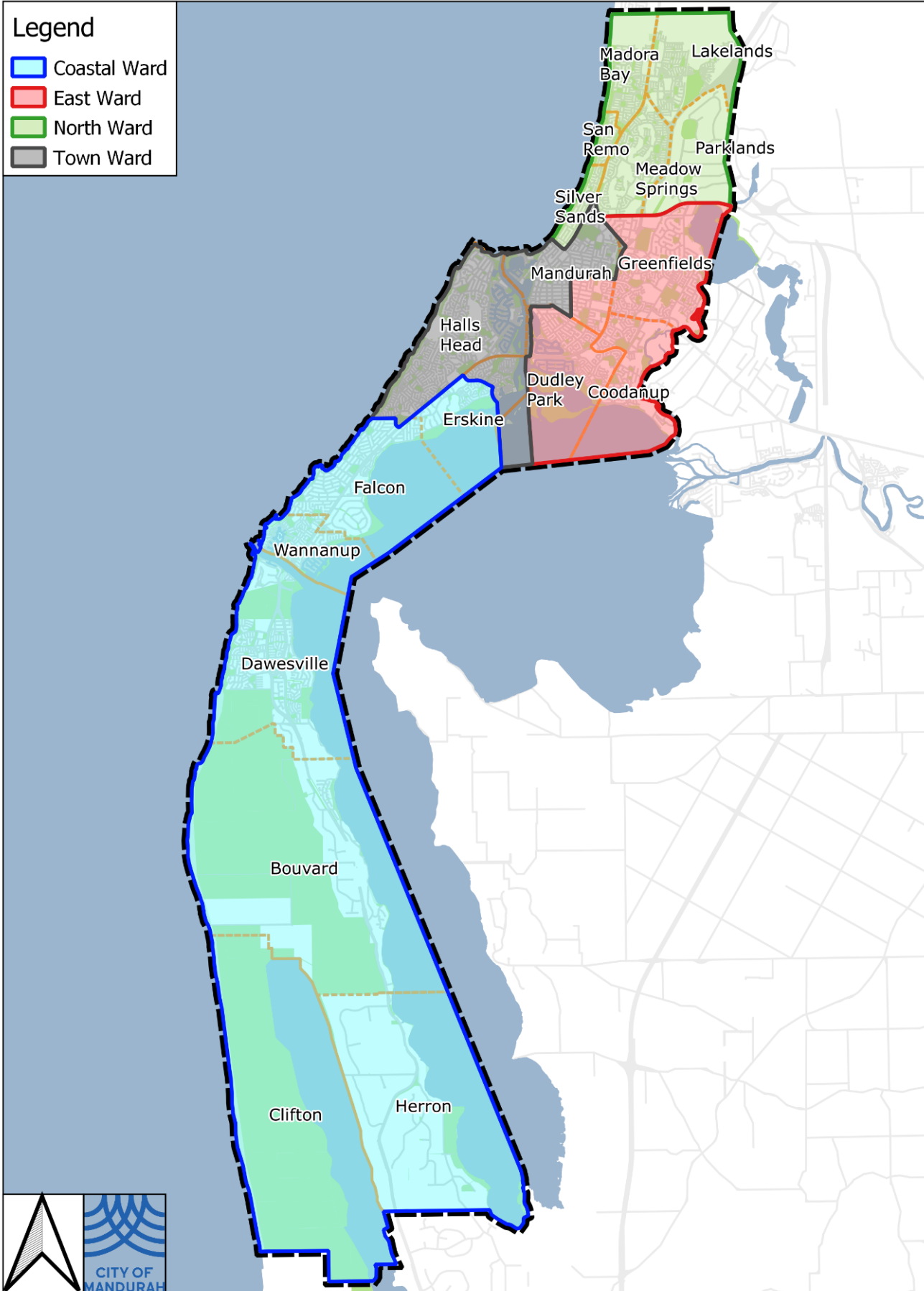
**It is recommended that Option 1 be eliminated from further consideration.**

#### Option 1 Overview

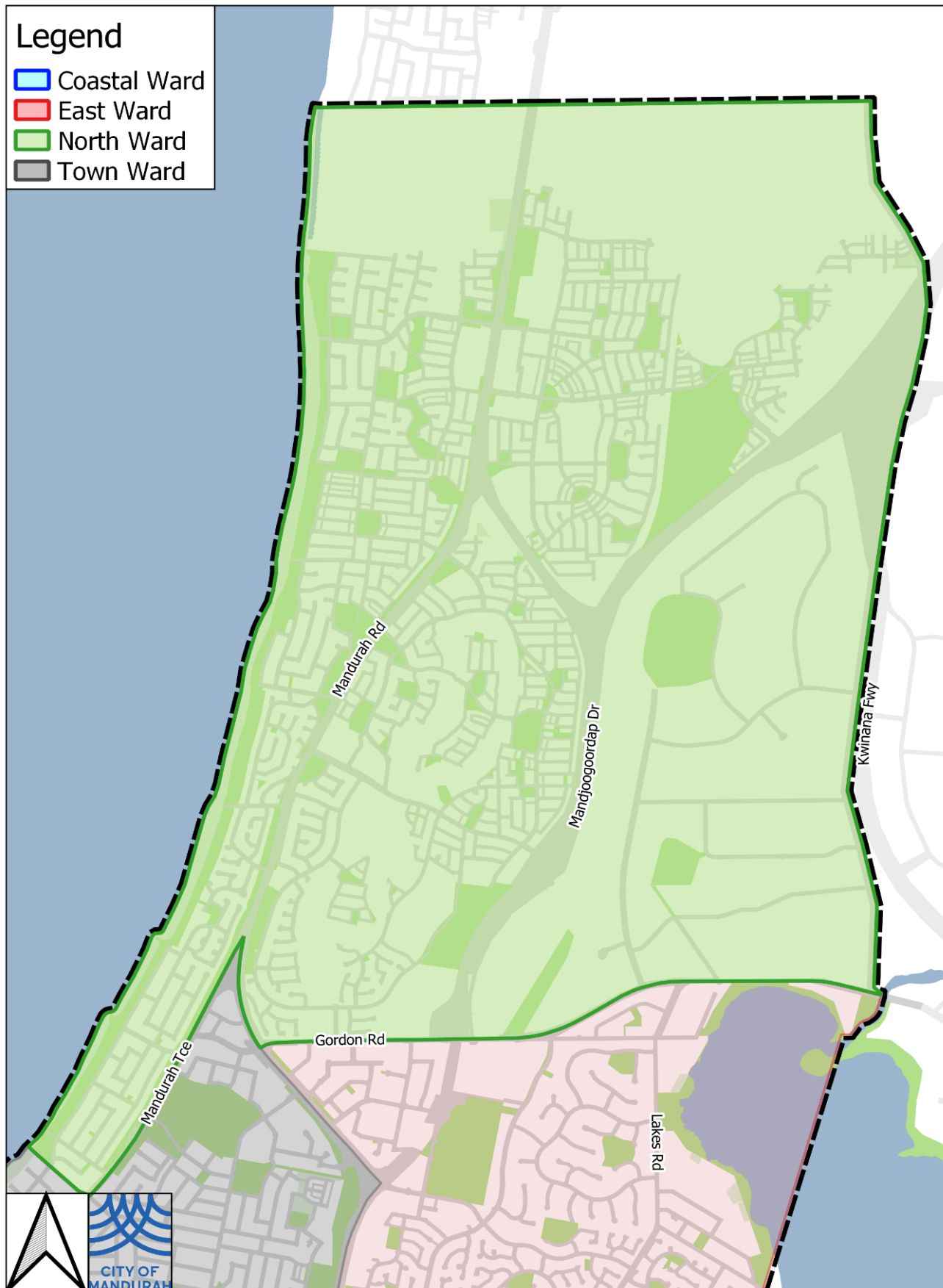
- 12 Councillors
- Four Ward System (North, East, Town and Coastal)
- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio

<sup>7</sup> 2022/23 Councillor Sitting Fee \$32,470; ICT Allowance \$3,500; Training Allocation \$4,000; Home Office \$125; Clothing \$500; Mileage/travel \$1,405

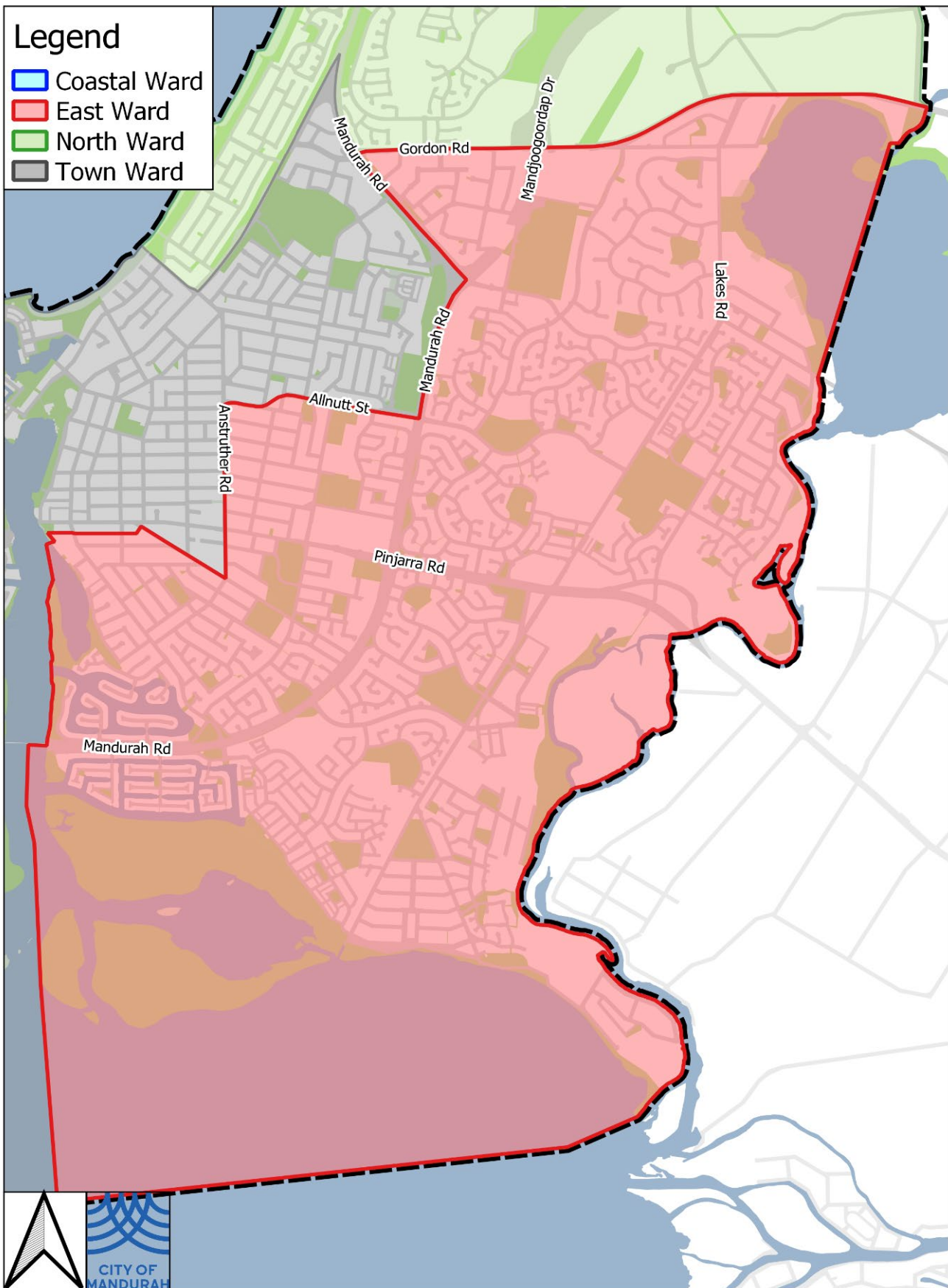
**Option 1: District Ward Maps**



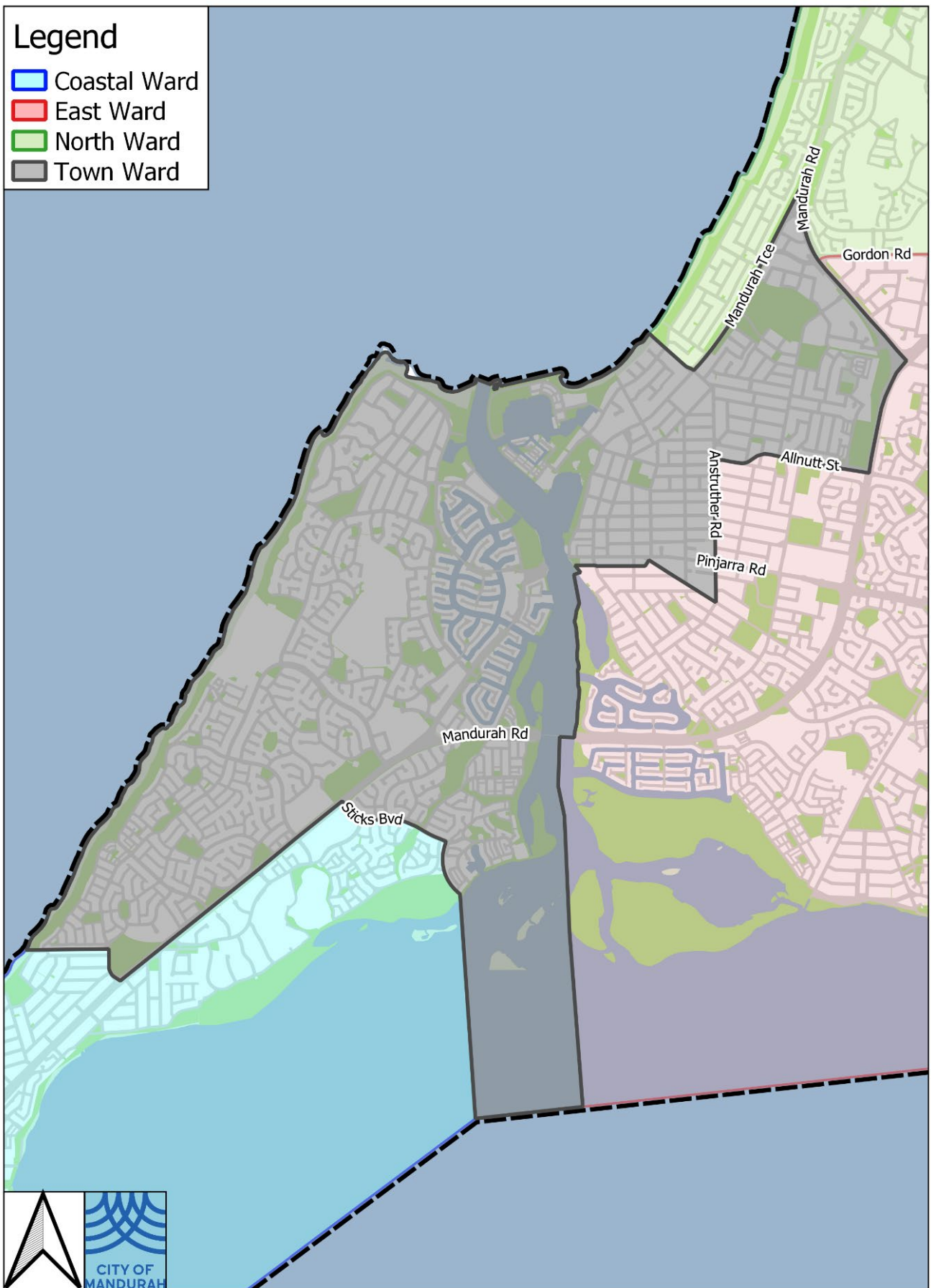
**Option 1 - North Ward Map**



**Option 1 - East Ward Map**



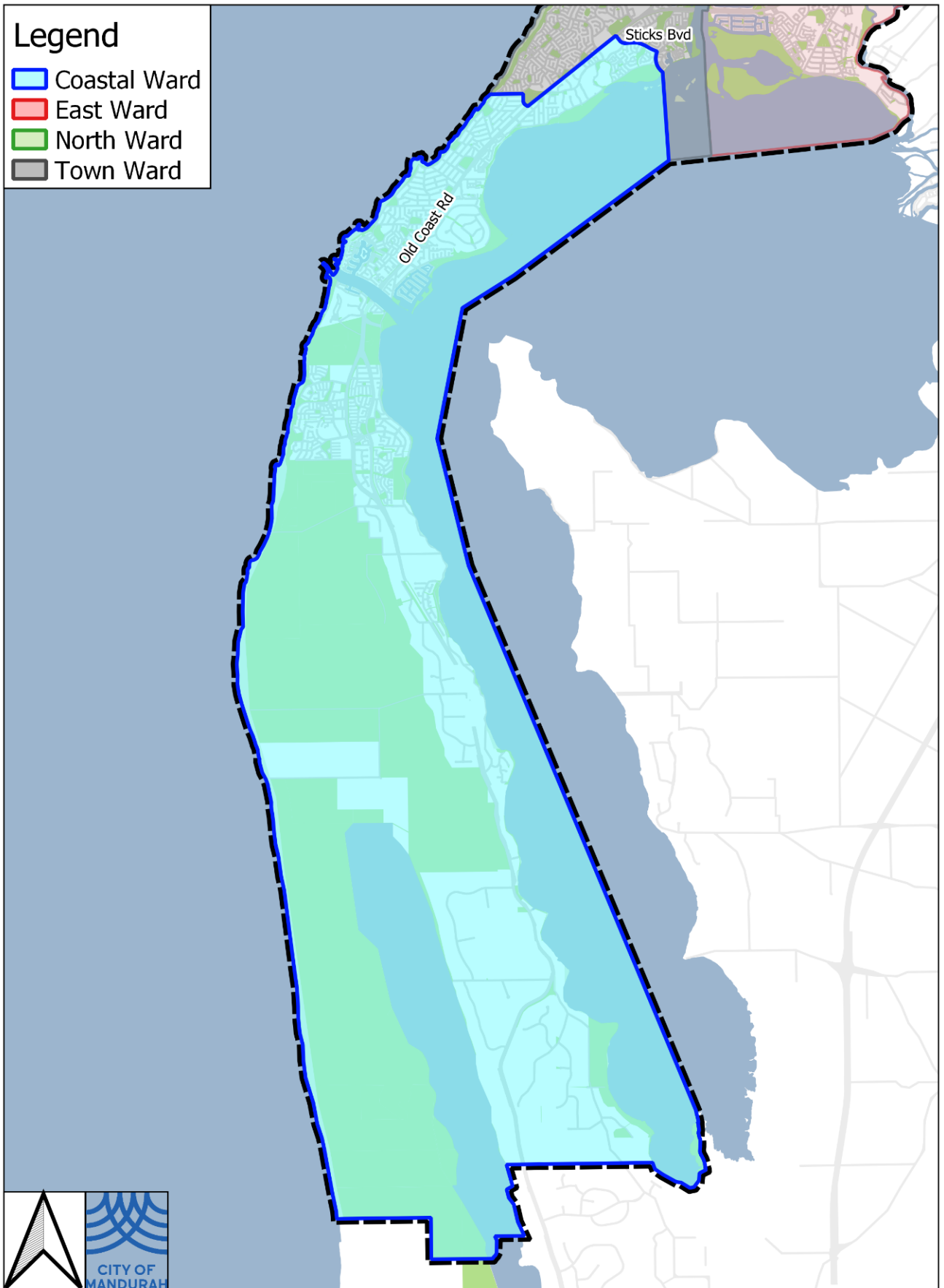
**Option 1 - Town Ward Maps**



**Option 1 - Coastal Ward Maps**

**Legend**

-  Coastal Ward
-  East Ward
-  North Ward
-  Town Ward



<b>Option 1: Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	3	5,618	-0.29%
East Ward	17,489	3	5,830	-4.07%
North Ward	15,099	3	5,033	10.15%
Town Ward	17,779	3	5,926	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>12</b>	<b>5,602</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option 1 Assessment Factors section below.

### Option 1 Assessment Factors

<p><b>Physical and topographic features</b></p>	<ul style="list-style-type: none"> <li>• Adjustment to the East Ward boundary will align, at the Northern and Western sides, to main roads of Gordon Road and Mandurah Road. This adjustment will result in the suburb of Greenfields forming part of East Ward. An additional boundary adjustment will result in the whole suburb of Dudley Park forming part of the East Ward.</li> <li>• North Ward boundary will align, at the southern end to Gordon Road and Mandurah Road. This adjustment will place the northern portion of Mandurah in the Town Ward and the southern component of Greenfields in the East Ward. This adjustment will reduce the suburbs in the North Ward from eight to six to include Silver Sands, San Remo, Meadow Springs, Parklands, Madora Bay and Lakelands.</li> <li>• Town Ward boundary at the northern end will align to Mandurah Road and Mandurah Terrace resulting in the Mandurah Train station forming part of the Town Ward boundary.</li> <li>• The northern end of the Coastal Ward boundary will align with the existing suburb boundary of Halls Head of the Western side and a new boundary of the Eastern side of Sticks Boulevard (Erskine).</li> </ul>
<p><b>Demographic trends</b></p>	<ul style="list-style-type: none"> <li>• East Ward population is expected to experience slow growth and low potential for expansion in the coming years and any growth is unlikely to impact on the ratios.</li> <li>• Madora Bay North, Lakelands East and Ocean Hill District plans within North Ward is expected to be the largest growth areas which the population forecast to increase by approximately 4,650 new residential dwellings being developed and approximately 13,000 new residents over the next five to ten years.</li> <li>• Coastal Ward's population forecast is expected to increase through residential developments in Florida and Melros with a potential increase in approximately 500 dwellings accommodating an additional 1,400 new residents over the next five years.</li> <li>• The Mandurah City Centre precinct which includes the suburb of Mandurah has been identified as a significant growth area. It is anticipated through this regeneration and redevelopment of the inner Mandurah area, approximately 8,455 new dwellings will be created,</li> </ul>

	however this increase will unlikely impact on this ward review and could take decades to be realised.
<b>Economic factors</b>	<ul style="list-style-type: none"> <li>• Due to the close proximity to the Town Ward, a portion of the northern end of Erskine, which includes the Boundary Island Brewery would form part of the Town Ward.</li> <li>• The southern end of Mandurah, located between Mandurah Terrace, Mandurah Road and Allnutt Street (currently in North Ward) contains commercial, residential and transport (Mandurah Train Station). It is proposed that these areas form part of the Town Ward. This area is in close proximity to the City Centre.</li> </ul>
<b>Community of interest</b>	<ul style="list-style-type: none"> <li>• The boundary adjustment will result in the Murdoch University Mandurah Campus forming part of the East Ward (currently North Ward). There are clear synergies with the University Campus forming part of the East Ward as the University Campus specialises in health courses including Nursing and postgraduate Counselling-Creative Arts Therapies. Bortolo Pavilion, Greenfields will also form part of the East Ward. Foundation Christian College would form part of East Ward (currently North Ward).</li> <li>• North Mandurah Primary School and Mandurah High School would form part of Town Ward (currently North Ward).</li> <li>• There are no other significant impacts to the other boundary adjustments.</li> </ul>

## Recommendation

**It is recommended that Option 1 be eliminated from further consideration.**

Whilst the community responses also demonstrated support for Option 1, a reduction to the number of Councillors may enable the decision-making process be more effective and efficient. The reduction will also provide cost efficiencies for the City and ratepayers, saving approximately \$42,000<sup>8</sup> per Councillor per annum.

## Option 2 – Four wards, 8 Councillors

**Option 2 is the recommended option.**

### Option 2 Overview

- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 (reducing North and Coastal to a total of two councillors between 2023-2025 and only one seat at the 2023 election is vacant) and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8 (reducing the East Ward and Town Ward to a total of two councillors and only one seat at the 2025 election is vacant).
- Four Ward System (North, East, Town and Coastal)

<sup>8</sup> 2022/23 Councillor Sitting Fee \$32,470; ICT Allowance \$3,500; Training Allocation \$4,000; Home Office \$125; Clothing \$500; Mileage/travel \$1,405

- Adjustments to the boundaries to rectify the imbalance of councillor to elector ratio – as per Option 1 Ward Maps

<b>Option 2 - Ratio of Councillors to Electors</b>				
<b>Ward Name</b>	<b>No of electors</b>	<b>No of councillors</b>	<b>Councillor to elector ratio</b>	<b>% Ratio deviation</b>
Coastal Ward	16,855	2	8,428	-0.29%
East Ward	17,489	2	8,745	-4.07%
North Ward	15,099	2	7,550	10.15%
Town Ward	17,779	2	8,890	-5.79%
<b>Totals</b>	<b>67,222</b>	<b>8</b>	<b>8,403</b>	

**Note:** significant growth is forecasted for the North Ward, therefore a ratio marginally greater than 10% (10.15%) is proposed for this Ward. This is further explained in the demographic trends of the Option 2 Assessment Factors section below.

### Option 2 Assessment Factors

Refer to Option 1 Assessment Factors.

### Recommendation

**Option 2 is the recommended option. Option 2 retains the current four ward system, reduces the Councillors to 8 and provides for a boundary adjustment.**

A summary of the recommendation is below:

#### Retaining the ward system

The District of Mandurah covers 173 square kilometres and is 50km long and stretches from Madora Bay and Lakelands in the north to Herron and Clifton in the south. The need to maintain relevance with a large geographical boundary may place a burden on councillors when fulfilling their duties to the community. The current four Ward System enables Councillors to represent their Wards and develop an understanding of local issues within their geographic Ward area. Notwithstanding section 2.10 of the Act requires Councillors to represent the interests of electors, ratepayers and residents in the district, not just their particular ward.

The community consultation process strongly supported a ward structure similar to that which already exists, with 81% supporting the Ward System.

The **advantage** of a ward system includes:

- Councillors may be more accessible to electors of the Ward they represent.
- Different sectors of the community can be represented ensuring a good spread of representation and interests amongst elected members.
- There is potentially more opportunity for elected members to have a greater knowledge and interest in the issues in their ward.
- It may be easier for a candidate to be elected if they only need to canvass one ward.

### **Reducing to 8 Councillors**

53% (34 out of 64) of the submissions supported a reduction to the Councillor representation levels, noting that 24 out of 64 supported Option 2 (reduction to 8 Councillors), 2 supported Option 4 (10 Councillors/no Ward System), 5 supported Option 5 (8 councillors/no Ward System) and 3 other options suggested by the community proposed a reduction. This was marginally higher than the responses to retain the current levels with 47% of the public submissions (30 out of 64) supported the Council retaining 12 Councillors.

The **advantages** of a reduction in the number of elected members include the following:

- The decision-making process may be more effective and efficient if the number of elected members is reduced.
- Cost efficiencies for the City and ratepayers, saving approximately \$42,000<sup>9</sup> per Councillor per annum.
- Fewer elected members are more readily identifiable to the community.
- Fewer positions on Council may lead to greater interest in elections with contested elections and those elected obtaining a greater level of support from the community.

If this option is supported it is recommended that there be a reduction to the Councillor representation levels over two Local Government Elections. This will enable the Council to transition from 12 to 10 at the 2023 Local Government Election and finalise the reduction to 8 at the 2025 Local Government Election.

This approach will provide Council and community time to adjust to the representation levels over a transition period and reduce the immediate impact on elector to councillor ratios. Following the full transition to elector to Councillor Ratio will be 1:8,403, which is considered reasonable for the City of Mandurah, particularly given the retention of the Ward System which enables Councillors to represent their wards at a local level.

### **Boundary Adjustment**

As significant growth is forecasted for the North Ward a ratio marginally greater than 10% (10.15%) is proposed for this Ward. Refer to Option 1 Assessment Factors for detailed information supporting the adjustment.

## **No Ward Systems (Options 3 – 5)**

A no Ward System provides for all Councillors to be elected by all constituents. These Councillors represent all electors across the entire local government district.

The **advantages** of a no ward system may include:

- Elected members are elected by the whole community not just a section of it. Knowledge and interest in all areas of the Council's affairs would result in broadening the views beyond the immediate concerns of those in a ward.

<sup>9</sup> 2022/23 Councillor Sitting Fee \$32,470; ICT Allowance \$3,500; Training Allocation \$4,000; Home Office \$125; Clothing \$500; Mileage/travel \$1,405

- Members of the community who want to approach an elected member can speak to any elected member.
- Social networks and communities of interest are often spread across a local government and elected members may have a broader overview and understanding of these.
- Elected members can use their specialty skills and knowledge for the benefit of the whole local government.
- There is balanced representation with each elected member representing the whole community.
- The election process is much simpler for the community to understand and for the council to administer.

The **disadvantages** of a no ward system may include:

- Electors may feel that they are not adequately represented if they don't have an affinity with any of the elected members.
- Elected members living in a certain area may have a greater affinity and understanding of the issues specific to that area.
- There is potential for an interest group to dominate the Council.
- Elected members may feel overwhelmed by having to represent all electors and may not have the time or opportunity to understand and represent all the issues.
- It may be more difficult and costly for candidates to be elected if they need to canvass the whole local government area.

### Recommendation

**It is recommended that Options 3, 4 and 5 be eliminated from further consideration.**

Based on the feedback from the community, the majority of the submissions (81%) support the current ward system.

## Reduction in Councillor Representation

[As outlined above.](#)

### Option 3 – No wards, 12 Councillors

**It is recommended that Option 3 be eliminated from further consideration.**

#### Option 3 Overview

- 12 Councillors
- No Wards

### Option 3 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	12	1:5,602

### Option 4 – No wards, 10 Councillors

It is recommended that Option 4 be eliminated from further consideration.

#### Option 4 Overview

- 10 Councillors
- 10 Councillors with no transition period, resulting in 10 councillors at the 2023 Local Government Election
- No Wards

### Option 4 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	10	1:6,722

### Option 5 – No Wards, 8 Councillors

It is recommended that Option 5 be eliminated from further consideration.

#### Option 5 Overview

- 8 Councillors
- 8 Councillors with a transition period, where the 2023 Local Government Election reduces the representation to 10 and the final adjustment is made at the 2025 Local Government Election where the representation reduces to 8.
- No Wards

### Option 5 - Ratio of Councillors to electors

Number of Electors	No of councillors	Councillor to elector ratio
67,222	8	1:8,403

#### Option 3, 4 and 5 Assessment Factors

The assessment factors – community of interest, physical and topographic features, demographic trends and economic factors have not been addressed for Options 3 – 5 as each Councillor would represent the entire Mandurah district, rather than only one Ward.

### Recommended Option

At the Council Meeting of 24 January 2023 Council recommended the following:

## That Council approve Option 2: Four Wards, 8 Councillors, Boundary Adjustment

\*In accordance with clause 9 of Schedule 2.2 of the *Local Government Act 1995*, proposes to the Local Government Advisory Board that:

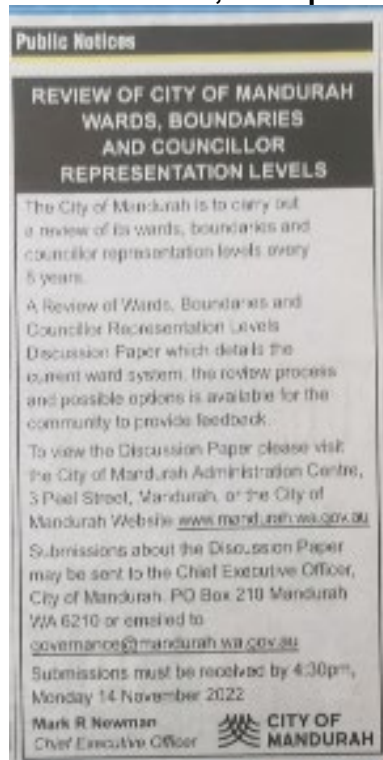
1. An order be made under section 2.2(1)(c) of the *Local Government Act 1995* to change the ward boundaries of the City of Mandurah as detailed in Attachment 2.4.
2. An order be made under section 2.18(3) of the *Local Government Act 1995* to decrease the number of councillors for the City of Mandurah from twelve (12) to eight (8) to take effect over a transition period of two Local Government Elections as set out below:
  - a. At the 2023 Local Government Election decrease the number of councillors for the City of Mandurah from twelve (12) to ten (10), reducing the North Ward and Coastal Ward to a total of two councillors per Ward between 2023-2025, and only one (1) office for the North Ward and one (1) office for the Coastal Ward at the 2023 Local Government Election is vacant.
  - b. At the 2025 Local Government Election reduce the East Ward and Town Ward to a total of two councillors and only one (1) office for the East Ward and one (1) office for the Town Ward at the 2025 Local Government Election is vacant.
3. Requests the Chief Executive Officer to forward this resolution, the City of Mandurah Final Report as detailed in Attachment 2.4, Attachments 2.1 and 2.2 to the Local Government Advisory Board for its consideration.

## Reference

- Report 2 Review of Wards, Boundaries and Councillor Representation Levels Council Minute (XXXXX)
- Minute Number G.16/9/2022, 27 September 2022, Report 9 Review of Wards, Boundaries and Councillor Representation Levels Council,
- Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper (released)
- Public Submissions on Discussion Paper Review of Wards, Boundaries and Councillor Representation Levels
- Survey Submission Form, Review of Wards, Boundaries and Councillor Representation Levels
- Public Notice, social media and community engagement

## Public Notice, social media and community engagement

### Mandurah Mail, 29 September 2022, Public Notice



### City of Mandurah Website, 29 September 2022



Live Explore Community Learn Business Council

I want to

Home → Explore → Whats On → News → Review of City of Mandurah wards boundaries and councillor representation levels

# Review of City of Mandurah wards, boundaries and councillor representation levels

PUBLIC NOTICE FOR: ALL

Thursday, 29 September 2022

Share

The City of Mandurah is to carry out a review of its wards, boundaries and councillor representation levels every 8 years.



A Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper which details the current ward system, the review process and possible options is available for the community to provide feedback.



To view the Discussion Paper please visit the City of Mandurah Administration Centre, 3 Peel Street, Mandurah, or the City of Mandurah Website [www.mandurah.wa.gov.au](http://www.mandurah.wa.gov.au)

Submissions about the Discussion Paper may be sent to the Chief Executive Officer:

City of Mandurah  
PO Box 210  
Mandurah WA 6210

or emailed to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au)

Submissions must be received by 4:30pm, Monday 14 November 2022

**Mark R Newman**  
Chief Executive Officer

# City of Mandurah, Mandurah Matters Campaign, Review of Wards, Boundaries and Councillors Representation Levels 2022



Home / Review of Wards, Boundaries and Councillor Representation Levels 2022

## Review of Wards, Boundaries and Councillor Representation Levels 2022



At the Council Meeting 27 September 2022, the City of Mandurah resolved to undertake a review of its Ward system to comply with the requirements of the Local Government Act 1995 (the Act).

Schedule 2.2 of the Act requires local governments with Wards to carry out reviews of their Ward boundaries and the number of Councillors for each Ward from time to time, so that no more than eight years elapse between successive reviews.

Council has developed a [Review of Wards, Boundaries and Councillor Representation Levels Discussion Paper](#) which details the current ward system, the review process and possible options is available for the community to provide feedback.

### Have Your Say Mandurah

Public submissions closed on Monday 14 November 2022. Thank you to everyone who submitted feedback.

### Ward Review Submission

#### Ward Review Submission

The City of Mandurah invites the community to consider the [Review of Wards, Boundaries and Councillor Representation Level Discussion Paper](#) which looks at the current ward system and councillor representation levels and possible options for change.

This Discussion Paper outlines five options which have been developed to encourage discussion and input from the community. It should be noted that the options presented do not represent all possible options, and through this Discussion Paper the City is seeking input from the community on the options set out within, or suggestions for an alternative.

You need to be signed in to take this survey

[SIGN IN](#) [REGISTER](#)

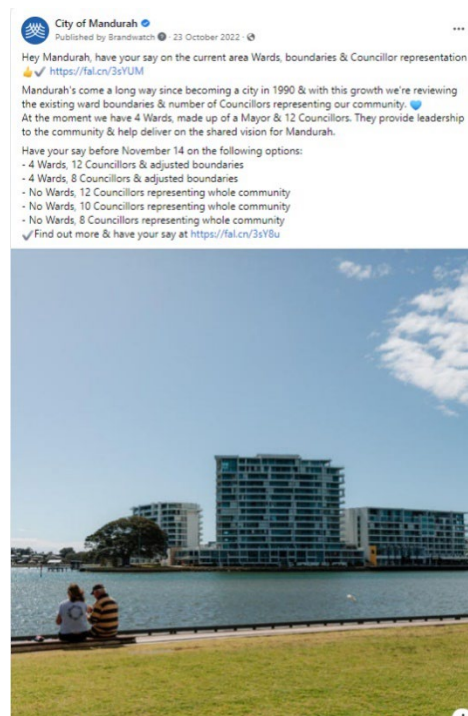
Page last updated: 17 Nov 2022, 03:02 PM

### Review Documents



- Ward Review Discussion Paper.pdf (5.09 MB) (pdf)
- Current City of Mandurah Ward Map - Community Consultation.pdf (1.1 MB) (pdf)
- Proposed Ward Boundary Maps - Option 1 & 2 - Public consultation.pdf (2.82 MB) (pdf)
- Survey Submission Form - Hard copy.docx (221 KB) (docx)

- Council resolved to undertake a review of the ward, boundaries and Councillor representation levels**  
Meeting held Tuesday 27 September 2022
- Public Consultation Opens Thursday 29 September**  
Public consultation is open for submissions.
- Sunday 16 October - Public Consultation at the Wearable Art Festival**  
Please come along and discuss the review, ask questions and complete the survey.
- Public Consultation Period Closes - 14 November 2022**  
Closing at 4.30pm
- Final report**  
The final outcomes of the consultation are reported to Council so that a recommendation may be made to the Local Government Advisory Board.
- Implementation of Ministers decision before the 2023 October Election**

## Social Media Posts



Content performance 1 Filters

DATE	POSTS	REACH	NEGATIVE FEEDBACK	SHARES	CLICKS	ENGAGEMENTS
	2	6.72K	2	4	225	56
9 Nov 7:33 AM	 Mandurah has come a long way since becoming a city... City of Mandurah ORG. EXCELLENCE + 1 more	3.5K	1	3	46	26
23 Oct 1:49 PM	 Hey Mandurah, have your say on the current area War... City of Mandurah ward review	3.2K	1	1	179	30

## Newspaper advertisement

# Hey Mandurah, have your say!

## City of Mandurah Wards, Boundaries & Councillor representation.

Mandurah has come a long way since becoming a city in 1990, and with this growth and changes over time we are reviewing the existing Ward boundaries and number of Councillors representing our community.

There are currently four Wards represented by twelve Councillors and a popularly elected Mayor. The Mayor and Councillors provide leadership to the community and help deliver on the shared vision for Mandurah.

Your input will ensure that the Ward system and Councillor representation levels best suit Mandurah and the community.

See more details on the review at [www.mandurahmatters.com.au](http://www.mandurahmatters.com.au)

### Have your say on the following options or make your own suggestion:

1. Four Wards, 12 Councillors and adjusted boundaries
2. Four Wards, 8 Councillors and adjusted boundaries
3. No Wards, 12 Councillors representing whole community
4. No Wards, 10 Councillors representing whole community
5. No Wards, 8 Councillors representing whole community

Submissions close at 4.30pm, Monday 14 November, 2022 and can be made by:

 Online survey

 Email to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au)

 Deliver in person to the City of Mandurah Administration Building (3 Peel St)

Scan me for details or to complete survey



Please note, it is a requirement of the Local Government Act 1995 that local governments with Wards must carry out reviews of Ward boundaries and the number of Councillors for each ward, every eight years.

## Community Engagement

Ward Review Information Stand, City of Mandurah Arts Festival, Saturday 16 October 2022



## Survey Submission Form

The City of Mandurah invites the community to consider the [Review of Wards, Boundaries and Councillor Representation Level Discussion Paper](#) which looks at the current ward system and councillor representation levels and possible options for change.

The Discussion Paper outlines five options which have been developed to encourage discussion and input from the community. It should be noted that the options presented do not represent all possible options, and through this Discussion Paper the City is seeking input from the community on the options set out within, or suggestions for an alternative.

The five options outlined in the Discussion Paper are:

- Option 1 – Four Wards, 12 Councillors (boundary adjustment)
- Option 2 – Four Wards, 8 Councillors (boundary adjustment)
- Option 3 – No Wards, 12 Councillors
- Option 4 – No Wards, 10 Councillors
- Option 5 – No Wards, 8 Councillors

Please complete your submission and return to the City of Mandurah:

- Via email to [governance@mandurah.wa.gov.au](mailto:governance@mandurah.wa.gov.au); or
- hand delivered to the City of Mandurah Administration Building located at 3 Peel St, Mandurah; or
- posted to PO Box 210, Mandurah, WA 6210.

Submissions must be received by 4:30pm, Monday 14 November 2022.

## Submission

Your Contact Details			
Name:		Last Name:	
Address:			
Email:			
If you are submitting on behalf of an resident's association:			
Name of the association:			
Which ward do you current reside in or represent?			
<input type="checkbox"/> Coastal	<input type="checkbox"/> East	<input type="checkbox"/> North	<input type="checkbox"/> Town

**Please review the Discussion Paper prior to completing the survey.**

Survey Questions
<b>Question 1: Please rank the options in order of preference:</b>

<b>Option 1:</b> Four Wards, 12 Councillors (boundary adjustment)		Please number from 1 to 6. (1 being your most preferred option and 6 being your least preferred)
<b>Option 2:</b> Four Wards, 8 Councillors (boundary adjustment)		
<b>Option 3:</b> No Wards, 12 Councillors		
<b>Option 4:</b> No Wards, 10 Councillors		
<b>Option 5:</b> No Wards, 8 Councillors		
<b>Option 6:</b> New suggestion		
<i>Please provide comments as to why this is your preferred ranking and/or details of your new suggestion (option 6):</i>		
<p><b>The following questions are about the proposed boundary adjustments – Options 1 &amp; 2</b> Options 1 &amp; 2 sets out the proposed boundary adjustments to balance the representation levels of councillors to electors between wards. Proposed wards maps are included in the discussion paper for your reference</p>		
<b>Question 2:</b> Do you support the proposed boundary adjustment as detailed in the proposed ward maps for option 1 and 2?		
<input type="checkbox"/> YES	<input type="checkbox"/> NO	
<b>Question 3:</b> Do you have any comments or alternative suggestions for how the City might structure its boundaries and why?		
<p><b>The following question is in relation to Councillor Representation Levels. The City is currently represented by 12 Councillors and a Mayor.</b></p>		
<b>Question 4:</b> Do you support: <i>(Please choose)</i>		
<input type="checkbox"/>	<b>Increased level of councillor representation</b>	
<input type="checkbox"/>	<b>Decreased level of councillor representation</b>	
<input type="checkbox"/>	<b>Councillor representation to remain the same</b>	
<i>Please state your reason why:</i>		
<b>Question 5:</b> In the past 12 months have you contacted a Councillor about a local matter?		
<input type="checkbox"/> YES	<input type="checkbox"/> NO	<input type="checkbox"/> Not sure
<b>Question 6:</b> <i>If answered yes to question:</i> Did the Councillor represent the Ward that you live in?		
<input type="checkbox"/>	I contacted my local Ward Councillor	<input type="checkbox"/> I contacted Councillors both in my Ward and outside

<input type="checkbox"/>	I contacted a Councillor outside of my Ward	<input type="checkbox"/>	I don't know
<b>The following question is in relation to the ward system.</b>			
<b>Question 7: Do you support maintain the current 4 Ward System:</b>			
<input type="checkbox"/> YES		<input type="checkbox"/> NO	
<i>Please state your reason why:</i>			
<b>Question 8: What are the <b>advantages</b> of a Ward System? Choose which applies:</b>			
<input type="checkbox"/>	Councillors are more accessible to me (e.g. I know who to contact in my Ward when I have a matter to raise)		
<input type="checkbox"/>	Councillors in my Ward have a greater knowledge of the community they represent		
<input type="checkbox"/>	Councillors in my Ward understand the challenges and issues associated with my Ward		
<i>Other Comments:</i>			
<b>Question 9: What are the <b>disadvantages</b> of a Ward System? Choose which applies:</b>			
<input type="checkbox"/>	Councillors may become too focused on their Wards and less focused on the affairs of the City as a whole		
<input type="checkbox"/>	Councillors may compete for their Wards, resulting in an unfair distribution of services and facilities		
<input type="checkbox"/>	The Wards do not reflect my community (ie suburb or community that I belong to)		
<i>Other Comments:</i>			
<b>Question 10: Do you have any other feedback on the Ward Review?</b>			
<i>Comments:</i>			

**CITY OF MANDURAH**

**NOTICE OF MOTION**

**COUNCIL MEETING OF 24 JANUARY 2023**

**MAYOR RHYS WILLIAMS**

**DONATION TO THE LORD MAYOR'S DISTRESS RELIEF FUND**

I hereby give notice that I intend to move the following Motion at the Council meeting of 24 January 2023:

**That Council:**

- 1. Extends its sympathies and best wishes to those people across the Kimberley region that have been impacted by unprecedented flooding.**
- 2. Approves an unbudgeted donation of \$25,000 to the Lord Mayor's Distress Relief Fund to assist impacted communities to recover and rebuild.**
- 3. Commends the brave emergency services volunteers providing immediate emergency response and ongoing assistance with recovery and rebuilding efforts.**

Reason for the Motion:

The impact of ex-Tropical Cyclone Ellie has been devastating for communities across the Kimberley region. The unprecedented flooding from the Fitzroy River has caused widespread destruction to homes and infrastructure as well as significant loss and injury to livestock and fauna.

The City of Mandurah and our local community has a proud and compassionate history of supporting other communities in times of need. The proposed amount reflects the extent of the devastation and the anticipated lengthy and costly recovery and rebuilding effort required in the months ahead.

In response to the tragic consequences of this flooding for local communities, Council is requested to approve this donation to the Lord Mayor's Distress Relief Fund (LMDRF).

The LMDRF was established in 1961 to provide financial assistance to individuals for the alleviation and relief of distress, suffering and personal hardships, brought about by disaster or emergency. To date, 50 appeals have been managed through the LMDRF. Since 1996, more than \$50 million has been raised and distributed, assisting over 2,000 Western Australians, with 100% of all donations going directly to those in need. The State Government and the independent LMDRF Board have determined that the community impact of this flooding event is significant and warrants assistance. On 9 January 2023, the Fund was activated accordingly.

**Mayor Rhys Williams**  
**11 January 2023**